

# FINANCIAL TIMES



**JavaStations**  
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**TelePizza**  
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World Business Newspaper <http://www.FT.com> WEDNESDAY OCTOBER 30 1996

## Hollywood agrees digital video disc copyright deal

The consumer electronics industry and Hollywood have agreed a copyright protection deal for digital video discs, which play films at a higher quality than video cassettes. The agreement, which aims to prevent piracy, means the first DVD players may go on sale in Japan next month and in Europe from February. Page 13

**Paris seeks to defuse Thomson row:** The French government tried to defuse controversy over its handling of the sale of the Thomson electronics group to French defence group Lagardère after opposition to Lagardère's plans to transfer the bulk of the group's consumer electronics business to Daewoo of Korea. Page 12; Editorial Comment, Page 11

**Electrolux of Sweden** vowed to speed up restructuring of its commercial appliances division as it announced disappointing third-quarter pre-tax profits of SEK520m (\$79m) down from SEK665m in the previous year. Page 13

**Tokyo welcomes dollar's rise:** The dollar rose to a nearly three and a half year high against the yen in Tokyo of ¥114.92, an increase welcomed by Japanese prime minister Ryutaro Hashimoto. Page 6; Barry Riley, Page 13

**EU to avoid labour rights issues:** European Union ministers decided to avoid taking a tough stance on the issue of linking trade and labour rights at the World Trade Organisation's first summit in Singapore next month. Page 4; In search of an agenda, Page 11

**Call to hold back Bosnian aid:** Carl Bildt, senior international envoy to Bosnia, called on aid donors to hold back on reconstruction help until the country's politicians form a functioning multi-ethnic government. Page 2

**No Russian growth 'until 1999':** Russian first deputy prime minister Vladimir Potanin predicted the country's economy would not start growing until 1998 as tight budgetary conditions and high interest rates restrained growth next year. Page 3

**Japan nearer to US 'Star Wars' deal:** Japan is closer to joining the US in what would become the country's costliest defence project - the joint development of an advanced ballistic missile defence system described by critics as a new 'Star Wars' programme. Page 12

**Sea trade at record high:** World seaborne trade grew 3.7 per cent last year to a record 4.65bn tons, driven by strong demand for grains, iron ore, coal and other dry bulk cargoes, the United Nations Conference on Trade and Development said. Page 4

**Democrats' election funds questioned:** The US Democratic party fuelled suspicions about its fundraising activities when it failed to file a full formal report on its campaign finances with electoral authorities. Page 5

**Sunitomo trader admits forgery:** Former Sunitomo Corporation trader Yasuo Hamanaka (left), who ran up \$2.6m losses from unauthorised copper trades, admitted he forged documents relating to the market. The news came as London Metal Exchange chairman Raj Bagri detailed controversial reforms to the market that he wants to implement in the wake of the copper trading scandal. Page 22

**SEC to charge CS First Boston:** New York investment bank CS First Boston faces charges from the US Securities and Exchange Commission over its underwriting of an Orange County municipal bond offering shortly before the California county filed for bankruptcy in December 1994. Page 5

**UN plea for Zairean refugees:** The United Nations appealed for Western satellite pictures to trace hundreds of thousands of refugees who could face death as they flee fighting between Rwandan and Zairean forces in eastern Zaire.

**Booker prize winner:** Last Orders by Graham Swift won this year's £20,000 (\$31,200) Booker Prize for fiction, the UK's most high-profile prize for literary fiction, awarded to British and Commonwealth writers.

**FT.com:** the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES		GOLD	
New York: Dow Jones Ind. Av.	5,014.85 (+42.12)	New York: Gold	381.50 (\$34.8)
NASDAQ Composite	1,210.31 (+5.55)	London: Gold	381.50 (\$33.15)
Sensex and Nikkei	1,037.92 (+24.85)	London: Gold	381.50 (\$33.15)
DAX	2,872.82 (+30.21)	London: Gold	381.50 (\$33.15)
FTSE 100	2,872.82 (+30.21)	London: Gold	381.50 (\$33.15)
Nikkei	20,958.08 (+172.07)	London: Gold	381.50 (\$33.15)
US LUNCHTIME RATES		DOLLAR	
Federal Funds	5 1/4%	New York: Dollar	1.51075
3-mth Time Bids	5.124%	DM	1.50875
Long Bond	7.00%	FF	5.1018
Yield	6.705%	SFR	1.2545
		Y	1.143
OTHER RATES		STERLING	
UK: 3-mo Interbank	5 1/4% (87)	London: Sterling	2.4315 (2.450)
UK: 10 yr Govt	8 1/2% (92.2)	DM	2.4315 (2.450)
France: 10 yr Govt	103.75 (103.75)	FF	5.1075 (5.1203)
Germany: 10 yr Bond	101.68 (101.68)	SFR	1.2555 (1.2603)
Japan: 10 yr JGB	102.4861 (102.4861)	Y	1.1418 (1.14245)
NORTH SEA OIL (Argus)		London: Sterling	2.4315 (2.450)
Brent Crude	23.27 (24.45)	DM	2.4315 (2.450)

## Six economic institutes say Germany will fail on key monetary union criteria Bonn warned over Emu targets

By Peter Norman in Bonn and Gillian Tett in London  
Germany will fail to meet both the deficit and debt criteria for European economic and monetary union in 1997, the crucial year for determining membership, the Bonn government was warned yesterday.

In their traditionally influential autumn report, the country's six leading economic research institutes also sharply criticised the government for pursuing "hectic" financial policies. They forecast unanimously that Germany's government deficit would amount to 3.5 per cent of gross domestic product next year - above the Maastricht treaty limit of 3 per cent.

The institutes also warned that government debt would exceed the limit of 60 per cent of GDP this year and rise to about 61 per cent in 1997. The report plunged the institutes into controversy with Mr Theo Waigel, the finance minister. "You will have to ask Mr Waigel. We don't know his assumptions," said Mr Werner Schatz of the Institute for World Economy in Kiel, when asked how Mr Waigel could predict a deficit of 2.5 per cent of GDP next year.

It also emerged yesterday that France's efforts to qualify for a single currency had been called into question. At a meeting of the European Commission's advisory group of statisticians last week, splits opened between national representatives over whether France should be allowed to use receipts from the partial privatisation of France Telecom to reduce its budget deficit to 3 per cent of GDP. Central banks and national statistical offices have been asked to submit their separate opinions on the issue by the start of next week in an attempt to resolve the split.

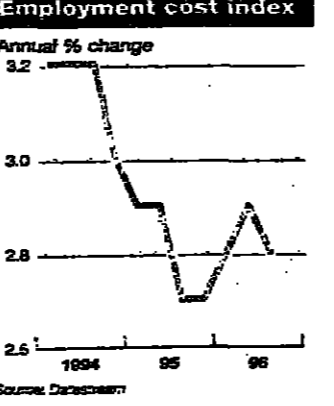
The Commission, which has the final power to rule on the issue, insists that a decision will emerge in the coming days. However, some statisticians fear the committee may not be able to reach a decision until early next year - and warn that any attempt to ignore their views could undermine the credibility of the Emu process. In their joint report on the German economy, the institutes from Kiel, Berlin, Hamburg, Munich, Halle and Essen, said the German deficit would be 4 per cent of GDP this year. To bring the deficit into line with the Maastricht treaty in 1997 would require additional public sector savings of DM15bn, they said.

In response, Mr Waigel pledged that the federal government would continue its "strict consolidation policy" and "create the conditions" for bringing the deficit under 3 per cent next year. "The necessary decisions will be taken with the final discussions on the 1997 federal budget," he said. The minister stressed that strict compliance with the Maastricht criteria was essential for membership of Emu. However, the federal budget, due to be given its second and third readings in parliament at the end of November, covers only part of public spending and borrowing in Germany. Mr

## US bonds rise on slowdown in wage costs

By Michael Prowse in Washington  
US bond prices surged yesterday after the release of figures indicating that tight labour markets are putting little upward pressure on wages. The Labour Department said the employment cost index rose 0.6 per cent in the three months ending September, compared with increases of 0.8 per cent in two preceding quarters. Annual growth fell to 2.8 per cent against 2.9 in the year to June.

By late afternoon the benchmark Treasury 30-year bond had gained nearly two points, pushing the yield to 6.88, its lowest level since August. US share prices gained ground with the Dow Jones Industrial Average advancing about 35 points in late trading. The Treasury rally also bolstered European bond markets. Other figures showed a modest decline in the Conference Board's index of consumer confidence to 106.2 against 111.8 in September, but it remained 10 points higher than a year ago.



Record prices were set on the first day of a two-day auction of art treasures looted during the second world war from Austria's once thriving Jewish community. More than \$7m was raised yesterday at Christie's in Vienna - more than twice the estimate for the whole sale - for works including the drawing above. The Head of an Old Man by Jean-Baptiste Greuze. Report, Page 12; Nazi gold inquiry, Page 2



## Bock sells 18.3% Lonrho holding to Anglo American

By Ross Tienan  
Mr Dieter Bock, the chief executive of the UK-based Lonrho conglomerate, yesterday exercised an option to sell his 18.3 per cent stake in the group to Anglo American, South Africa's biggest company, for £257m (\$400m). Mr Bock's decision to step down comes almost four years after he joined the group as heir-apparent to the legendary founder, Mr Tiny Rowland. He ousted the colourful Mr Rowland from the board last year after almost three years of bruising battles about the group's direction.

Based originally on mining interests in southern Africa, Lonrho grew under Mr Rowland to become a sprawling business with large interests in African trading, hotels and sugar as well as mining. Last night Mr Rowland, who was once judged by a British government investigation panel unfit to preside over a public company, said: "This is the end of Lonrho. I am disappointed. I had 34 years with Lonrho and enjoyed every minute of it. It is sad to see it going to Anglo because it will just disappear." Lonrho's principal attraction for Anglo is its 32 per cent interest in Ashanti Goldfields, based in Ghana, which owns Africa's most profitable gold mine. It also has platinum interests, the Duker coalmining business in South Africa, and gold prospects in Uzbekistan in the former Soviet Union. Mr Bock, who paid a total of £135m for the shares in successive transactions since December 1992, is estimated to have made a profit of more than £100m, after financing costs. The deal, at 180p a share, lifts Anglo's stake to 25.9 per cent. Shares in Lonrho rose 4 1/2p to 163 1/2p. Mr Julian Ogilvie Thompson, chairman of Anglo American, said Anglo had no intention of making a general offer for the rest of the Lonrho shares. "Anglo American's shareholding in Lonrho represents a long-term investment," he said. Anglo would support current plans by the Lonrho board to separate out Lonrho's non-mining businesses. It is understood that Lonrho expects to complete the sale of its Princess and Metropole hotel chains for more than

## Deutsche Telekom keen to bid for South Africa stake

By Nicholas Denton in London and Mark Ashurst in Johannesburg  
Deutsche Telekom is pursuing its bid for a stake in Telkom, South Africa's national telecommunications utility, even though it is reassuring potential investors in its DM15bn (\$9.9bn) privatisation offering that it is moderating its international expansion. The German telecommunications company is understood to have hired N.M. Rothschild, the UK merchant bank, to draw up a proposal for a 30 per cent stake in Telkom, expected to cost at least \$1.7bn.

The appointment of a financial adviser does not mean that Deutsche Telekom is bound to bid, but the German company is - along with SBC Communications of the US - regarded by advisers as a leading contender for the stake being offered by the South African government. Although consortium partners would share in the purchase, an investment in South Africa would add to borrowings when Deutsche Telekom is aiming to reduce net debt - DM107bn in June - to DM65bn by 2000. News of Deutsche Telekom's appointment of Rothschild comes as senior executives - in London this week on an international roadshow - try to convince institutional investors that the company's global ambitions are moderate.

Mr Ron Sommer, chairman, would not confirm the appointment of Rothschild and said any acquisition would have to be justified financially before the company's supervisory board. "The options are there, but what we really do depends on what will provide value for shareholders." He saw an opportunity in South Africa to apply the experience Deutsche Telekom had gained in developing markets such as eastern Europe. "When I think about South Africa, I think first of what we have already achieved in a similar place like Hungary," Mr Sommer said. The South African government intends that proceeds from the sale should fund the installation of 4m telephone lines within five years, including 2m in black townships. KPN, the Dutch telecoms group, France Telecom and Telkom Malaysia - which all qualified to make bids - are expected to join one of the lead contenders as junior consortium members before December, when preliminary bids are due.

This announcement appears as a matter of record only

### Congratulations to Lavendon Group PLC on its flotation

The management buy-in of Nationwide Access Platforms in 1992 was led, arranged and financed by Cinven.

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# Bildt puts aid pressure on Bosnia

By Laura Silber in Belgrade and Bruce Clark in London

Mr Carl Bildt, senior international envoy to Bosnia, is calling on aid donors to hold back on reconstruction help until the country's politicians form a functioning multi-ethnic government.

His message, issued discreetly earlier this month, is part of his policy of using reconstruction assistance to stimulate creation of inter-communal institutions.

In an interview, he said he would seek more clearly defined

powers next year to oversee the reconstruction effort, in order to make the use of aid as a political lever more effective.

Mr Bildt, who is responsible for implementing the civilian side of the Dayton agreement, said he believed better co-ordination of aid efforts would help "prevent a clash of bureaucracies in Bosnia". Also at issue, he said, was "the need to get a higher level of economic conditionality", that is the ability to link decisions on economic assistance explicitly to compliance with the Dayton accord.

Bosnia's collective presidency met yesterday for a round of horse-trading over the shape of a new cabinet and influence in government institutions.

Diplomats said Mr Bildt's call for a go-slow on reconstruction aid had already had some effect on the aid flow from the western governments and agencies. No new projects have been approved in the past few weeks by the World Bank.

Sarajevo's Moslem-led caretaker government is angry over the call, complaining that its half of the new Bosnian state is being pun-

ished unfairly. Officials argue that it is Republika Srpska, the Serb entity making up 49 per cent of Bosnia's territory, which is intransigent, while their own side has already been co-operative enough in forming new institutions.

Mr Bildt's pressure tactics have been applied at a delicate moment in Bosnia's institution-building process. A Serb is expected to be named prime minister since Mr Alija Izetbegovic, a Moslem, narrowly defeated Mr Momcilo Krajcinik, a Serb, in the election for chairman.

Mr Mohamed Sacirbey, Bosnia's ambassador to the UN, said Mr Bildt was seeking an unfair degree of leverage over the Sarajevo government and playing into the hands of Mr Krajcinik.

Bosnian Serb leaders have a strong incentive to accept conditions for the full resumption of international aid since their economy is a bad state and they have received very little so far. However, diplomats say they have shown little interest in demonstrating good behaviour to potential donors.

## War may be over but destruction goes on

Laura Silber reports on how ethnic divisions are reinforced by the demolition of homes

A burned-out school-house looms over a sprawling village, where in a single night last week Serbs reduced nearly 100 Moslem houses to rubble to prevent their former neighbours returning home.

Hambarine, in north-west Bosnia, was once home to 10,000 Moslems. Serbs had already wrecked it, however, in the summer of 1992 when they swept across northern and eastern Bosnia, expelling, killing or imprisoning Moslems in camps which lie near these villages of ghosts.

Destruction of derelict but repairable houses has increased. International officials say it could signal a wider campaign, particularly in the zones of separation, set out under the Dayton peace agreement between Bosnia's two halves: Republika Srpska, the Bosnian Serb entity, and the Moslem-Croat Federation.

By demolishing houses 11 months into the Dayton peace agreement, the authorities in Bosnia are intent on

destroying any prospects for the return of 2m and more refugees, a commitment enshrined in the accords.

Last week, Croats burnt down up to 50 abandoned Serb homes in nearby Drvar, a Serb town seized last October by Croat forces. The smoke was still visible at the weekend when Mr Michael Steiner, the German deputy to Mr Carl Bildt, senior international envoy to Bosnia, visited Hambarine and villages round Drvar.

Standing among the ruins in the village of Donja Mahala, 10km from the frontier with the Moslem-Croat Federation, Mr Steiner issued a stark warning to Bosnia's rival leaders. The destruction of Moslem homes undermined the Serb politicians whose grip on power was confirmed in the September elections, he said. "Every explosion is also an attack on the legitimacy of Republika Srpska."

Serb leaders saw the elections as crucial to winning international recognition of

their claim on power, and the right of Republika Srpska to exist. "But you cannot pick and choose from the Dayton agreement. This destroys the basis of the accords and Dayton won't work," said Mr Steiner.

His remarks could herald a policy of denying aid to regions where the authorities destroy the homes of minorities. "I cannot see the international community helping with economic reconstruction with such destruction taking place," he said.

Bosnian Serb leaders, who fought the war for their own separate ethnic state, admit they cannot ban Moslems and Croats from returning, but say Serb refugees have occupied all available housing. The visit to Hambarine, one of several places where homes are being destroyed, "visibly refuted this argument," said Mr Steiner.

In an effort to create a grassroots movement of refugees across Bosnia, Mr Milan Marceta, a Serb refugee from



A Bosnian woman gazes from the shattered windows of a block of flats. Damaged but repairable homes are being destroyed to prevent refugees returning to them.

Drvar, and a representative from the Federation were invited to inspect the destroyed homes by helicopter. "The refugees must work together and put the necessary pressure on their leaders to stop," Mr Steiner told them. "Otherwise the refugees will be a factor of instability on both sides. Refugees are not welcome any-

where." But a relief worker cast doubts on whether displaced Bosnians would succeed in exerting influence on their leaders. "The ruling parties did not heed popular opinion during the war, why would they do it now?" he asked, speaking on condition of anonymity. With the doors of the heli-

copter opened to see more, Mr Marceta looked down over the smouldering ruins of Croat-held Zutici near Drvar. His face flattened by cold wind, he pointed to the village he last saw a year ago before fleeing the Croats. There was no sign of life, but Mr Marceta said he still wanted to go home.

## Wave of international criticism persuades Swiss banks to lift veil of secrecy

# Way cleared for 'Nazi gold' inquiry

By Norma Cohen in London and William Hall in Zurich

The stage has been set for the most sweeping investigation ever into the secretive practices of Swiss banks. Its task will be to uncover whether there was a concerted effort to hide the assets of Nazi victims from their rightful heirs.

Six accounting firms are competing to conduct the inquiry, the terms of reference for which have been set by an international investigative committee chaired by Mr Paul Volcker, former chairman of the US Federal Reserve, and comprising three representatives each from the Swiss Bankers Association and Jewish organisations.

The reason why the Swiss banks have agreed to lift the veil of bank secrecy temporarily for the first time in history lies in the unprecedented international criticism they have endured in recent months.

They have been accused of deceiving governments about their dealings with Nazi officials during the second world war, then lying about the assets they held on behalf of murdered Jews. The allegations go to the heart of what has always been a central tenet of Swiss banking: that depositors can feel confident that their assets will be safeguarded in perpetuity.

In an attempt to re-establish their international reputation, the banks have promised Mr Volcker's

## Wartime Jewish concerns halt the sale of controversial Paris apartments

Plans by the mayor of Paris to resolve the controversy over city-owned apartments by selling them off were suspended yesterday because of allegations that they had been expropriated from their Jewish owners during the second world war, writes Andrew Jack in Paris.

Mr Jean Tiberi promised last year to sell or transfer out of city ownership and management some 1,300 flats in 220 buildings across Paris. This followed accusations of favouritism in the way their tenants were chosen and rents determined. But one of the first sales, which had been due to take place yesterday, was suspended in the wake of the allegations published in the book *Private Estate* last week that some city-owned buildings had been expropriated during the German occupation of France.

An official added that none of the 15 apartments due to be sold on Tuesday was

based in the Marais, the principal Jewish district of Paris, but that the sale had nevertheless been suspended as a precaution until all records had been verified.

He said that no further sales would take place for at least several weeks while historians, lawyers and other experts were consulted to determine the previous owners of city-owned buildings. He said "several dozen" apartments might have been expropriated.

Both Mr Alain Juppé, the prime minister and a former close aide of President Jacques Chirac when he was mayor, as well as Mr Tiberi's own son, Dominique, came under attack last year for living in city-owned buildings. That led to Mr Tiberi's decision to set up a commission to investigate the apartments and ultimately recommend their sale.

Investigators unprecedented access to their records and will allow non-Swiss audit staff from outside Switzerland to assist in the search. In theory, the task should not be too difficult as Swiss banks are obliged to maintain records of all dormant accounts which have never been closed.

But even before the investigation got under way, it faced a powerful challenge to its credibility. Mr Alfonso D'Amato, chairman of the US Senate banking committee, called for a new investigative committee to be set up without Swiss members. Mr Volcker insists that he accepted the chairmanship

of the committee on the basis that it was the "chosen vehicle" of the Swiss Bankers Association, the World Jewish Restitution Organisation, the World Jewish Agency and allied organisations to settle the question once and for all. He stresses that this remains the case.

Apart from rebuffing Mr D'Amato's attacks, Mr Volcker has also had to deal with potential conflicts of interest which arise from the fact that virtually all of the world's top six accounting firms have a Swiss bank as a client. This can probably be resolved by hiring more than one firm of auditors. Arthur

A more likely scenario, he says, is that those wanting to put assets in a safe place would have used a lawyer or other middleman to spirit them to Switzerland on the owners' behalf.

In 1930s Switzerland, accountants say, legal arrangements allowing the identity of an account's beneficiaries to be known only to the trustee were common. The trustees could have deposited assets in Swiss banks in their own names. Whether some later removed them in their own names is a matter the Jewish organisations would like investigated.

Moreover, the accountants say, there is the possibility that the contents of dormant accounts were removed by people working in the Swiss banks. "That will be the single most difficult issue for us to handle," says a forensic accountant at one US firm. If assets were removed, records relating to their removal could be missing as well.

The terms of reference specifically order the accountants to examine whether Swiss bankers concealed the nature of accounts to avoid having to turn their contents over to claimants.

They stop short of ordering the auditors to examine the records of intermediaries who may have assisted Jews to open accounts in Switzerland. However, they instruct the accountants to interview bank staff "and others with knowledge of the matters under review".

## Top bank officials to quit in Hungary

By Virginia Marsh in Budapest

The Hungarian government is expected to accept the resignation of two senior central bank officials even though the bank's president said yesterday he had asked the prime minister to let them serve until their terms expire at the end of 1997.

Mr Frigyes Harszegyi and Mr Sandor Czirjak have offered to resign from the end of December as central bank vice-presidents over a loss-making foreign exchange contract with an investment fund managed by Creditanstalt, the Austrian bank.

Mr Gyorgy Suranyi, central bank governor, said the two officials had made a professional error that would cost Hungary hundreds of millions of forints but added that, overall, their activities had saved the state far larger amounts.

Analysts suggested the Socialist-led government had decided to take a tough line because of its determination to regain public confidence after an unconnected but highly damaging scandal involving irregular payments to a privatisation consultant.

The industry minister and entire board of the privatisation agency were sacked over the matter. News of the losses, which may exceed Ft3bn (\$12m) by the time the contract expires in mid-1998, is also likely to embarrass Creditanstalt whose bid for a majority stake in Magyar Hitel Bank, a leading state bank, is being evaluated along with a rival offer from ABN Amro, the Dutch bank.

The losses result from options given to the investment fund in 1991 and 1992 to protect it against foreign exchange risk arising from devaluation of the Hungarian forint. The granting of such options were common at the time when the country was attracting its first portfolio investors.

Mr Suranyi, who did not name Creditanstalt as the foreign partner concerned, said the mistake involved omission of an option fee from the contract. This had increased the state's losses although he said Hungary would have lost on the contract anyway as at the time the bank had not expected devaluation of the forint to be so great.

## EUROPEAN NEWS DIGEST

# Tsarist bond deal close

Russia, which is about to issue its first sovereign bond since 1917, said yesterday it was close to a deal to appease millions of savers whose turn-of-the-century investments were swallowed by the Revolution. The mainly French savers argue that Russia owes them \$30bn. When the Bolsheviks took over, they refused to pay back the bonds, which its predecessors had placed in France from 1880 to pay for railways and other projects.

Ras-Tass news agency yesterday quoted Mr Alexander Lvshits, finance minister, as saying negotiators were close to a deal. Russian and French negotiators had agreed repayment would be a "symbolic gesture". He said sorting out the debt would allow Russia to enter the Paris Club of government creditors where it could negotiate a return of outstanding debts from developing countries to the old Soviet Union. *Reuters, Moscow*

## Albanian gold dispute settled

One of the last outstanding disputes of the second world war was settled in London yesterday when the Albanian government took possession of £12m (\$19m) worth of gold held in the Bank of England since 1946.

The gold, looted by Nazi Germany from the National Bank of Albania, has been held by the British, US and French governments forming the Tripartite Gold Commission.

Albania agreed yesterday to hand over \$2m to the UK as compensation for the Corfu channel incident in 1946. Forty-four British servicemen lost their lives when two destroyers ran into an undeclared minefield while exercising their right to free passage in Albanian waters between Albania and Greek island of Corfu.

Britain said the commission would now prepare to distribute the remaining gold to 10 European countries whose reserves had also been looted. It would also examine whether to transfer part of the gold to the World Jewish Restitution Organisation, which handles claims by families of Holocaust survivors. *James Blitz, London*

## EU farm talks deadlocked

European Union farm ministers yesterday failed to break the deadlock in their discussions over how to ease the crisis in the EU beef market, increasing the chances that the meeting would end today without agreement.

They were unanimous in calling for more money to help farmers affected by falling consumption and prices as a result of the mad cow disease scare. But they rejected an Irish compromise, backed by Mr Franz Fischler, the agriculture commissioner, which included delaying controversial plans to cut aid to cereal farmers to pay for the beef market measures.

The ministers were also divided over how to reduce production, but a majority appeared to favour of limiting the amount of beef bought into intervention to 550,000 tonnes. Mr Fischler warned that "politically unpalatable decisions are necessary". *Caroline Southey, Luxembourg*

## French name telecoms chief

A former top official at the City of Paris is set to be named chairman of France's new telecoms watchdog. The appointment of Mr Jean-Michel Hubert, who was formerly a telecoms engineer, is expected to be confirmed within weeks. The independent regulatory authority, which starts operations next year, will oversee the liberalisation of the French market which is due to take effect on January 1 1998.

Mr Hubert, 57, has worked for the City of Paris since 1986, ending up as secretary general, and worked closely with President Jacques Chirac when he was the city's mayor between 1977 and 1985. *David Owen, Paris*

## Berlusconi friend accused

The Palermo public prosecutor has requested that Mr Marcello Dell'Utri, a long-time friend and business associate of former premier Silvio Berlusconi, be sent for trial for alleged links with the Mafia. The request, contained in 500 pages of documents, follows an investigation lasting almost two years.

The charges claim Mr Dell'Utri had contacts with leading members of the Mafia and used his influence to benefit the heads of organised crime. The prosecution case rests in good part on the testimony of 17 penitents - former members of the Mafia who are co-operating with justice under witness protection programmes. His lawyers yesterday denounced the charges as groundless.

Mr Dell'Utri, who comes from Sicily, was elected a deputy for Mr Berlusconi's Forza Italia movement in last April's general elections. He was instrumental in setting up Publitalia, the nationwide advertising network alongside Mr Berlusconi's television empire.

Last week a Turin public prosecutor requested he be jailed for five years for alleged false billing at Publitalia. *Robert Graham, Rome*

## EBRD backs Warsaw project

The European Bank for Reconstruction and Development and Austria's Creditanstalt Bankverein have arranged \$66.7m financing for the new Warsaw Financial Centre, the largest private sector office development in central and eastern Europe.

The \$115m project will provide 50,000 rentable square metres of office space by the end of 1998 in a city where shortage of high quality office space has raised rents close to the highest in Europe. The development by the Golub Rakiewicz Epstein partnership is expected to enhance Warsaw's growing role as a regional headquarters for foreign investors.

General Electric capital corporation is a shareholder in Chicago-based Golub and has signed a commitment to take space in the building. *Anthony Robinson, London*  
See Polish survey

## ECONOMIC WATCH

### Prices edge up in Belgium

Belgian consumer prices rose 0.29 per cent in October from a month earlier and were up 2.46 per cent year-on-year. The economy ministry said. In September, prices fell 0.26 per cent from August and rose 1.97 per cent from a year earlier. In October, the so-called health index, which is used for indexing wages and rents, rose 0.16 per cent from a month earlier, the ministry said. The higher consumer prices were mainly due to rises in petrol and diesel fuel and fresh fruit, while for fresh vegetables and flowers declined. *AFX, Brussels*

Italy had a L2,998bn (\$1.9bn) balance of payments surplus in September compared with a L4,005bn deficit a year earlier. The current account surplus was L1,368bn compared with a deficit of L5,577bn.

Swiss consumer prices rose 0.2 per cent in October from September and were up 0.8 per cent year-on-year. The Finnish trade surplus in July totalled Fm1,109m (\$655m) compared with Fm2,181m a year earlier.

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# Gaelic TV comes to Ireland

Ireland's first Irish language television station goes on the air tomorrow. Teiflúna na Gaeilge - an important landmark in the revival of the official language - is to broadcast three hours a day from a specially built television centre in Connemara in county Galway, an area so remote that even local residents will need new aerials to pick up the transmission. The project has cost £1.7m (\$2.7m) to set up and has an annual budget of £10m. Some £7m has already been spent commissioning work from independent programme makers which will be broadcast alongside subtitled English-language drama, documentary and news and current affairs programmes. The schedule includes daily live coverage of the Dail, the Irish parliament,

## John Murray Brown reports on a cultural landmark

which is not available on the state broadcaster. Mr Michael Higgins, minister for arts, culture and the Gaeltacht (Gaelic-speaking areas), has been an enthusiastic promoter. The launch represented "an important cultural antidote to the soulless commercial exploitation of audiences" by existing channels, he said, and has urged government departments to use more Irish in official literature. A recent opinion poll revealed that 42 per cent of the public believes the Gaelic language is "part of our history and our past", while 56 per cent consider it

a vital part of Irish culture. Some 26 per cent opposed setting up the channel. Until it was standardised in 1945, Irish was a language of dialects, its rural idioms ill-suited to modern usage. Modern Irish had ceased to be written in the 17th century and the language of the Gaeltacht had to be taken as authoritative. In 1983, there were 600,000 native speakers. An unpublished report in 1990 for the Bord na Gaeilge, established in 1975 to promote Irish as a living language, suggested the number of people using it as their first language had fallen as low as 10,000. A

1993 survey indicated only 4 per cent of the population could speak with fluency, a further 9 per cent could understand conversations.

Its revival has been officially fostered through a series of grants and subsidies. Knowledge of Irish was for some time a requirement for the civil service, a rule dropped in 1973, though all teachers must speak Irish.

According to the most recent 1991 census, more than four out of 10 households had at least one Irish speaker. Compulsory teaching of Irish in schools is the main reason for this resurgence. Gaelic-speaking, the government body which represents Irish language schools, says it has become chic for middle class parents to send their children to Irish language summer

APR 20 1996



NEWS: EUROPE

# Joblessness in Germany 'will rise'

By Peter Norman in Bonn

The good news, Germany's six leading economic research institutes reported yesterday, is that Germany, together with most other leading industrialised democracies, has overcome last year's phase of economic weakness.

The bad news is that next year's forecast real growth of 2.5 per cent will do nothing to solve the domestic problems of high and rising unemployment and the stalled process of eastern Germany catching up with the affluent west.

In their autumn report, the institutes from Berlin, Munich, Hamburg, Kiel, Essen and Halle are unanimous in warning that there is no chance of a significant drop in unemployment from the current level of just under 4m.

"That would require a distinctly more dynamic economy than can be expected at present and for a number of years," they said. In eastern Germany, where growth next year is expected to lag western Germany, "there is no sign of a self-sustaining economic upswing".

The institutes are sharply critical of two trends. Bonn's financial policies increasingly bear the imprint of "hectic actionism" as Mr Theo Waigel, the finance minister, takes emergency measures to plug gaps in the federal budget.

The institutes expect state spending will fall next year as a share of gross domestic product for the first time since unification, dropping

by 0.4 percentage points to just under 50 per cent of GDP.

However they say the government risks losing sight of its medium term aim of reducing the share of state spending to 46 per cent of GDP by 2000.

To meet this "very ambitious" goal, there will have to be very sharp cuts in the growth of public spending. The process of budget consolidation is made more difficult by conditions in eastern Germany. The institutes say the Bonn government should review critically the transfers of public funds to the east.

Unit labour costs in eastern Germany have risen since 1994 as wages have been raised towards western German levels. The report warns that "the labour market outlook in eastern Germany remains bleak" and forecasts a jump in the region's jobless rate to 18 per cent next year from 15.5 per cent in 1996.

It says a wage freeze "over some years" is unavoidable if eastern Germany is to experience a genuine economic recovery.

The institutes say the acceleration of growth in Germany since the spring mainly reflects more buoyant conditions in export markets and an expansionary monetary policy. While the report assumes that there will be no further cuts in the Bundesbank's key interest rates, it expects no increase in either long or short term rates before the second half of 1997 at the earliest.

### Main points of the forecasts

	1995	1996	1997
GDP (annual % change)	1.9	1.5	2.5
of which:			
Western Germany	1.6	1.5	2.5
Eastern Germany	5.3	2.0	2.3
Unemployment ('000)	3,612	3,945	4,000
of which:			
Western Germany	2,565	2,785	2,800
Eastern Germany	1,047	1,160	1,200
Unemployment rate (%)	9.4	10.3	10.4
of which:			
Western Germany	8.3	9.0	9.0
Eastern Germany	14.1	15.5	16.0
Consumer prices (ann. % change)	1.8	1.5	1.5
of which:			
Western Germany	1.7	1.5	1.5
Eastern Germany	2.1	2.5	1.5
Unit wage costs (annual % change)	1.1	0.5	-0.5
of which:			
Western Germany	0.9	0.0	-0.5
Eastern Germany	1.6	1.5	1.0
Government deficit (DMbn)	122.6	144.0	126.5
Current account deficit (DMbn)	30.1	26.0	15.5

Source: Joint Report of Six Economic Institutes (DIW, Berlin; IFAW, Hamburg; Ifo, Munich; IWK, Kiel; RWI, Essen).

# Auctioneering profession will be put on a commercial footing France sets date to open up its art market

By Andrew Jack in Paris

Moves to open up the French art market to foreign competition and put the auctioneering profession on a commercial footing will be complete by the start of 1998, the French government pledged yesterday.

Mr Jacques Toubon, the interior minister, said draft legislation would be circulated next year to allow auctioneers - or *commissaires priseurs* - to increase their charges and operate for the first time as commercial enterprises.

Under the proposed reforms, French auctioneers will abandon the practice, which dates to before the Revolution, of buying from the state a *charge* - a right to operate.

The state limits the number of auctioneers, who must work as individual, self-employed professionals and under tight state supervision.

In future, auctioneers will be allowed to make profits, limit their personal liability and merge into larger groups.

Young members of the profession, who have incurred substantial debts to buy their *charge*, will receive compensation through a scheme funded not by the state but from a levy on sales of works of art.

The modifications will open the "voluntary" French

market to commercial rivals including Sotheby's and Christie's, but will not affect the 30 per cent of sales currently carried out as a result of court-ordered liquidations of assets.

Auctioneers will be forbidden to buy works of art on their own behalf, and a market regulatory body will be created to supervise sales. The auctioneer's guarantee of a work's authenticity is also being reduced, from 30 years to ten.

Speaking at a one-day seminar for auctioneers on the planned reforms, Mr Toubon expressed concern about the UK's continuing exemption from EU-wide rules harmonising the European tax system for the art.

The UK still has a rate of value added tax on art imported for auctions of 2.5 per cent, compared with 5.5 per cent in France and other European Union countries. The UK will have to fall into line with the rest of the EU in 2000.

Mr Philippe Douste-Blazy, the minister of culture, yesterday called for extension across the EU of the French laws under which artists or their heirs receive 3 per cent of the proceeds of the sale or resale of any works up to 94 years old.

He also promised to put forward proposals by the end of this year to prevent the export of works of national importance.

# Russian growth 'will not resume until 1998'

By Andrew Gowers, Chrystia Freeland and John Thornhill in Moscow

Mr Vladimir Potanin, Russia's first deputy prime minister, predicted yesterday that the country's economy would not start growing until 1998 with tight budgetary conditions and high interest rates continuing to restrain growth next year.

"I think next year will be some kind of preparation year for the better life. We expect stabilisation of GNP in 1997 and an increase in investments but the real results will be achieved starting from 1998," he said.

Mr Potanin's cautious assessment contrasts with previous government suggestions economic growth would resume this year, reaching annual growth of as much as 10 per cent by the end of the decade.

In an interview, Mr Potanin was confident the International Monetary Fund would resume disbursing its \$10.2bn budget-support loan next month when the government's efforts to improve tax collection will have borne fruit.

Last week, the IMF threatened to suspend disbursement of the credit because tax revenues had been fall-

ing well short of agreed budget targets.

Mr Potanin gave a strong pledge that Russia would stick to its budget targets this year even if it meant further cuts in government spending - already squeezed to the extent that wages are not being paid in large parts of the public sector. "A higher deficit is not a solution. It is the way back," he said.

Mr Potanin added Russia would also stick with the 3.3 per cent budget deficit target for next year despite parliamentary pressure to revise next year's draft budget.

The 35-year-old Mr Potanin said that the government

had already achieved low inflation and a stable exchange rate for the rouble and that lower interest rates were all that was needed for growth to resume. "As soon as we have normal rates it will be interesting for institutions to invest in industry," he said, pointing to a high rate of domestic savings.

The first deputy prime minister, formerly head of one of Russia's largest commercial banks, backed calls by the IMF for increased access by foreign investors to the government debt market. The proposed move, which would drive down the

cost of borrowing throughout the economy, is being resisted by a number of banks. "From my point of view, there is no objection at all," he said.

Mr Potanin suggested that more of the tax burden would eventually have to be shifted from corporations on to individuals. Russian citizens contributed only 2.5 per cent of federal tax revenues compared with 15-20 per cent in developed countries.

"We need deep reform because taxes are not only high in volume but very numerous. They are very difficult to understand," he said.



First deputy PM Potanin expects GNP stabilisation

# Call to raise Dutch corporate accountability

By Gordon Cramb in The Hague

A commission charged with giving shareholders a greater say in the Dutch corporate sector yesterday produced long awaited proposals aimed at increasing the accountability of managements and diluting the business clout of the country's old boy network.

The reforms put forward by the Corporate Governance Commission, set up by the Amsterdam Stock Exchange Association and the Association of Securities Issuing Institutions, call for no

changes to the law or even to house rules.

The commission headed by Mr Jaap Peters, former chairman of the Aegon insurance group, puts the onus on listed companies themselves to adopt its recommendations - and on shareholders to demand at next year's annual meetings that they do so.

"We would have preferred more concrete proposals than this," said Mr Pieter Paul de Vries, director of the VEB, the Dutch shareholders' association. Chief among proposals in the

commission's 40-page preliminary report are that:

- Shareholder meetings should allow voting by proxy, a system which until now has been all but absent in the Netherlands although urged by similar panels in the past. Many companies lack even a full share register, leaving such record keeping to banks.

- Both the executive board and the separate supervisory board "must have the confidence of the meeting of shareholders."
- The annual report should specify separately the remuneration

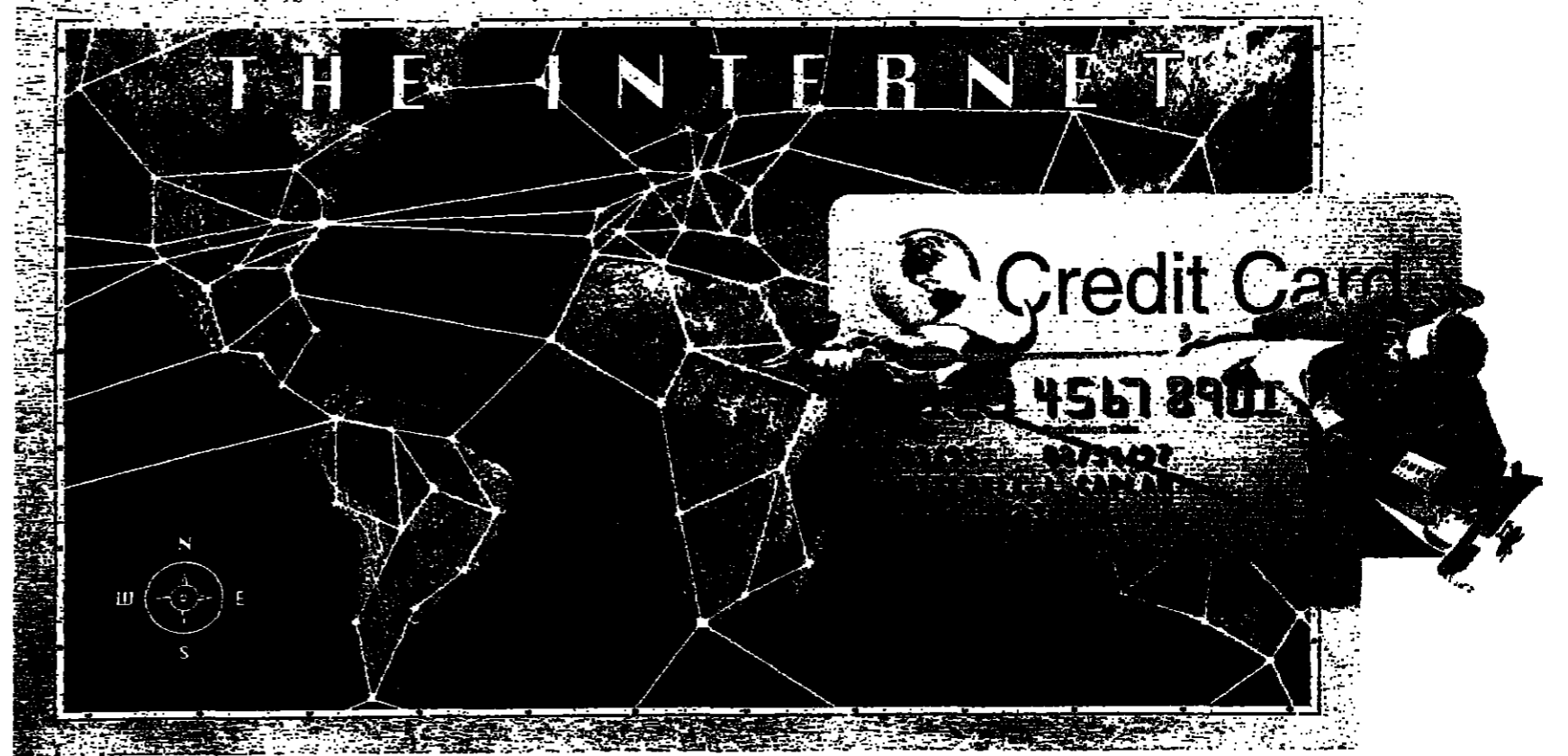
received by current and former directors. It should also give an account of the "corporate goals, strategy and associated risks and the mechanisms in place to manage risks of a financial nature."

- Supervisory board members should "fulfill their tasks without a mandate from those who nominated them and independent of subsidiary interests associated with the company."
- No more than one former executive director should sit on the same company's supervisory board. Moves to install that direc-

tor to head the supervisory board should get special scrutiny.

One case in point is Mr Jan Timmer, who retired this month as president of Philips, the electronics manufacturer, only to be accorded the chairmanship of its council of notationally independent supervisors. "I would not have done that," Mr Peters remarked. "The number of non-executive positions an individual should hold should be limited. Mr Peters said his own four such roles at listed Dutch companies was "enough".

# The Internet is now safe for more than window shopping.



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NEWS: INTERNATIONAL

# Israeli MPs may reject budget cuts

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, today faces possible defeat when he attempts to push a Shk4.5bn (\$1.5bn) cut in the budget deficit through parliament.

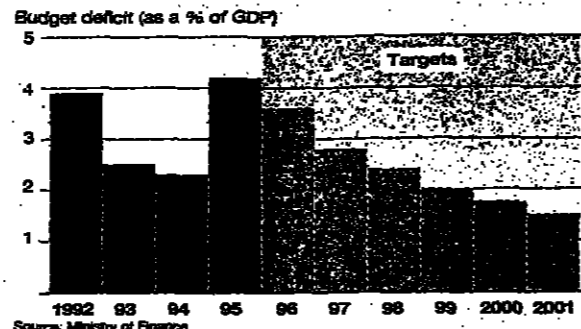
Last night, senior members of the Likud parliamentary grouping were lobbying hard to persuade its six coalition partners to accept the first reading of the budget - presented to the Knesset yesterday by Mr Dan Meridor, the finance minister.

The vote is expected today. If the budget cannot be passed by next March, new parliamentary elections must be held by law.

A majority of the parties remain opposed to cuts, which are aimed at trimming the budget deficit to 2.8 per cent of gross domestic product next year. This year the budget deficit is expected to reach 4 per cent. The government's longer-term economic strategy is to curb the deficit to 1.75 per cent of GDP by 2000.

Mr Meridor refused to

More spending cuts on the horizon?



Netanyahu, right, addresses exporters in Tel Aviv yesterday

amend his plans despite calls by the defence ministry for an additional Shk3bn as well as mounting criticism from trade unions, which claim the cuts would hit the less well-off. Mr Meridor warned that the government would have to take "more difficult steps in the coming years" to cut public expenditure.

Public expenditure, which this year will amount to Shk145.6bn, less debt repayments, accounts for 47.6 per cent of this year's projected GDP. The government is aiming to reduce it to 46.7 per cent next year, with a planned expenditure of Shk135.6bn, less debt repayments, and to 45 per cent by 2000.

Likud deputies were yesterday trying to brush aside suggestions that the frac-



tion coalition was in jeopardy. "The prime minister will have to weigh up the balance of forces within the coalition. But the coalition knows what is at stake," said Mr Eyal Rivlin, a prominent Likud backbencher.

But Mr Yigal Bihl, deputy minister of religious affairs, was less certain. "Under the Labour government, our [ministry] budget kept being

INTERNATIONAL NEWS DIGEST

## Palestinians on aid trail

Palestinian officials on a European fundraising tour with World Bank, International Monetary Fund and United Nations delegates, yesterday asked the UK for help to cover the Palestinian Authority's budget and for regular annual aid commitments to the Palestinian territories. The visit to London was part of an effort to raise \$200m to cover the fourth quarter of this year's \$50m budget. Italy last week promised budgetary aid of \$5m and a similar amount is expected from the UK, Switzerland and Belgium - the last legs of the tour.

Simultaneously, Mr Yasir Arafat, president of the Palestinian Authority, urged Norway to press donor countries to honour their aid pledges. Palestinian officials say pledges have totalled \$2.6bn since 1993, but only \$1bn has been disbursed. "This year has been particularly bad," said Mr Nabeel Shalh, Palestinian minister of planning and international co-operation. "Probably no more than \$200m was actually disbursed, but what has gone into the income stream is probably less than \$50m."

Mr Shaath believes that this year's thin trickle of aid is a direct result of frequent closures of the Palestinian territories in the wake of Israeli security alerts. "The closures made it very difficult for donors to spend money, transfer goods or to get permits to start projects, particularly in the areas like harbour, airport and other projects," he said.

Alexandra Coppell, London

# US sanctions are Gadaffi's greatest fear

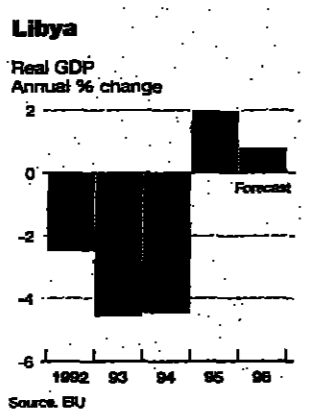
Threats to oil sales worry the Libyan leader and help him manipulate opinion at home, writes Roula Khalaf

The grocer on Tripoli's Gargareh street, the capital's shopping strip, becomes defensive when asked about the price of a can of Coca-Cola. "I only make one dinar in profit. I buy a 24-can box at 19 dinars and sell it at 20," he says.

He has good reason to be suspicious of strangers' inquiries. Since May, Gargareh shops have been harassed by officers from the "purification committees" revived last spring and unleashed by Col Muammar Gadaffi to curb "speculation and corruption".

The committees are destroying the once flourishing private import business which enriched a merchant class Col Gadaffi has traditionally been wary of and fuelled a black market where a dollar sells for three dinars instead of the artificial official rate of one dinar for three dollars.

Young men selling bread from stands in popular markets roam around foreigners, offering to sell them dinars even though changing money on the black market carries the death penalty.



Instead, Libyans are led to believe their system is uniquely great because they hold the power by belonging to 300 congresses, each having an executive committee which can effectively take some decisions on a local level. Federal decisions, however, are decided in the General People's Congress, which acts as a rubber stamp for Col Gadaffi.

Earlier this year, Col Gadaffi created a new class of policymakers to rival nominees to general congresses. He divided the country into 48 zones instead of 14 regions and, for each zone, nominated co-ordinators called "People's social guides".

It is the army that seems most in favour these days, assuming civil duties such as tackling crime on Tripoli's streets. Army officers make up the dreaded purification committees. The army's ascendancy may reflect Col Gadaffi's increased vulnerability. Islamist groups have been battling security forces in the area around Benghazi and Jabal el Akhdar in the

east for more than a year and reports of coup attempts are so widespread it would seem Col Gadaffi escapes death on average once every two months.

Closing down private businesses makes little economic sense in today's Libya, where the economy is 70 per cent controlled by the state and growth has been negative for three of the last four years. But economists say Col Gadaffi runs the economy on an *ad hoc* basis, with little planning and, often, not much regard for efficient use of resources.

What seems far more important to him is that the purification drive can be popular with many Libyans. At an average monthly salary of 300 dinars (\$100 at the official rate), few Libyans can afford the Italian-made chocolate and cheese sold on Gargareh street. Libyans complain that prices of household appliances, for instance, are inflated by three or four times by middlemen.

There is another consideration. According to officials at the ministry of informa-

tion, the clampdown on importers is driven by Libya's need to build up foreign reserves to fight off perceived US attempts to strangle its economy.

It seems rumours have been circulating in Tripoli that the US is scheming to extend sanctions to prevent the Libya from selling its oil. This is Col Gadaffi's greatest fear. So he is accumulating foreign reserves - which today stand at about 10 months of imports - to be ready to defend the currency.

The stand-off with the US has turned out to be a convenient tool for Col Gadaffi, skilfully manipulated to rally popular support. The US has led this hostility by branding Libya a pariah state. In 1982, the US bombed Tripoli and Benghazi in retaliation for what it believed was Libyan involvement in a bomb attack on a Berlin discotheque.

In 1982, the United Nations imposed sanctions on air travel and the sale of military hardware and spare parts to force Libya to hand

over two suspects in the 1988 bombing of a US airliner over Lockerbie, Scotland. Despite Col Gadaffi's attempts at co-operation with the UK and France on terrorist issues, and his offer to send the two suspects for trial at the International Court of Justice in The Hague, the sanctions were tightened in 1993.

Earlier this year, US officials accused Libya of hiding the world's largest chemical weapons production plant inside a tunnel in Tarhuna, 40 miles south-east of Tripoli and did not rule out a military strike against it. Meanwhile, US President Bill Clinton signed legislation which allows him to impose sanctions on companies investing more than \$40m in energy sectors in Iran and Libya.

By isolating a country which already seems to live in its own world and is fed a daily dose of Col Gadaffi's quirky theories on life compiled in his famous "Green Book", the sanctions have the perverse effect of bolstering the Libyan leader and reinforcing a deep resentment of the US.

## Mobutu imposes military rule

Zaire's sick and absent president yesterday sought to reassert his authority in the war-ravaged east of his country, where Tutsi rebels have seized towns and displaced hundreds of thousands of refugees. The conflict threatens to drag in Zaire's neighbours, Rwanda and Burundi, and some believe it could presage the break-up of Zaire, a giant at the heart of Africa.

A government spokesman in Kinshasa said President Mobutu, sending orders from a Swiss clinic, had placed the eastern provinces of South and North Kivu under military rule in an attempt to contain the war. In the lakeside city of Bukavu, from which more than 100 foreigners have fled since the weekend, looting by soldiers diminished yesterday. But it was not clear whether Mr Mobutu, who since August has been in Lausanne for prostate cancer treatment, had the military muscle to win back lost territory quickly. Underlying the violence is the Hutu-Tutsi rivalry that exploded in the 1994 massacres in Rwanda of up to a million Tutsis and pro-opposition Hutus by hardline Hutus.

Reuter, Bukavu

## ANC wins education vote

South Africa's National Assembly yesterday passed the controversial schools bill to break the white stranglehold on state funding for schools. Despite strong opposition from the white-led National party and the white separatist Freedom Front, the African National Congress secured 293 votes in support of the bill against the 201 votes needed. There were 71 votes against the bill, which now goes to the Senate for approval. The bill will also introduce compulsory schooling for black children and a single syllabus for all schools.

Until now, the state has spent up to four times as much on white children as it does on black children. The National party failed in last-minute attempts to amend the bill to soften the impact on predominantly white Afrikaans-language schools.

Reuter, Cape Town

## Defiant oil groups in Burma gas deal

By Ted Baradack in Bangkok

A consortium of international oil companies yesterday brushed aside the controversy surrounding investment in Burma and signed a memorandum of understanding to supply Burmese gas to Thailand.

Texaco of the US, Premier Oil of the UK and Nippon Oil of Japan said they would start delivering 200m cubic feet per day of natural gas from Burma's offshore Yetagan gas fields to the state-owned Petroleum Authority of Thailand (PTA) in 1999, one year after a group led by Total of France and Unocal of the US starts delivery from Burma's larger Yadana fields.

Consortium executives said the on-shore portion of the pipeline needed to transport the gas to Thailand would follow the same route as the Total pipeline. The two companies were negotiating an agreement to share pieces of infrastructure on the route. PTA will build one pipeline on the Thai side large enough to handle capacity from both projects and deliver the gas to power stations in western Thailand.

Twining the two projects could earn the Texaco-led consortium the same kind of condemnation from human rights groups as the Total-led consortium. Lawsuits have been filed against Total and Unocal in the US alleging that their pipeline project has increased the use of forced labour by the Burmese military and that villages have been relocated to clear the pipeline route of potential security threats.

The companies deny the allegations.

A recent crackdown by Burma's military junta against democracy activist Ms Aung San Suu Kyi and her National League for Democracy has raised the possibility that a prohibition against new US investment in Burma could be declared by US President Bill Clinton.

# EU ducks WTO labour rights issue

By Caroline Southey in Luxembourg

European Union ministers yesterday agreed how they would approach the World Trade Organisation's first summit in Singapore next month. They decided to avoid taking a tough stance on the most controversial issue, that of linking trade and labour rights, on which EU member states are deeply divided.

The ministers mapped out the EU's priorities for the meeting of 100 trade ministers, including a wide-ranging work programme for future trade liberalisation. Issues the EU wants addressed include a drive for further tariff cuts, trade

competition and investment and competition and trade and the environment, and a new push on liberalising telecommunications.

Sir Leon Brittan, European Commissioner for trade, said it was inevitable that the EU stance reflected a compromise based on the wishes of 15 member states, but he stressed that it showed the EU's "capacity to bridge divergent positions and reach a common view."

He said the EU would discuss labour issues at the WTO meeting in Singapore, but only to stress that the International Labour Organisation was the best forum for this.

Mr Dick Spring, the Irish

foreign minister, said despite many "textual differences" between countries, a political compromise had been struck ensuring that the EU would "get something out of Singapore".

Although the agreement does not commit the EU to pressing for a new round of world trade talks, Sir Leon said he was confident "the process being launched at Singapore will lead to a new round in about 1999" and that there would be "dramatic examples of liberalisation in the coming period".

But the EU foreign and trade ministers failed to support Sir Leon's proposal that the EU should press for a working party on the rela-

tionship between trade and labour standards. Instead the EU is simply committed to raising the problem of countries using low wage rates to gain competitive advantages.

The decision was a setback for Belgium, backed by France and at least six other EU countries, which had pressed for a stronger commitment from the EU. However, others including Germany, Britain, Sweden and Spain viewed the move as a victory.

"I consider we have won on this issue," said Mr Anthony Nelson, the British trade minister.

Mr Yves Galland, the French minister of external trade, said the establishment

WORLD TRADE NEWS DIGEST

## BMW to open plant in Egypt

BMW is to open its first assembly plant in the Middle East, in Egypt, next year. The completely knocked down (CKD) assembly plant for the 5 Series will be able to produce 2,500 cars a year and plans to roll out its first Egyptian-produced BMW next September.

In 1996 the German carmaker sold only 250 cars in Egypt. That number is expected to increase to 400 this year, about 1 per cent of the market. BMW believes its poor sales volume is due to high prices, which are up to four times greater than in Germany, mainly because of 135 per cent import tariffs.

However, BMW expects the Egyptian new car market to increase to more than 100,000 units a year by the end of the decade, and plans to raise its market share to 5 per cent. It has set a target of selling 3,000 BMWs and 2000 Rover cars in Egypt. BMWs will be assembled with an Egyptian partner, Houssam Aboul Fotouh Group, from CKD kits with 40 per cent local value-added. This enables BMW to import car components into Egypt at reduced tariffs.

Seam Ewers, Cairo

## WTO postpones liquor ruling

The World Trade Organisation was yesterday forced to postpone a decision to adopt an appeals body ruling against Japanese liquor taxes for lack of the necessary quorum. Only 37 WTO members turned up for the meeting of the WTO's dispute settlement body (DSB) against the 63 required - a simple majority of the WTO's membership. Japan then insisted that the meeting be suspended. The DSB will reconvene on Friday, when it is expected to endorse the appellate body verdict. This upholds an earlier WTO dispute panel ruling that the Japanese tax system discriminates against imported spirits such as whisky and brandy in favour of domestically produced shochu. The Tokyo government has already indicated its intention to change the tax regime next year. Under WTO rules, the appeals body judgment is final unless there is a consensus among members to overturn it.

Francis Williams, Geneva

## Alcatel wins cable contract

Alcatel Alsthom of France has won a FF7bn (\$900m) contract for a transatlantic fibre optic cable telecommunications system linking London and New York. The contract was awarded by Cable Co International, a vehicle formed by MFS Communications, the US-based business telecoms group, and Cable and Wireless of the UK. Alcatel described the proposed link as the "most advanced" system of its type yet constructed. It said the system would be in service in less than 15 months.

David Owen, Paris

## Cuba seeks Caricom talks

The Caribbean Community (Caricom) will study a Cuban request to start negotiations on a free trade agreement. Cuba's request follows Caricom's announcement that it will start talks soon on free trade treaties with the Central American Common Market, the Dominican Republic, Colombia, Venezuela and possibly Mercosur, which groups Argentina, Brazil, Paraguay and Uruguay. Caricom has consistently argued against the US economic embargo of Cuba, and the Helms-Burton Act which threatens companies trading with Cuba. Trade between Cuba and Caricom, via its "most advanced" system of free trade, is heavily in Caricom's favour.

Carolee James, Kingston

## Germans' \$1bn for Philippines

By Edward Luce in Manila

German investment in the Philippines is to rise to almost \$1bn in the wake of a visit by Chancellor Helmut Kohl to Manila which started yesterday. Philippine officials say the \$1bn projects, which dwarf the \$71m invested by German companies in the Philippines over the last decade, reflect the country's new status as a high-growth emerging market.

Mr Kohl, who is accompanied by 130 businessmen on his tour of Asia which includes Japan and Indonesia, yesterday unveiled the \$949m package in a meeting with President Fidel Ramos. The investments, which include a \$850m power plant and a \$266m telecoms joint venture, reflect Bonn's drive to boost the presence of German business in Asia, officials said.

Germany is the Philippines' eighth largest trading partner with \$2bn in two-way trade last year. It is expected to go from 16th largest investor in the Philippines to fifth within six months. Mr Kohl will also propose a "German centre" in Manila during his visit. This will provide facil-

ities for medium-sized German companies operating in the Philippines, and would be modelled on a similar venture in Singapore.

Siemens, the German engineering company, is to build a 990 MW gas-fired power plant in Batangas, 80 km south of Manila. It has formed a joint venture with First Gas Holdings, a partnership between a local company and British Gas. German officials said this project could be followed by more power ventures, particularly in view of the 96bn privatisation of the Philippine national power corporation next year.

Deutsche Telekom, Germany's largest telephone company, yesterday took a 35 per cent stake in Isacom, a local telecoms company. The tie-up will help Isacom achieve its aim of building an integrated digital system in the newly liberalised market and installing 700,000 landlines in the next three years.

German officials will also initiate a joint venture between Audi and Proton Philippines - the local arm of the Malaysian car maker - to assemble Audi cars at Proton's plant north of Manila.

## World sea cargoes at record levels, says UN

By Frances Williams in Geneva

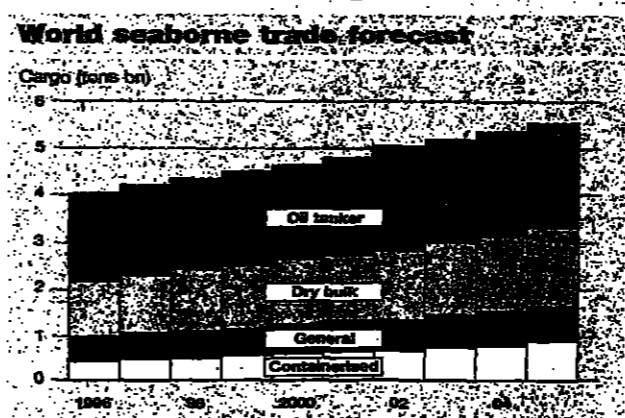
World seaborne trade grew 3.7 per cent last year to a record 4.65bn tons, driven by strong demand for grains, iron ore, coal and other dry bulk cargoes, the United Nations Conference on Trade and Development said yesterday.

In its annual review of maritime transport, Unctad predicted further growth of 3-3.5 per cent this year to nearly 4.8bn tons, continuing a decade of uninterrupted expansion.

The world merchant fleet is also expanding, though more slowly than seaborne trade, leading to improved use of fleet capacity. Tonnage grew last year by just over 2 per cent to 734.8m deadweight tons.

Developing countries have about 18.5 per cent of world tonnage and only a slightly lower proportion - 17.2 per cent - of the more efficient container tonnage.

However, the regional balance is highly skewed. Container tonnage is concentrated in Asian developing countries while African nations own virtually no container tonnage at all. Sub-Saharan Africa also



suffers from very high freight costs, the review points out. Most sub-Saharan African countries paid 12-15 per cent of import values in freight costs, compared with a developing country average of 8.25 per cent and 4.3 per cent for industrialised nations.

Some landlocked African nations, such as Chad, Mali and Rwanda, pay freight costs of as much as 25-30 per cent of import values. Unctad attributes the huge variations to widely different charges for inland transport. "Container rates are particularly high on some cen-

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# Democrats in new row over funds

By Gerard Baker in Washington

The US Democratic party yesterday fuelled suspicions about the nature of its fundraising activities when it failed to file a full formal report on its campaign finances with electoral authorities.

The failure to submit the report was the first time in two decades that either of the two main parties had not furnished the pre-election statement. The Republican national committee filed its report for the same period on time last week.

Mr Haley Barbour, the RNC chairman, accused the Democrats of having something to hide, and threatened legal action to force the party to reveal more details of its financial backers.

The controversy follows

revelations in the last month that the Democrats had accepted funds from a variety of controversial sources, including \$400,000 from a businessman linked to an Indonesian financial group, and \$140,000 from a group of Buddhist monks thought to have taken a vow of poverty.

Republicans have also received financial backing from some curious quarters and public pressure for a wide-ranging reform of campaign finance is growing.

The Democratic national committee issued only a list of its main contributors and expenditures for the first two weeks of October, the last public accounting period before Tuesday's elections. It failed to provide a full statement detailing all financial activities as normally required by federal election law. The statement should



President Clinton checks his wedding ring after it came loose in Chicago yesterday

have been filed with the Federal Election Commission by last Thursday.

The DNC said the party was hoping to be able to provide the full FEC-approved statement within the next few days, but could not say whether it would be published before the elections. It said the committee had not

provided a full report on time because it believed it had not been required to do so, having spent no money directly on presidential and congressional election campaigns during the period.

The DNC's actions may have been strictly within the letter of the FEC's guidelines, though they seem to

have contravened statute law. FEC rules require the submission of a report when expenditures have taken place within the specified period. But the statute says accounts should be furnished when any election expenditures have been made, not simply within the two-week period.

# NY bank to face charges from SEC

By Tracy Corrigan in New York

The US Securities and Exchange Commission plans to file charges against CS First Boston, the New York investment bank. It alleges the bank failed to uncover the true financial position of Orange County when it underwrote a municipal bond offering shortly before the California county filed for bankruptcy in December 1994.

The county had amassed losses of almost \$1.7bn on its investment portfolio, when risky bets on interest rate movements using structured securities went wrong. It is suing Merrill Lynch, its former lead adviser, and other Wall Street firms, for selling these risky securities.

The case against CS First Boston is not directly related to sales of these securities. Rather, as lead underwriter

of a \$320m issue of pension bonds launched in September 1994, CS First Boston was required to verify the county's financial details disclosed in the prospectus - a process known as due diligence.

Along with CS First Boston other securities firms and rating agencies failed to raise any alarm over the investment strategy of Orange County's convicted former treasurer, Mr Robert Citron. Despite the bankruptcy, investors in the bonds were repaid in full, according to CS First Boston.

So far, CS First Boston, which also dealt with the Orange County investment fund, has not been sued for damages by the county. Orange County emerged from bankruptcy in June, after returning to the municipal bond market to raise \$880m.

# Guatemala peace talks suspended

By Johanna Tuckman in Guatemala City

The Guatemalan government has broken off negotiations with left-wing guerrillas less than two months before a final peace accord was due to end 36 years of armed conflict.

The surprise announcement by Mr Rodolfo Mendoza, interior minister, came less than 24 hours before talks were due to resume with the Guatemalan National Revolutionary Unit (URNG) guerrillas in Mexico with a view to signing a full peace deal on December 15.

The government said the recent kidnapping of an elderly woman by a guerrilla commander violated the terms of the peace process. He demanded that URNG commanders give a full explanation of what happened. "This is indispensable for the [peace] process to continue," Mr Mendoza said.

The United Nations-brokered negotiations, which began in 1991, had been running smoothly this year. The January inauguration of modernising right-wing President Alvaro Arzu was followed by a rapid acceleration of the talks, a ceasefire and a series of military purges intended to clean up the army's image in preparation for peace. Both sides were to have met in Mexico City on Tuesday to continue talks regarding the political future of the URNG.

Mr Juan Jose Urruela, a spokesman for private sector interests, said: "Business wholeheartedly supports the suspension of the negotiations." But Mr Carlos Aldana representing the Archbishop's Human Rights Office, called for a "more flexible position," consistent with the blind eye turned by negotiators to evidence compromising military officers.

The military has long been associated with the growth of kidnapping in Guatemala. But this is the first time that the URNG has been the subject of similar accusations.

# Separatist messiah switches his efforts to reviving the province's hard-pressed economy Independence on backburner in shaky Quebec

By Bernard Simon in Montreal

Only 12 months ago Quebec secessionists were hailing Mr Lucien Bouchard as the messiah who would lead them to independence from Canada. His astute political instincts and electrifying oratory powered the separatist camp to within a hair's breadth of victory in a sovereignty referendum.

Mr Bouchard, who took over as premier of the French-speaking province three months after the vote, remains by far Quebec's most popular politician. But running a government is proving a tougher job than turning around a floundering referendum campaign.

The challenges facing Mr Bouchard will be evident over the next three days as he presides over a "summit" of 78 Quebec

business leaders, trade unionists and community activists in Montreal. The government hopes the meeting will produce a united front on a strategy to restructure and revive Quebec's economy.

The quest for independence has been put on the backburner. Although opinion polls still show a near-even split between the federalist and separatist camps, they also confirm that Québécois are in no mood for another divisive vote. Mr Bouchard has pledged not to hold another referendum for the next 2-3 years. Business and others have urged him to extend the moratorium even further.

He seldom mentions independence in speeches and has adopted a more pragmatic approach than his predecessor, Mr Jacques Parizeau, towards co-operation with the federal government in Ottawa. Putting the

economy right has become top priority. Mr Bouchard justified his switch of focus in a recent speech by asserting that "Quebec society will be able to make important political choices, knowing it is on solid ground".

Putting the economy on solid ground is unlikely to be easy or quick. The province's growth rate has lagged the rest of Canada for more than two decades. Unemployment is 12.6 per cent, compared with under 10 per cent in the country as a whole. The malaise is especially evident in Montreal, the province's commercial and financial centre. A disgruntled taxi driver jokes that "A lous" (For rent) is the most common sign along the city's streets.

Quebec has been slow to adjust to the market-oriented policies that have swept other parts of Canada. The government contin-

ues to direct large segments of the economy, ranging from investments by the powerful Caisse de dépôt et placement du Québec, the public-sector pension fund manager, to a panoply of subsidies and tax concessions that channel investment into sectors favoured by politicians and bureaucrats.

There has been much talk of privatisation, but virtually no action. Progress on the fiscal front has also lagged most other provinces. Quebec has Canada's second highest tax rates, after Newfoundland. But, according to Toronto-Dominion Bank, it will also have the highest per capita debt for the fiscal year ending March 31 1997.

Mr Bouchard has promised a balanced budget within the next four years, with the pledge to be enshrined in legislation. Other sacred cows are being gored in the drive to cut public spending. Hos-

pitals have been closed, and controversial education reforms are in the pipeline. The most severe cuts are due to take effect in 1997.

A slew of new initiatives will be unveiled during the summit to boost business investment, including new research and development incentives, tax concessions to encourage training, and looser environmental regulation.

Mr Bernard Landry, Mr Bouchard's deputy and finance minister, says the time for "heavy state intervention" is past, but the government is expected to kickstart dozens of job-creation projects.

Mr Bouchard's strategy carries high risks. Rumbles of discontent have already surfaced in the ruling Parti Québécois, whose local organisers pride themselves on controlling rather than being controlled by their leader. Unions and social activists,

among the bedrocks of PQ support, fear becoming the main victims of spending cuts. By putting the brakes on the independence drive, Mr Bouchard risks shutting off the engine that keeps PQ members pointed in the same direction. According to one former politician in Quebec City, Mr Bouchard "has been trying to steer his party to the centre, but the party has not been budging".

Business has also responded warily to Mr Bouchard's overtures. Mr Landry has a list of 48 foreign companies that have unveiled investments totalling almost C\$5bn (\$2.1bn) so far this year. But many others are hesitant to put new money into Quebec. Nesbitt Burns, a Toronto-based securities firm, said in its latest economic outlook, that Quebec's prospects "remain clouded by political uncertainty".

BMW to open plant in Egypt

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## NEWS: ASIA-PACIFIC

# Yen's decline Y990bn boost to bankruptcy wave welcomed in Tokyo

By William Dawkins in Tokyo

The Japanese government yesterday welcomed the dollar's advance to a nearly three and a half year high against the yen in Tokyo. Mr Ryutaro Hashimoto, the prime minister, described the yen's fall as "normal" and his finance minister, Mr Wataru Kubo, said the decline reflected the economic fundamentals of Japan and the US.

The dollar touched Y114.92 yesterday afternoon in Tokyo, the highest since April 1993, and fell back to the mid-Y114 level, an appreciation of nearly 12 per cent from Y102 a year ago. The yen's weakness is a boon to Japan's exporters, because it reduces the price of their goods in foreign currency. As such, it will be generally positive for corporate profits, said Mr Jason James, strategist at James Capel in Tokyo. But the proportional impact on company earnings will be less than was the dollar's initial recovery, from its record low of Y79.75 in April last year, because Japanese profit margins have since widened.

In response, the Nikkei 225 share index rose by 72.67 points, the second consecutive day of increase, to 20,953.03.

Some Japanese managers, including the presidents of Matsushita, the world's largest

consumer electronics company, and Canon, the computer printer and photocopier producer, have even said that they would prefer a slightly stronger yen.

The current exchange rate, while good for export earnings, invites a question over a recent rise in Japanese investment in overseas manufacturing plants, planned when the dollar was worth less than Y100. "This is an embarrassment for some managers," said Mr James.

According to a recent EPA survey, 64 per cent of Japanese manufacturers can make a profit or break even at an exchange rate of less than Y110 to the dollar, up from the mere 14.6 per cent per cent who could make money at that exchange rate two years ago. The incentive to continue overseas investment at the current exchange rate is thus less than it was when the dollar was last this strong.

Mr Hashimoto is still struggling to form a government coalition after his conservative Liberal Democratic party fell 12 seats short of a parliamentary majority in a general election 10 days ago.

Unless Mr Hashimoto manages to attract at least 30 defectors from a fragmented and disorganised opposition, the next government will be so weak that only the least controversial legislation will be passed.

Financial collapses are so frequent in Japan these days that investors in local banks did not turn a hair when Nichiei Finance last week became the country's largest post-war bankruptcy with liabilities of Y991.4bn (\$8.7bn).

Nichiei, a Yokohama-based property lender, had borrowed nearly Y90bn from the prestigious commercial banks Dai-ichi Kangyo and Asahi. It is the fifth non-bank financial institution - a lender without a licence to take deposits from the public - to go under this year because of customers' inability to repay loans taken out to buy overvalued property at the height of the asset price bubble in the late 1980s. The two banks' share prices hardly moved in response to their customer's demise, a sign of their own capital strength.

Yet Nichiei is not just another routine casualty. It is the most prominent of a second wave of collapses. The first wave saw the bankruptcy of seven *jusen* housing loan companies, whose commercial bank founders were saddled with a bill of Y3,500bn in bad loan write-offs.

In total, Japan's top 30 banks have written off nearly Y18,000bn of bad debts since 1992, prompting some banks to suggest the worst was behind them. Financial analysts in Tokyo fear that Nichiei presages another series of hits.

There is no official estimate of non-banks' bad debts. But data supplied by banks to the finance ministry suggest that non-banks' net loan losses could be as

much as at Y16,500bn, says Mr Brian Waterhouse, analyst at James Capel Japan. The reputable financial magazine, *Kinyu Business*, estimates that the top 30 banks have around Y20,000bn of outstanding bad loans to non-banks.

## Japan: a string of failures

Recent bankruptcies of Japanese non-bank financial institutions

Company	Liabilities (Yen bn)	Operations	
October 1996	Nichiei Finance	991.4	Credit guarantee
August	Minami Kyushu Credit	108.5	Consumer credit & finance
June	Shin Kyoto Shinkin	348.8	Consumer credit & finance
February	Akhi	182.9	Finance
February	Equion	290.0	Finance
November 1995	Hyogin Factors	369.2	Factoring
October	Tokyo Teito Shinyo	300.0	Mortgage-backed securities
March	Oesaki Sogo Shinyo	457.0	Finance
October 1994	Nippon Mortgage	518.4	Finance

Source: The Nihon Keizai Shinbun

considered unsuitable for their parents. Until now, the stronger banks have, with a few exceptions, been content to bail them out, motivated by a mixture of fear that the collapse of an affiliate would damage their own credit ratings, plus hope that property prices will eventually rise.

Examples over the past year include Fuji Bank, LTCB, Sakura Bank and Sumitomo Bank, all of which forgave loans to non-banking offshoots.

Yet analysts believe that almost none of those non-banks' potential net losses

has been disclosed in the top banks' latest official estimate of their own Y13,000bn bad debts, at the end of last March. They do not qualify as non-performing assets under Japan's lax official definition - a loan on which interest has not been received for more than six months.

The risk is that more small banks could be brought down by non-bank affiliates, such as Hyogo Bank last year, or be forced to walk away from the rubble, as three small banks did in 1994.

The big question now is

whether the next victims will be limited to friendless unfortunates like Nichiei. A new factor - the winding up of the *jusen* - has come into play, which could push more non-banks into ruin, beyond their parents' control.

The *jusen* are now beginning to be liquidated by a government body, the Housing Loan Administration Corporation (HLAC). It is trying to seize and sell as much collateral as possible to clean up the financial system and to offset a Y665bn government contribution to their losses, bitterly opposed by the public.

Many non-banks lent to *jusen*-backed property companies. Teikoku Databank, a credit research agency, estimates that the *jusen*'s 32 largest property developer borrowers also owe non-banks Y1,747bn. Since around 95 per cent of the *jusen*'s loans are uncollectable, the non-banks can also be expected to lose nearly all their money.

Until the HLAC starts swinging into action, the non-banks could assume, however naively, that their *jusen* customers would eventually repay. Now non-banks face the risk of an instant loss of their *jusen* loans, pushing more of their weaker brethren into insolvency.

The government's solution to the *jusen* problem therefore threatens to create a new problem, a grim reminder of how intertwined are Japan's different financial institutions. But this time, senior finance ministry officials insist there will, unlike the *jusen*, be no state assistance.

# Delhi admits to slower economic growth

By Mark Nicholson in New Delhi

Mr P. Chidambaram, India's finance minister, admitted for the first time yesterday that India's economic growth had slowed, but dismissed widely voiced fears in industry that the country was facing recession.

He also told a World Economic Forum conference in Delhi that the slowdown had not hurt government revenues and that he remained confident of meeting his fiscal deficit target of 5 per cent of gross domestic product for the year ending in March.



Chidambaram: industrial growth put at over 8%

He said both receipts and expenditures for April-August were in line with the averages for the preceding five years and the revenue deficit, which excludes spending on government debt and interest, was well below the average since 1991, having fallen to 27 per cent of total revenues from the five-year average of 44 per cent.

He said he placed the "highest priority" on hitting the deficit target and would "fight to the last day of this fiscal year" to do so. Mr Chidambaram warned after his June budget he would introduce fresh revenue or spending measures if the target appeared threatened.

The remarks came during a robust defence of his government's economic policies, which several participants at the conference have suggested appear stalled and in need of a "second phase of reforms" to follow the initial burst of liberalising trade and industrial moves undertaken in 1991-92.

But Mr Chidambaram insisted the United Front government had advanced the reforms inherited from the previous Congress administration, saying it had cleared a backlog of foreign investment proposals, needed vital power and infrastructure project approvals, eased foreign borrowing terms for Indian companies and liberalised rules for foreign investment into debt and unlisted Indian companies.

However, he also admitted that further progress was complicated by a need to "nurture a consensus" within the ideologically diverse coalition. Urging foreign investors to "keep faith in India", he said: "Please understand that we are working in a democracy - we are working in a system where there are several pulls and pressures."

Mr Chidambaram blamed the present slowdown, in which industrial growth has slipped to 8.5 per cent from last year's 12 per cent, on several monetary policies adopted by the previous government, designed to curb inflation before last May's elections. "They squeezed money supply to the point where we can feel the hurt now," he said.

"But recession is not the word for this," he said. "Industry is still growing at over 8 per cent and agriculture this year will reach a new peak."

The government recently revised downwards last year's growth figure from 7 to 6.3 per cent following a lowering of grain production estimates.

Foreign investment in Indian shares has risen sharply since a significant monetary policy easing on October 19 aimed at reviving a slowing Indian economy, writes Tony Tassell in Bombay. Of the \$169.5m pumped into Indian shares by foreign investors in October, more than half has come in the six trading sessions since the monetary policy easing, according to figures from the market regulator, the Securities and Exchange Board.

# Beijing plans fund to shore up Hong Kong market

By Louise Lucas in Hong Kong

Beijing is planning to set up a lifeboat fund which would be used to shore up Hong Kong's stock market if it crashed after China resumes sovereignty of the territory next July, according to Ta Kung Pao, the Beijing-backed Hong Kong daily.

China has previously sought to play a role in bailing out the territory's stock market during

times of crisis, both after the global crash of October 1997 and the Hong Kong collapse triggered by the crushing of pro-democracy protesters in Beijing's Tiananmen Square in June 1989. In each case Hong Kong brokers were tapped for advice by Beijing officials on how China could best help.

Any hiccup in the handover of sovereignty stand to send stock prices tumbling, although many brokers believe the government

will encourage mainland money to flow into the territory to buoy stock and property prices during 1997.

However, Hong Kong brokers reacted coolly to the notion of an implicit contingency fund, which they argue could be exploited by speculators - who can short-sell secure in the knowledge that they have a safety net beneath them - and is at odds with a free market. Mr Richard Witts, a former


chief of one of the territory's four pre-unification stock exchanges, says the experience of Thailand and Taiwan suggested bailout schemes usually backfired. "It's like a government saying it's going to support a currency, which often results in even more feverish selling," he says.

Brokers close to China suggested the government would galvanise big organisations such as banks and investment agencies

into channelling money into Hong Kong stocks, rather than simply establishing a finite fund.

In this way, they say, Beijing is doing no more than Hong Kong has done in the past: it is commonly accepted the Hong Kong Jockey Club, one of Hong Kong's biggest and richest institutions, poured funds into the stockmarket following the 1987 crash. Mr Howard Gorges, managing director of South China Broker-

age, a Hong Kong securities house, further argues that Hong Kong's preponderance of foreign investors owing no loyalty to the territory underlines the need for a separate source of support. "An international panic can start a lot of other damage, not just in stocks but also in property. Things can snowball. So if it is within the powers and common sense to arrest things, why not?" he asks.



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## Australian airports in sale line-up

By Nikki Tait in Sydney

Australia's federal government has confirmed it expects the second tranche of airport privatisation sales to go ahead in 1997-98 - with the sales of Sydney airport and of the planned Sydney West airport being delayed until noise and environmental issues are resolved.

The government is looking to privatise all 22 airports previously managed by the Federal Airports Corporation.

The first tranche of sales - for Melbourne, Brisbane and Perth airports - is already under way and has generated considerable international interest. There were 26 expressions of interest registered earlier this month and at least a dozen consortia shortlisted. Final bids are likely to be sought early next year.

"It is expected that the leasing of the airports to be sold in phase two (with the exception of Sydney and Sydney West) will be completed by the end of the 1997-98 financial year," said a departmental report filed in parliament yesterday.

"The leasing of Sydney and Sydney West airports is to be deferred pending resolution of noise issues at Sydney airport and completion of an environmental impact study being conducted on a second Sydney airport."

Meanwhile, Australia and Papua New Guinea have agreed to open up bilateral air services, at present provided only by Qantas, the privatised Australian carrier, and Air Niugini, which is government-owned - a move likely to be welcomed by international resources companies operating in PNG.

Mr John Sharp, Australia's federal transport minister, said talks between the two governments meant opportunities would now exist for regional carriers to develop niche markets from points such as Darwin, Cairns and Townsville to Port Moresby and other points in PNG. Such services would be subject to government approvals but could virtually double overall capacity over the next two years, he suggested.

## ASIA-PACIFIC NEWS DIGEST

### Vietnam output rises 13.5%

Vietnam published figures yesterday showing continued signs of a healthy economy in spite of deepening political concern over trade problems and inflation. The State Statistics Office said industrial output was up 13.5 per cent between January and October compared with the same period last year. The trade deficit fell slightly, for the first time in months, to \$3.35bn from a record level of \$5.54bn just one month earlier. Exports from the beginning of the year until October 15 were put at \$5.63bn and imports at \$3.88bn.

Inflation figures last week showed a year-on-year price rise of 2.9 per cent, down from double digit levels in 1995. Yesterday's positive news came amid a climate of pessimism in Hanoi and signs of differences within the government over management of the socialist country's economy. *Reuters, Hanoi*

### Japanese retail sales recover

Sales at Japan's large retailers recovered from their recent dips to remain unchanged for September from a year earlier at Y1,672bn (\$15bn), following two consecutive months of year-on-year decline, the ministry of international trade and industry announced this week. The overall figure reinforced a patchy recovery in personal consumption from the summer, with recent improvements in company profits and the labour market pointing to continued growth in consumer spending. In July, at the height of the food poisoning scare, total sales at large retailers fell 4.1 per cent. At department stores, mainstream clothing sales were particularly strong, growing 3.3 per cent on the strong performance of women's autumn apparel. *Gwen Robinson, Tokyo*

### Unemployment rate stays high

The weakness of Japan's economic recovery was underlined yesterday by government figures which showed that the unemployment rate, which improved this summer, remained unchanged in September. The unemployment rate remained at a relatively high 3.3 per cent, after falling for two months from a recent peak of 3.5 per cent in May and June, according to the labour ministry. While the overall number of people with jobs has been on the rise, this has been countered by job losses from restructuring.

The high unemployment rate came as industrial output in September rose more than expected. The ministry of international trade and industry said Japan's industrial output rose 1 per cent last month, rather than the forecast 0.1 per cent, following a fall in August. MITI expects output to increase 4 per cent in October before falling 1.9 per cent in November. *Michiko Nakamoto, Tokyo*

### Mayor of Beijing resigns

The mayor of China's capital resigned yesterday in a reshuffle expected since the downfall last year of his mentor, Mr Chen Xitong, disgraced Beijing Communist party boss, in a corruption scandal. The Beijing People's Congress had approved the resignation of Mayor Li Qizhan, the official Xinhua news agency said. It did not explain why Mr Li, 58, was stepping down, saying only that he would become secretary of the Labour Ministry's Communist party committee.

Diplomats and Chinese officials said Mr Li was forced to step down because of his close links to Mr Chen, who resigned his posts in April 1995 after his protege, a vice-mayor, came under investigation for economic crimes and committed suicide. Chinese officials said the city government has been virtually paralysed since Mr Chen's downfall. *Reuters, Beijing*



# Scheme proposed by chemical producers and backed by British Gas is rejected Government adopts Shell-Elf gas plan

By Robert Corzine in London and Chris Tighe in Newcastle upon Tyne

The government yesterday ended a bitter row between two North Sea oil companies and chemical producers in the Teesside region of north-east England. It did so by supporting a plan put forward by Shell and Elf Aquitaine to land gas from three new offshore fields at Bacton on the east coast, rather than at Teesside. Bacton is about 250km south-east of Teesside.

Mr Frank Cook, an MP representing a north-east England district for the main opposition Labour party, said the government's decision against piping gas to Teesside "must rank among the worst betrayals of the national interest - and that of Teesside - we have ever seen."

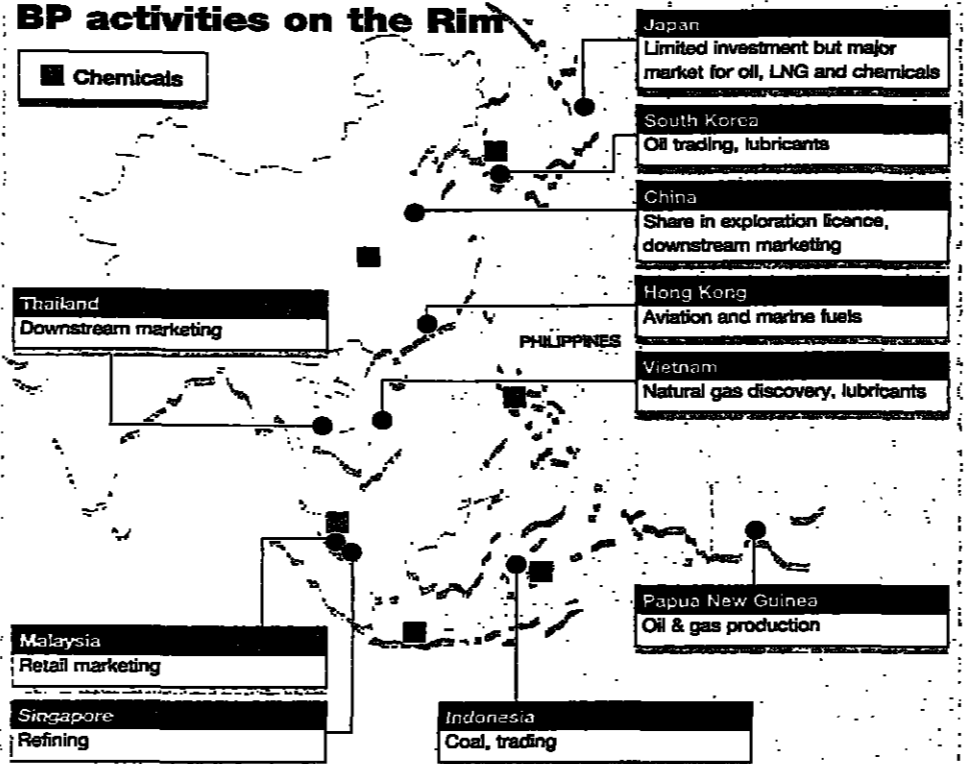
Chairman of the Tees Valley Development Company, said the decision threatened the future of the Teesside Chemical Initiative, launched by ministers last year with the aim of establishing the area as the chemical development capital of Europe.

1,000 indirect jobs. Mr Lang, however, pointed out that development of the fields along the lines put forward by Shell and Elf would have country-wide economic benefits.

## Oil giant aims to catch up with rivals

### BP seeks to change its corporate culture

With a \$3.5bn investment in a new polyethylene joint venture in the offing in China, BP must tread carefully in a country so unlike its traditional US and European markets.



BP executives admit that, compared with competitors such as Royal Dutch-Shell, they are "playing catch-up" in one of the world's fastest-growing and most competitive energy and petrochemical markets.

## Watchdog debates Internet safety with SEC

By John Gapper, Banking Editor

The Securities and Investments Board, the City of London's chief financial watchdog, is discussing with the Securities and Exchange Commission in the US whether to put safeguards in place for private investors using the Internet.

## Economy 'will flourish outside euro region'

By Graham Bowley, Economics Staff

The UK is unlikely to join European monetary union quickly, but its economy will be one of the best performing in Europe as a result, a leading forecaster which advises banks and companies is telling its clients.

## Banks advise City to adopt decimal pricing

By Gillian Tett and Samer Iskander in London

One of the City of London's oldest traditions - the practice of quoting market prices in fractions - has fallen out of favour. Most British banks now believe that the City should move to the metric age and replace fractions with decimals, says a survey from the British Bankers' Association.

# UBS unit charged after allegation of forex losses

By Philip Jeune in Jersey and Clay Harris in London

A Swiss bank in Jersey, one of its senior managers and a former partner of Touche Ross in Nottingham, England, face a total of 29 charges under the island's fraud law after investigations into alleged currency trading losses of \$24.7m (£16.6m).

Switzerland (CT), a subsidiary of Union Bank of Switzerland, said it would deny the 12 offences it is alleged to have committed between 1985 and 1993. The bank has suspended the manager involved, Mr Peter Stoneman, pending the resolution of nine charges against him.

under the same law. The charges relate to currency trading carried out by Mr Robert Young, who was charged in August, in Jersey's magistrates' court with two counts of fraud.

claim failed to have warned them of the losses. They have brought civil actions against Cantrade and Touche Ross in Jersey's Royal Court. Cantrade and Touche Ross both deny the allegations.

## UK NEWS DIGEST

# Austria joins warning to EU

A joint British-Austrian campaign against the burden of regulation on businesses in the European Union was launched in London yesterday. The British government challenged Brussels to put the principle of subsidiarity into practice by allowing the UK to keep its non-statutory Takeover Code.

## INFLATION WARNING

The government will come under renewed pressure to raise interest rates today after signs of rapid consumer borrowing growth and a warning by an independent adviser that it is no longer likely to hit its inflation target.

## POLITICAL REFORM

The Opposition Labour and Liberal Democrat parties yesterday established their closest working arrangement since their government pact of the mid-1970s, setting up a joint committee on the implementation of their ambitious constitutional reform programmes.

## BACTERIAL RESEARCH

The University of Leeds, in northern England, has set up an Antimicrobial Research Centre to tackle the growing global problem of antibiotic resistance in bacteria.

## FLEMING FLAGSHIP FUND

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Television/Christopher Dunkley

An American tale artfully told

As well as huge pleasures, there are, of course, faults in Robert Hughes's eight-part series American Visions which begins on BBC2 this coming Sunday evening at 7.20pm.

Described as a look at the American story seen through the lens of its art, the series contains irritations as well as good jokes, subjects which go on too long, and others on which you wish Hughes would say more. But before coming to any of the detail what ought to be said is that this is an important series.

It is important not because it lasts eight hours, or because it cost the BBC and its co-producers (Planet 24 and Time Inc) squillions, but because it proves so vividly that television can still make serious authored arts series and deliver them in grown up English.

Perhaps we should have been in no doubt about this; after all, it is only six months since BBC2 brought us Andrew Graham-Dixon's History Of British Art which so clearly displayed the idiosyncratic authorship of its presenter. However, since Graham-Dixon was fairly new to television that might have been seen as a lucky chance. Hughes, on the other hand, is well known for

his 1980 television series on modern art, The Shock Of The New, so the producers, led by Nicholas Rossiter, had a pretty clear idea of what they would get when they went back.

Sure enough, American Visions is written and presented with the same pleasing mixture of elegance and belligerence.

Knowing that this time Hughes was devoting himself not to the international arts world but specifically to American culture, I assumed before watching that the series had been prompted by his most recent book, Culture Of Complaint, The Fraying Of America, which flings such refreshing buckets of common sense over the heated subjects of victim culture, political correctness, and multiculturalism. But it quickly becomes clear that this is not so. Indeed, there is generally less outright expression of Hughes's own opinions in this series than one might have hoped.

He is at his most interesting not when acting as an Atten-

borough-style tour leader presenting us with a world of facts, but when he gives rein to his critical instincts and combines his knowledge with his own reactions. The straighter this comes from the shoulder, the better.

There is a moment in programme seven when it is difficult not to leap from the old green sofa cheering. Showing us around Barnett Newman's series of canvases called 'Stations Of The Cross' with their sub-Mondrian straight black lines on white, Hughes declares: "As documents of early minimalism they are not without interest, but as a narrative of the suffering and passion of Jesus Christ they're utterly absurd. Newman once said 'I thought our quarrel was with Michelangelo.' Well had luck Barney. You lost! That sort of left to the jaw, delivered with a grin, is too rare. True, he sometimes makes his opinions plain without being over explicit.

In programme six, for example, you see his admiration for

Edward Hopper - "A painter that I trust absolutely" - even though Hughes describes his style with expressive accuracy as "a peculiar mixture of voyeurism and discretion". And his high regard for Thomas Jefferson becomes clear in the opening programme although he draws attention to the anomaly of drafting the Declaration of Independence ("all men are created equal and independent") while using slaves to maintain your beautiful Palladian house.

However, for large parts of the series Hughes sticks to the Attenborough lack of reverence. Beginning in today's Caesar's Palace, Las Vegas, he takes us back to the neo-classicism of the 18th century and then, in subsequent programmes, goes back further still before working more or less chronologically through successive schools of painting, architecture, and sculpture. We go once again in considerable detail over

all that 19th century landscape painting, much of it ghastly, which featured so in Simon Schama's series Landscape And Memory on BBC2 last year, we have a look at Audubon's birds, swing through Shaker furniture, Frederick Remington (booh), Frank Lloyd Wright (hurray), art deco skyscrapers, O'Keefe, and so on to the modern period and the artists with whose work we most readily associate Hughes.

"American art tells the American story," says Hughes, and clearly there is truth in this. American viewers will probably find this series a particularly rewarding experience, though some will also be annoyed by the occasional lack of reverence. But American painting does not tell the whole of the American story. It is not even told by painting, sculpture and architecture combined. Indeed some would say that, of all countries, America's story is least extensively told by these traditional visual arts because America is a country

where other cultural media have predominated. Photography, cinema, popular music and television have been enormously important in the US, and although Hughes touches on photography during the civil war and the early days of immigration, and mentions Charlie Chaplin as an immigrants' icon, he otherwise pays remarkably little attention to them. Even more disappointing, Hughes - an Australian who lived in Italy and Britain before going to New York in 1970 to become art critic of Time magazine - remains solidly rooted to an American point of view.

As we near the end of this millennium it could be argued that the most important aspect of American culture is the extent to which it is seen by those outside the US as posing an imperialist threat. Hughes ends his series in a somewhat downbeat mood (though he finally goes out to the strains of Gone With The Wind, declaring with a smile that

"Tomorrow is another day") because, he says, the American art scene is not what it used to be. Perhaps not, but if you listen to the French, to many Africans, and to those attempting to haul the nations of eastern Europe up out of the ruins of communism, what you hear is how terrifyingly successful today's American culture is internationally, from Disney to CNN, from Arnold Schwarzenegger to The Golden Girls.

Finally a matter which is not perhaps Hughes's direct responsibility but which he could, presumably, have influenced had he wished. American Visions is yet another series in which paintings are shown not occasionally but habitually in that "Hey look at me!" style where the sensibilities and preferences of the television producer are pitched above those of the artist. Over and over again the viewer is introduced to a painting not as the painter intended - seeing the whole of it at once - but in the fashion of some ludicrous peepaboo quiz, starting with an incomprehensible close-up of an inconceivable detail (a shoulder strap, a single leaf) and then crawling around the canvas before finally zooming out to reveal all. In any decent television arts department it should be a sacking offence.

Theatre/Ian Shuttleworth Elegy for an entertainer

The main characteristic of Monday's press night, sad and perhaps strange to relate, was not the play itself but the absence of the much-loved critic Jack Tinker, who had died suddenly earlier that day. A minute's silence was observed after the performance for a man who combined immense knowledge of theatrical data and people alike with an irrepressible sense of fun.

As we remembered the last of his breed, a reviewer who regularly filed his copy by phone immediately after performances, it was grimly appropriate that the play being opened was in part an elegy for a dying culture - John Osborne's The Entertainer.

Stephen Rayne's production, is edited down to around two hours and 30 minutes, which excises entirely the characters of Archie Rice's brother Bill and his daughter's fiancé Graham.

The product is a more concentrated family drama, with some of the later scenes attaining a claustrophobic intensity. Graham and Bill's presence only in reported events, together with reports of Archie's financial and personal misalliances, give the impression of a group of people to whom things, if they happen at all, do so at one remove. This is a mixed blessing, as it both increases the stifling atmosphere in the living room and prevents any alleviation of it by outside

characters or events - Archie's stage sequences neither are nor should be any kind of relief.

Michael Pennington's Archie is oddly reminiscent of Michael Gambon - not specifically the latter's 1993 television performance in the play, but the vein of tired brutality which underlies so many of his performances. In the stage scenes, Pennington hits, as it were, the right bum note as he wheedles, croons and taps his way to oblivion. His disintegration in the final sequence is beautifully handled.

However, Rayne's decision to erect the stage-upon-stage to the rear of the living room set rather than in front of it has several disadvantages: most of the time it distances us from the pitiful spectacle of Archie's greasy-painted hollowness and on the one or two occasions when he nevertheless ventures to the front to perform to us we are unsubtly reminded that the episodes in question must be especially significant.

In fact the combination of this staging and edit of Osborne's script severely lessens his intended sense of linkage between the defeated family, the dying medium of music hall and the terminal decline of England. All three are perceptible but Rayne has placed the family both literally and figuratively centre stage and in so doing has drawn the play's teeth to a large extent.



Little Englander: Michael Pennington as Archie Rice

Arts Council policy stymied by cash crisis

The Arts Council of England launched its long awaited drama policy yesterday and produced the dampest of damp squibs - good intentions but no firm decisions.

This is hardly surprising, since the Arts Council is currently as mesmerised as a rabbit in a car's headlights while awaiting the announcement, in the November Budget, of the size of its annual grant for 1997-98.

It is very pessimistic, terrified that the projected 23.2m cut in its revenue, from a current grant of £185m, will be even greater. There are rumours flying around Whitehall that the Arts Council might suffer a £10m, or more, reduction. In such circumstances it is impossible to plan policy.

Mary Allen, the secretary general of the Arts Council said yesterday: "If we get a standstill grant there will be temporary closures for some theatres. We want £5m extra for drama alone".

She is unlikely to get that, although, with an election on the horizon, the raiding of the heritage budget may not be so bad as some commentators fear. The arts have been so softened up that if, for the first time they get what they have been promised - the £3.2m reduction - they will feel relieved.

Of course the government, or

rather the Treasury, will justify a slimming in subsidy by pointing to the Lottery, which is pumping around £250m annually into the arts in England. But this is still concentrated on capital projects.

In time smartly modernised theatres will emerge which will be able to attract larger audiences. Last week the Oxford Playhouse re-opened after a Lottery financed facelift. In December the Cambridge Arts re-opens. But in the meantime the theatres of England are in a sorry state.

Allen reckons that a representative collection of 33 of the leading theatres have a collective deficit of £8.3m. Years of under-funding have taken their toll, with 7 per cent fewer productions on offer between 1986/7 and 1994/5, and a fall in audiences of 13 per cent in the same period. Revenue from sponsorship and donations has fallen by 32 per cent. There is no way that the Arts Council can devise a strategy for the theatre in the key areas of touring, investment in new work, culturally diverse productions, and access for new audiences, without more cash.

Allen used the launch of the drama document to produce more muscle for Virginia Bottomley, the heritage secretary, in her fight with the Treasury.

Antony Thorncroft

The solo performances that Maggie Smith and Margaret Tyacke give in Alan Bennett's Talking Heads make one very proud to be a London theatregoer.

Muriel, in Solitaire Or, is one of Bennett's finest portraits of Englishness. Like all the Talking Heads - originally seen on TV in 1988 - this is a series of several soliloquies.

In this case, each one marks a new stage of Muriel's rapid social decline, and Bennett's plotting is at its most brilliant, allowing her ironically to disclose one or more fresh bombshells in each episode.

She is a prosperous widow who

adores her son and thoughtlessly represses her daughter. She discovers that her son is financially and emotionally fraudulent and that her late husband sexually abused her daughter. She is financially ruined by her son, and neglected by him too. Each of these facts becomes the more telling because she touches on it so briefly.

As Muriel, Tyacke - standing with her feet planted well apart and lifting her chin pluckily to speak; or smiling bravely as she relates the next silver lining she

has discovered to the next cloud - is excellent.

Few actresses so naturally convey this kind of English stoicism. The manner is that of Joyce Grenfell's Lumpy Lettimer but the content is very different. After hinting at the fresh news of her husband's abuse of her daughter, she grips with one hand the handle of her chair - it is as near to a pang of horror as she will ever show.

In Bed Among the Lentils, Maggie Smith is Susan, the alcoholic wife to Geoffrey, a vicar. She

keeps contemplating, bleakly and cynically, the ways of God; whom she never ceases to consider, even while she doubts his existence.

From first to last, she expresses failure, and it is her thoughts of God - more than of her husband or of his loyal parishioners - that keep confirming her sense of failure. And her most heinous sin - her visits to have adulterous sex with a married Indian grocer - is the experience that brings her closest to happiness. Even then, however,

she keeps referring to God. I praised Smith's performance of this monologue in the highest terms when she first performed it onstage this summer in Chichester. Three months later, her account is even more consummate.

Her delivery is, or seems, slower, and every line makes maximum effect on the audience. I think I preferred it brisker and simpler, but I am no less in awe of this yet more dazzling delivery. The voice, so acidly full of chest and nasal tones, is sheer

oil-and-vinegar; in a faintly regional accent, she etches every phrase burblingly onto the air and her genius is at its most evident in physical terms.

Sitting thin, knock-kneed, and lank-haired at the start, fidgeting unhappily with her cardigan, eyes dulled but bitterly fixed on the banalities of the day, she is wholly riveting - as she is later when, smartened up and more erect and in reform, she continues to convey the same forlorn bleakness.

On other occasions, I want to

argue about Bennett's stature as a dramatist. His cleverness of observation - very evident here - is rather too consciously wielded ("Blue fingernails but civil enough otherwise"), and his cosy narrowness of spirit, so shrewdly covering sentimentality with a thick crust of cynicism, irritates me.

In both monologues here, however, he refines his art to its purest. He is a supreme distiller of Englishness, yes. Yet, in the final resort, even Englishness becomes immaterial here, and he confronts us with nothing but human spirit.

Alastair Macaulay

Consummate mistresses of the monologue

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Ian Davidson

## Duels in Dublin

Britain's determination to exploit its veto will provoke a dispute with its partners at the EU summit in December

There has only ever been one big question facing the intergovernmental conference for reforming the European Union: can member states avoid a bitter showdown between the British government and its European partners? The answer is probably no; and we seem to be moving inexorably towards that showdown at the next European summit, in Dublin in six weeks.

Most member states want the conference to take the EU further down the road of integration. But the British government opposes any such moves, especially if they have overtly political or constitutional implications.

Since Britain's Conservative government is the prisoner of the Eurosceptics in the party, this dispute leaves the other member states with only three possible options: they can accept the outright failure of the IGC; they can engineer an extension of the conference, in the hope of better prospects if the next British general election (due by next spring) produces a Labour government; or they can go for an open confrontation with the government of Mr John Major. France and Germany have opted for confrontation; and Britain has picked up the challenge.

The paradox is that the showdown will be over what is called "flexibility". Last week France and Germany proposed new clauses in the EU treaty which would make it possible for like-minded member states to move ahead together in new areas of closer integration, even if all 15 states did not wish to do so. But within days, Mr Malcolm Rifkind, the British foreign secretary, told the House of Commons that the UK would insist on keeping its right to veto any such free-trade integration by other member states.

What the British government particularly objects to

in the Franco-German proposal is that it would permit "flexible" integration inside the institutions of the EU - the Council of Ministers, the Commission, the Parliament and the Court of Justice.

"We must consider," said Mr Rifkind, "the extent to which groups of European Union states will be able to act together, when not all member states wish to do so, and still have access to European Union institutions. If they do not want access to EU institutions, there is no problem."

"However - this is a fundamental British position - access to European Union institutions for those in such agreements is acceptable only if all 15 states agree."

This is a dramatic reversal of policy. In the past, the British government has trumpeted the virtues of its right to opt out of common policies adopted by the others. Now, it claims the right to prevent any additional integration in Europe by others, even if it does not itself take part.

Apparently the British government has caught fright at the danger resulting from its own policies: that a political inner core of member states could be formed, linked to economic and monetary union, from

which it would have excluded itself.

When France and Germany first mooted the idea of a "flexibility" clause last December, they were thinking of it mainly as a way of circumventing the British.

But in last week's detailed proposals, they said that Europe needed new arrangements for "flexibility", in order to be able to deal with the problems of enlargement to the east. "If the full implications of this prospective enlargement are to be taken into account, institutional preparations will also be required. The introduction of one (or more) clauses allowing closer co-operation is thus needed to enable those states that are willing and able to do so to press ahead towards fuller European integration more quickly than others."

What this means is that France and Germany are having fundamental second thoughts about the political and institutional implications for the EU. An EU of 25 or 30 member states simply cannot be a unitary Union, in which all member states would be full and equal partners in all policies. This is partly a question of the vastly different levels of economic development. But it is much more a matter of simple arithmetic. If such a large Union is not to be strangled by bureaucracy or paralysed by national vetoes, it must move a long, long way down the road to federalism.

There is virtually no basis of support for such an idea inside the existing Union, and much less among the candidate countries. The IGC has been debating the extension of majority voting in a few policy areas; but nothing even remotely far-reaching enough to cater for a mega-Union.

It seems to follow, therefore, that a mega-Europe must be a multi-level Europe, with inner and outer tiers. The difficulty is that the enlargement problem has now got mixed up with the British problem; and if the British have their way, they may effectively prevent enlargement on any terms that would permit the Union to function. If that were to happen, it would be difficult to overstate the depth of the crisis that would erupt between Britain and Germany.

I ran into an old Community hand from the UK the other day, and he pooh-poohed my concerns. "It's all right," he said. "They've decided to finish the IGC next June, so nothing has to happen at Dublin. All we have to do is get past the election."

Such serenity is misplaced. Ireland will have a treaty text ready in time for the Dublin summit. There will, of course, be issues where detailed text has not been agreed. But there will probably be enough support for increased integration, including "flexibility", to guarantee that the summit will be a confrontation between Britain and the rest.

For electoral reasons, the British government may think it can do well out of such a confrontation. This will be a tragedy, and a stupid tragedy.



Sitting tight: Rifkind will insist on keeping the UK's veto

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## OECD best hope for investment pact result

From Mr Stephen J. Canner and Mr David G. Strongin.

Sir, We agree with your October 17 editorial "Investment pact", that a multilateral agreement on investment (MAD) is needed to cover the patchwork quilt of treaties between governments protecting direct and portfolio investments. But we could not disagree more with your conclusion that an investment pact should be concluded under the World Trade Organisation.

Current efforts to conclude a multilateral agreement on investment under OECD auspices are the right way to achieve this goal. They are the best hope for concluding a comprehensive agreement

with high standards for liberalising and protecting investment. It is also desirable for such an agreement to provide for accession by non-OECD members.

If such negotiations were undertaken by the WTO it is clear that any agreement would, at best, be watered down, offering investors little new liberalisation and protection. Indeed, several emerging markets have already indicated strong opposition to including investment rules in the WTO. The interim WTO financial services pact and the meagre results achieved in the TRIMS (trade related investment measures) agreement, also underscore the difficulties of attempting to

craft an agreement on investment. Indeed, even after nine years of negotiations, several countries refused to commit ongoing investment practices to their General Agreement on Tariffs and Services schedule.

In light of this, we believe it is only under the auspices of the OECD that an investment pact of the tightest standards can be reached in the immediate future. Ultimately, the standards in a multilateral agreement on investment should become part of the WTO disciplines. This will depend on achieving a critical mass of developing countries convinced of the need for a high standard investment agreement. WTO can help achieve this objec-

tive by starting an educational and analytical discussion of investment and its relation to international trade. But to achieve the high standard multilateral agreement on investment global investors require, it is imperative we conclude the negotiations in the OECD.

Stephen J. Canner, vice-president, US Council for International Business, 1015 15th Street NW, Suite 975, Washington DC 20005-2805. David G. Strongin, vice-president, Securities Industry Association, 1401 I Street NW, Washington DC 20005, US

## Flawed view of way to remain competitive

From Prof Jordi Gual.

Sir, Stephen Roach makes a misleading assessment of the objectives and the need for corporate restructuring in Europe ("Lessons in restructuring," October 22). Any assessment of international competitiveness based on differences in hourly compensation is deeply flawed.

Since David Ricardo, the 19th century economist, we know that countries with higher labour costs tend to have also higher productivity, and comparisons of cost competitiveness must be based on unit labour costs, at the very least. Europe fares much better on this account.

More importantly, it cannot be the case that "the ultimate objective of corporate restructuring" is "labour cost compression". This is an extremely short-sighted view which should be unacceptable to European companies and European societies. The purpose of corporate restructuring should be a lasting improvement in the market position of the company. This may involve some labour cost cutting, and it is certainly facilitated by flexible labour markets, but for most European companies it should mean an investment in the development of better products and services, and the use of a better qualified and better paid labour force.

Jordi Gual, professor, IESE, Av. Pearson 21, 08034 Barcelona, Spain

## Heathrow's value being put at risk

From Mr Richard P. Botwood.

Sir, There are a large number of issues which have been aired in your columns and elsewhere in connection with the contemplated American Airlines/British Airways alliance. One which is often neglected is the preservation of the pre-eminent position of Heathrow in the interests of the UK, the airline industry and its users.

Heathrow is the world's foremost international air-

port: it is the principal gateway to Europe and an asset of very substantial value to the UK economy. Alongside the need to ensure that competition between airlines is preserved, there is the equally important requirement to secure Heathrow's enviable position against competition from other European hubs.

Thus, the regulators should be looking not to the narrow commercial interests of the participants or to means of halting the trend-

towards greater concentration in the industry, but to ways in which Heathrow's limited number of slots can best be used to its long-term advantage as Europe's number one airport and a national asset of such importance.

Richard P. Botwood, director-general, The Chartered Institute of Transport, 80 Portland Place, London W1N 0DP, UK

## No cynic counting on social security

From Mr Alex R. Cohen.

Sir, As an American undergraduate freshman, I was surprised by your columnist's statement that members of my generation were cynical about social security ("All work and no pension," October 26/27). I, for one, had never even thought about it; I had just assumed that I would be on

my own 47 years from now, with only my own resources to support me.

I would not describe that as "cynical". Cynicism implies worrying about something.

When it comes to social security, my only worry is about those members of my generation who are counting on it. Some of us, who will

spend an outrageous amount of money making good on federal promises three times our age, may have no other option.

Alex R. Cohen, #7024-C, 4201 Massachusetts Avenue, NW, Washington, DC 20016, US

## Hidden liability of PFI expenditure

From Mr Clive Bates.

Sir, Your editorial "Progress on the PFI" (October 22) argues that private finance may be "a desirable means of delivering public services at lower cost", but also notes the dangers of storing up current expenditure commitments.

As an example, £800m of road-building projects has been agreed by the government so far this year under the design, build, finance and operate (DBFO) part of the private finance initiative. Instead of drivers paying tolls, the next government and its successors

will pay "shadow tolls" to the developers for 25 years.

Without the PFI, construction cost would be paid by the government making the commitment. It would register on the public sector borrowing requirement and be included in calculations of Maastricht monetary convergence criteria.

However, with the PFI the current government bears no fiscal responsibility for the expenditure, the true level of public spending is disguised and tax cuts become feasible where they would otherwise be ruled out.

An aspiring Labour government should be alert to the tax liabilities mounting through this deferred public spending. Enthusiasm for the PFI should be tempered until a proper framework of political accountability is in place.

This requires the system of accounting for public spending to be overhauled to reflect the consequences of a "spend now, pay later" option for governments in a tight fiscal corner.

Clive Bates, 42 Allerton Road, London N16 5UF, UK

## Trading in futures

### Mark Ashurst on black empowerment among South Africa's stockbrokers

If Mr Emmanuel Lediga could recruit every black stockbroker in town, his new firm would boast two qualified staff. But the 29-year-old chief executive of Legae Securities, South Africa's first black-run stockbroker, is not deterred by the scarcity of black professionals at the Johannesburg Stock Exchange. "I'm an irrepressible optimist," he says. "In 10 years we will be right up there with the top guys."

Legae is the only broker in the country both owned and managed by blacks, an achievement made more remarkable by the fact that Mr Lediga qualified as a stockbroker just four months ago. A former business reporter for the Star, Johannesburg's daily newspaper, he became the first black dealer on the trading floor in 1993.

The launch of Legae is the latest in a series of business ventures that have brought 17 black-controlled companies to the 108-year-old stock exchange in the last three years. Earlier this week, a group of 25 black trade unions and business groups became the largest shareholders in Johannes Industrial Corporation, the holding company with interests in industries from brewing to pay television, in a R2.7bn (\$374m) deal.

These ventures are part of a drive to bring economic "empowerment" to South Africa's black majority, to keep pace with South Africa's political transformation. Mr Lediga believes Legae has an important role to play in this process.

"Current [white] fund managers are not in a position to understand empower-

ment," he says. "If you look at the current changes, we need people with a much better ear, who are more creative - who can add a new perspective."

Analysts say the new firm could win about 1 per cent of the South African broking business within three years. This is roughly equivalent to the proportion of the Johannesburg Stock Exchange's R1,200m market capitalisation controlled by black investors.

The firm's principal asset is race. "We will be the experts on black business. We want to be the first port of call for black companies coming to the market and for anyone looking for shares in black companies - we'll know who's got what," predicts Mr Lediga.

His view that the future lies with firms that reflect the new colour conscious-

ness permeating South African business is shared by Mr Ed Herr, a veteran stockbroker who sold his Johannesburg firm last year to BoE NatWest, a subsidiary of NatWest Markets. He has set up a new firm, Equiseq, which is 70 per cent owned by black business and trade union federations but managed by whites.

"As an Afrikaner, I have been amazed by the number of doors that have opened as a result of black ownership," he says. "For the first time in my career, I can talk to the finance minister. On the corporate side, we are seeing five or six new propositions a month."

Both Equiseq and Legae emphasise they are also courting business from white institutions. "It is not in the interests of this country to colour our money black and white," says Mr Marinus Dalling, chairman of Sanlam, the insurance group founded in 1918 to give Afrikaners a stake in the colonial economy then dominated by English-speaking businessmen. "It is coloured white at the moment, and this is the reason we have black economic empowerment."

But there are immediate commercial benefits to be gained. Some international fund managers, particularly in the US, are required by their trustees to support black enterprises in South Africa. And black stockbrokers are well placed to snap up

lucrative government business.

Mr Trevor Manuel, the first black finance minister, and a guest at Legae's launch party, is keenly courted by corporate financiers. Ministers plan to begin the privatisation of state assets such as South African Airways and Telkom, the telephone company, next year. The prospect of a role in these flotations has become particularly attractive since the deregulation of the bourse a year ago led to a halving of the commissions on routine trading. "We will definitely be able to handle placement," says Mr Lediga. "Privatisation will kickstart our move into corporate finance."

Such work is likely to remain beyond Legae's capacity for the foreseeable future. But the firm has close ties to Stimpson Black, Johannesburg's local subsidiary of HSBC, the international banking group which loaned most of Legae's Rm start-up capital. HSBC has already seen the benefits of working with black ventures: last month, it was appointed as the government's general adviser on privatisation - the state's most sought-after advisory contract.

And there is a consensus in Johannesburg's financial community that black-owned stockbrokers will help in the creation of the new South Africa. "We are putting a lot of effort into our image," says Mr Roy Anderson, HSBC's stock exchange president. "We want the Stock Exchange to be seen as a national asset to be used by all South Africans."

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FINANCIAL TIMES

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Wednesday October 30 1996

Repaying old debts

Euro-sceptics have a new weapon in their battle to keep the UK out of European monetary union - the arithmetic of European public pensions. The UK is the only country in Europe which has stopped making unsustainable pension promises to its baby-boomers.

This argument is the not-so-hidden subtext of a report published tomorrow by the all-party Commons social security committee. The report is formally aimed simply at raising the profile of unfunded pension liabilities - state pension commitments not matched by specific assets - across Europe. It argues that these hidden debts should be taken into account, both in determining countries' fitness for joining the single currency and in the monitoring of public debt and borrowing after monetary union.

Yet the authors are careful to point out the difference between the UK's position and that of the rest of the European Union. At present, the report reckons that the UK's unfunded pension liabilities come to about £4,000 per head; the average for EU member states is £30,000.

Very large numbers are good for scaring the children; and European countries' implicit public pension debts are certainly immense. Acting to reduce these debts and make state pension schemes sustainable ought to be a high priority for all member states. But they are unlikely to pose the same risks to the economic stability of EMU as other, more visible, kinds of government profligacy. And it is not obvious that they add to the UK's potential costs of joining.

Pension liabilities

The May issue of the International Monetary Fund's World Economic Outlook calculates that, in 1994, the UK and the US were alone among leading industrial countries in having public pension liabilities with a net present value of less than 68 per cent of gross domestic prod-

uct. The figure was closer to 80 per cent of GDP in Italy and well over 100 per cent in France and Germany, compared with less than 10 per cent of GDP in the UK. It is inconceivable that all these promises will be met - or that financial markets would consider breaking them to be on a par with a government default on its bonds.

Commitments broken

Fifteen years ago, the UK balance sheet looked much less favourable. It has improved because a series of reforms have drastically cut the state pension people can expect when they retire. In other words, the government reneged on its implicit commitments. Continental countries can and will do the same - albeit, probably, later and in a less sweeping manner.

Given the much stronger public support for the old-style social contract in most Continental countries, the critics may be right to suspect that a significant share of the unfunded liabilities will be met by some combination of higher taxes and government borrowing. But the UK would be indirectly hurt by these higher taxes only if they came alongside moves toward greater harmonisation of EU taxes. If this occurs it will be an EU affair - membership of EMU is unlikely to make a difference.

In theory, the "no-bail-out" provision of the Maastricht Treaty means the UK will not be held responsible for other countries' debts, whether implicit or explicit. The danger that countries will nonetheless consider EMU entry a cue for higher public borrowing is a real one. But it is not dramatically increased by the existence of large, unfunded pension debts. And, to the extent that the fiscal stability pact is effective, it will prevent countries borrowing to pay for pensions as much as for other reasons.

A failure to reform European pension systems carries important risks - as would the UK entering EMU. Each should be taken seriously in its own right. They should not, however, be confused.

Cold feet in France

Ridding the state of a ruinously expensive white elephant ought to be a politically popular move in a country where taxpayers complain bitterly about the financial burdens imposed on them by their government. But not in France, where plans to sell Thomson Multimedia, the loss-making state-controlled consumer electronics company, to Daewoo of South Korea have provoked a storm of protest from trades unions and opposition socialist parties.

So vigorous has been the reaction that it has raised doubts in the stock market about whether the government will proceed with the deal, which also includes the sale of Thomson's profitable defence business to France's Lagardere group. More worrying still is that this is only the latest symptom of growing pressures on French authorities to revert to nationalistic industrial policies at the expense of commercial good sense.

Other symptoms include unease about British Airways' bid for Air Liberté, a small French airline, and the efforts being made to line up a French buyer for the controlling stake in Valeo, the car components maker, owned by Mr Carlo De Benedetti, the Italian industrialist. Meanwhile, a parliamentary inquiry is under way into plans by Britain's GEC to take a stake in Framatome, the French nuclear engineering company.

Defensive mood

There is a risk that the defensive mood will develop into a popular backlash against the Chirac administration's attempts to promote long overdue restructuring of the state sector. The government has shown a commendable readiness to brave controversy by announcing plans to privatise France Télécom and break up the railways. Its willingness to consider foreign investment in the nuclear sector - long the supreme embodiment of the nation's industrial pride - is also a bold break with the past. These moves implicitly recognise the failure of France's past efforts to breed "national cham-

pions", sheltered from market forces. The cost can be counted in the poor performance of state-owned companies such as Bull, Air France, Crédit Lyonnais and Thomson Multimedia. But the task of reform has been made no easier by successive governments' insistence that such companies, for all their manifest weaknesses, were industrial crown jewels. That partly explains the outcry over the sale of Thomson.

Anaemic growth

But the deal also appears to have become a touchstone for other forms of discontent. Anaemic growth, a chronically high unemployment rate, a sharp rise in business failures, pressures on government spending and fierce international competition have all contributed to a sense that the traditional French model of capitalism is no longer working. Opposition to the Thomson deal looks like a desperate attempt to cling to the old order.

Fear that the socialists will win the next parliamentary election campaign may prompt the government to soft-peddle industrial reforms, at least temporarily. But it should on no account reverse them. The need for radical restructuring is increasing; reticence is increasingly pettiness in restoring control accepted by private sector managers, and by the heads of some state groups. Furthermore, the government's efforts to satisfy the Maastricht convergence criteria will make it increasingly hard to continue bailing out corporate lame ducks.

The authorities need to be equally resolute in resisting domestic pressures to step up discrimination against investors from abroad. Not only would that risk violating EU rules. It would harm the French economy by depriving it of access to much-needed management skills, innovation and capital. These reasons make it essential for the government to press ahead with the Thomson deal. To do otherwise would call into question the credibility of all its industrial reform plans.

In search of an agenda

Trade ministers are struggling to agree on the objectives of their first WTO meeting next month, says Guy de Jonquières

In barely six weeks, ministers from more than 100 countries will gather in Singapore for their first meeting since the World Trade Organisation was set up at the start of last year. But some trade diplomats are already asking whether their journey will be really necessary.

The talks are the first in a regular series of biennial meetings intended to bring a more businesslike approach to the tortuous task of liberalising global markets. Yet after months of discussions in Geneva, WTO members are still at odds over what, if anything, the event should aim to achieve.

Some trade diplomats fear the Singapore meeting, expected to draw about 5,000 participants, could be embarrassingly short of substance or - still worse - become a public platform for WTO members' disagreements.

"The WTO certainly needs more ministerial input," says one diplomat. "But perhaps it would be better off without this kind of meeting."

This weekend, Mr Renato Ruggiero, WTO director-general, will try to persuade trade ambassadors to resolve their differences before their last scheduled preparatory discussions on Thursday of next week.

Even the normally ebullient Mr Ruggiero has lowered his sights, after talking up the meeting as a showpiece which would raise the organisation's profile. Though he still hopes it will be useful, he says it is unlikely to produce "extraordinary new things".

In the old General Agreement on Tariffs and Trade, ministers met only sporadically, often in response to sudden crises in bargaining. Establishing a formal timetable was intended to enhance the role of the WTO and engage governments more deeply in formulating trade strategy.

However, efforts to construct an agenda for the first new-style meeting have so far produced more discord than harmony. One reason for the difficulties is timing. Only three years after finishing the Uruguay Round, the world's most comprehensive trade package, most governments are deeply reluctant to contemplate another such gruelling marathon.

In any case, the US has failed to win a fresh negotiating mandate from Congress, where disenchantment with free trade initiatives is widespread. Meanwhile, the forthcoming presidential election has pushed trade policy still further down Washington's list of political priorities.

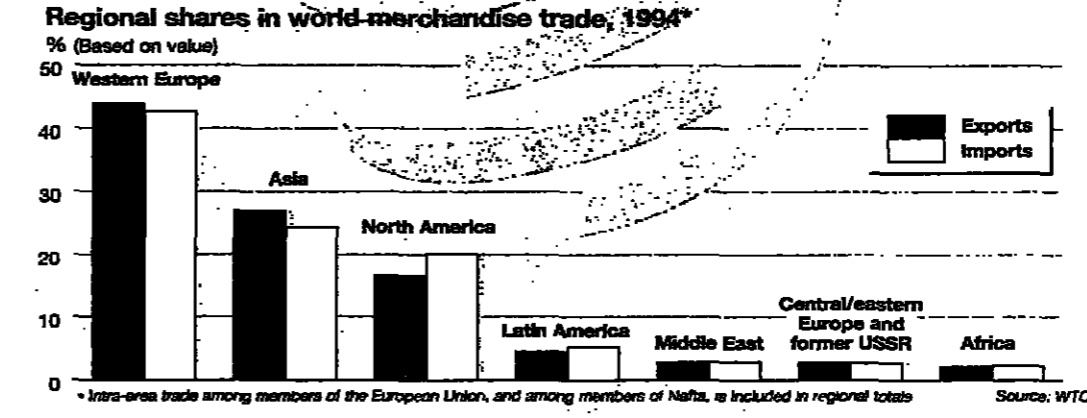
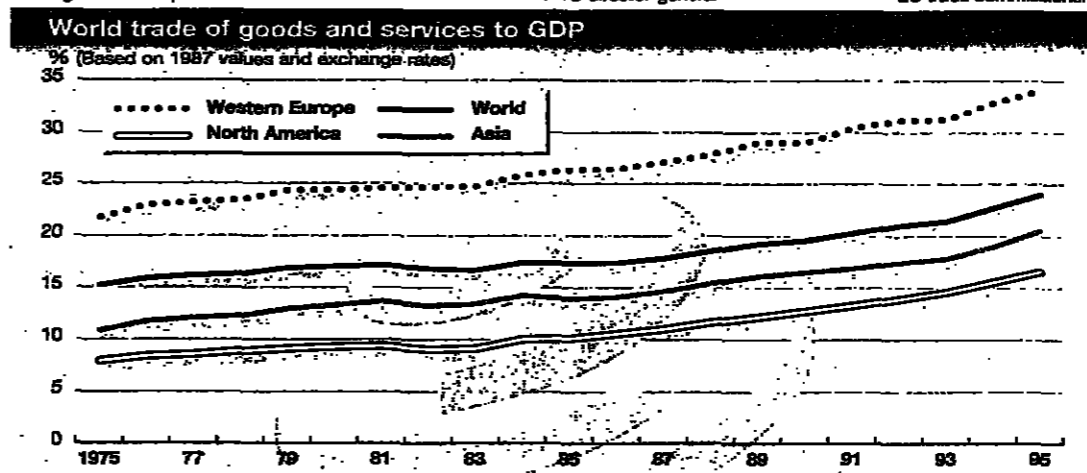
As a result, fewer liberalisation deals are expected to be clinched in Singapore. Hopes centre mainly on a proposed agreement to eliminate by 2000 tariffs on information technology products. Efforts will also be made to revive stalled WTO talks on opening telecommunications markets.

More seriously, the debate has exposed stark differences about where the multilateral trade system goes next - and how fast. These differences have so far blocked agreement on a draft political declaration setting out future objectives, to be endorsed by ministers in Singapore.

In principle, the WTO is already committed to an onerous "built-in agenda" of work stretching years ahead. As well as com-



Charlene Barshefsky, acting US trade representative; Renato Ruggiero, WTO director-general; Sir Leon Brittan, EU trade commissioner



\* Intra-area trade among members of the European Union, and among members of NAFTA, is included in regional totals. Source: WTO

pleting talks on freeing trade in telecommunications and financial services, its members are pledged to further negotiations on a range of issues, including agriculture, services and intellectual property rights. The keenest arguments are about what, if any, other tasks the WTO should take on. The US is seeking action to increase transparency in public procurement. The European Union wants talks on the relationship between national competition policies and trade, and on international rules to guarantee fair treatment of foreign investment.

Most controversially, both powers want the WTO to play a role in upholding core labour standards. They want a protectionist backlash in industrialised countries unless the issue is addressed.

These demands face stiff resistance from developing countries. Some want the WTO to avoid new issues altogether and stick to implementing existing Uruguay Round commitments - notably undertakings by the US and EU to open their textiles markets.

Almost all developing countries are dead-set against discussing labour standards. They say

the WTO is the wrong forum to deal with the subject, and claim industrialised nations want a pretext to legitimise trade restrictions. Although the US and EU have recently softened their demands, they could still create frictions in Singapore.

"If the issue is not resolved it could become a stumbling block to progress on all other issues of interest to other delegations. Setting it is vital to the WTO's credibility," says Mr Yeoh Chow Tong, Singapore's trade minister, who will chair December's meeting.

Almost as contentious are calls for talks on rules for foreign investment. Though backed by Mr Ruggiero and some developing countries, such as Brazil, the idea is bitterly opposed by others, led by India and Malaysia.

Finding a consensus to tackle competition policy in the WTO is proving little easier. Japan, Hong Kong and South Korea want discussions on restricting the use of anti-dumping measures, an idea firmly rejected by the US and EU. There is also a stalemate over proposals to prevent environmental protection measures distort-

ing free trade. Meanwhile, WTO committees working on many other, supposedly routine, reports to the ministers have been beset by delays and disagreements. Consensus is also lacking on how to tackle the "built-in agenda" of future negotiations.

Sir Leon Brittan, the EU's trade commissioner, wants the Singapore meeting to launch preparations for a full-scale trade round by the end of the century. But he has won little support, even from EU members. Some, like France, fear the idea would accelerate planned negotiations on agriculture and other sensitive sectors. Most other WTO members are also unenthusiastic.

Putting a brave face on these setbacks, trade diplomats in Geneva insist there is still time for compromises before December's meeting. In any case, some say, even an inconclusive outcome in Singapore would not be disastrous for the WTO.

The new organisation's basic machinery is running smoothly. Its authority has also been strengthened by governments' eagerness to use its new trade dispute settlement mechanisms to adjudicate international disagreements over issues such as

the EU's banana import regime. Ms Charlene Barshefsky, acting US trade representative, agrees that ministers do not therefore need to intervene in the WTO's day-to-day affairs. Instead, they should act as a "board of directors", periodically reviewing progress.

But while others see no point in ministers meeting every two years if there is little to discuss or decide. That could blunt, not sharpen, their appetite for further liberalisation.

World trade policy has struggled to find a clear direction before, particularly after big trade rounds. However, the apparent hiatus this time may present more serious challenges - not least because trade is increasingly central to most countries' economies. Last year, goods and services exports equalled 24 per cent of world output, up from 17 per cent a decade before.

But while that growth is a tribute to past success in opening markets, the WTO has still to prove it can mobilise the leadership and vision needed to keep the process moving forward.

The US long provided those qualities in the Gatt, setting the agenda and coaxing and cajoling other countries into agreement. But Washington appears to have lost the will and capacity to continue. No other WTO member is equipped to fill the vacuum, while Mr Ruggiero's role is constrained by the limited powers of his job.

Some observers had hoped developing countries would play a more active part in the WTO, after many participated enthusiastically in the Uruguay Round. Instead their increased involvement appears a mixed blessing: it seems to have encouraged some to obstruct more stubbornly proposals they do not like.

"Governments of certain developing countries, particularly in Asia, fear further liberalisation will make it harder to control the pace of their integration into the world economy," says one trade diplomat. "In an organisation which relies on consensus, just one country can hold decisions hostage."

Progress may become even harder as WTO membership expands. About 30 applicants, including China and Russia, are queuing up to join. Most are poorer countries, many of which are still struggling to embrace market economy principles.

Some observers think these changes call for fundamental reforms in the way the WTO runs its affairs. "What ministers should really be discussing is how to manage this organisation," says one of the WTO's most experienced and respected ambassadors.

That is unlikely to be a high priority at December's meeting - though who else ministers will find to talk about remains an open question. As their officials in Geneva beaver away in search of an answer, Singapore's Mr Yeoh is looking on with a mixture of nervousness and stoical detachment.

Asked what he expects the meeting to achieve, he says: "Being fully aware of the WTO process, I've come to realise how little power the host country has in terms of determining the agenda. I've resigned myself to being a spectator on the sidelines."

OBSERVER

Golden goodbye

Helen Junz, the highly-respected, globe-trotting economist who has spent the last two years helping to inject some extra clout into the World Gold Council, is bowing out of the organisation at the end of this week.

London-based Junz, one-time big wheel at both the International Monetary Fund and the Organisation of Economic Co-operation and Development, is stepping down as director of the council's gold economics service.

A US national who was educated in Holland and the US, she was brought in from the IMF in 1994 to help establish some badly-needed credibility for the statistics churned out by the council; the organisation is dedicated to the promotion of gold, whether in the form of jewellery or as an investment. Financed by some of the world's biggest gold producers, it tracks and interprets trends involving up to 80 per cent of global gold demand.

It seems unlikely she'll be replaced in an organisation which may represent some corporate big-hitters but which is said to want to cut costs in the wake of defections among the membership. She will, however,

retain the council - based in Geneva - as one of her first clients.

Junz is bowing out to set up her own economic and financial, strategic consultancy and intends to spend more time on some of her "former loves", such as global trade and fiscal policy. The consequences of European monetary union on the corporate sector is already on the action list. She hopes she's helped "demystify" the world of gold; perhaps she can do the same for EMU.

Sporting gesture

Investment bankers on the warpath towards globalisation are no respecters of history. Many is the ancient London firm that has had to kiss goodbye to its name as the American and European institutions have marched in with their capital. And it's not just London's problem.

Bain, the Sydney-based investment house, has been around since 1877 and is one of the best-known names on the Australian investment scene. Nowadays it is owned by Deutsche Bank, which bought half the company in 1989 and snapped up the rest three years later.

Through Bain, Deutsche has achieved its highest penetration of any non-German capital

market. The moniker question has therefore come up, though Deutsche has diplomatically left the decision as to whether to can the Bain name to the Australians.

Maurice Newman, Bain's chairman, sounds relatively sanguine about changing the stationery. "We believe it is important to make the gesture," he says.

While chief executive John Barnes says he would effect a change "with some trepidation", he does concede "it is important for everyone to be on the field with the same jersey".

No mention was made as to which way the playing field was tilting.

Slow road

Early last week a consignment of 1,000 turtles arrived at Stockholm airport. Five days later they were dead - at the behest of the Swedish authorities.

The turtles had been imported by a businessman intent on selling them on as pets. But there turned out to be a number of hitches.

The turtles were on a list of endangered species. Moreover, the animals, which had been caught in Tajikistan and had travelled via Moscow, did not have the necessary import papers. The poor things were in

bad shape and reckoned likely to be carrying infection. The EU bans the trade or ownership of endangered animals, so there was no question of re-export.

They were therefore put down in the least painful way - from a reptiles point of view. Freezing. There it might all have ended had not a little known UK-based organisation called the Tortoise Trust got a whiff of the scandal.

Swedish police are now concerned that the trust has broadcast on the Internet the home phone number and address of Annika Ahnberg, the Swedish agriculture minister. Trouble is, the death warrant was not issued by Ahnberg, but by an entity called the Swedish board of agriculture.

Class question

Nothing like getting them while they're young. A number of junior schools in Paris have introduced a system in the last few months called "Carteole". The idea is that each child has a smart card with which to pay for its lunch.

While some parents fear the slide towards a daily clocking-in system, it does at least prepare youngsters for the world of industry.

Though of course the country's unemployment is so high that not all of them may get to sample the real thing.

Financial Times

100 years ago

Chicago Stock Exchange All the world and its wife will be rejoiced to learn that the Chicago Stock Exchange, after a period of enforced seclusion, will again throw open its doors, 5th November. There it might all have ended had not a little known UK-based organisation called the Tortoise Trust got a whiff of the scandal. Swedish police are now concerned that the trust has broadcast on the Internet the home phone number and address of Annika Ahnberg, the Swedish agriculture minister. Trouble is, the death warrant was not issued by Ahnberg, but by an entity called the Swedish board of agriculture.

50 years ago

Mexican Oil Dispute In the opinion of sources in close touch with the Mexican President, it is his firm intention that the oil dispute between the Mexican Government and the British and Dutch appropriated companies shall be settled, or at least ready for settlement, before the end of this term of office. It is said that he wishes to leave no major problem to the incoming administration of Senator Aleman.



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# FINANCIAL TIMES

Wednesday, October 30 1996

"Without effort,  
 a great vision will remain  
 just an unfulfilled dream."

MARCO MARINO, founder of Kalliers

## French PM promises a debate on Thomson sale

By David Owen in Paris

The French government yesterday tried to defuse mounting controversy over its handling of the sale of the Thomson electronics group, promising a full parliamentary debate before a definitive decision is taken.

Mr Alain Juppé, the prime minister, told MPs he would ask for a "great public debate on all aspects of this dossier - financial, industrial and social". But he stressed his own continued preference for the offer by Lagardère, the French defence group.

"I have reached the personal conviction that the better offer from the point of view of the interests of France, the national defence, French industry and maintaining jobs was the Lagardère proposal," he said.

Earlier this month, the government said it had chosen Lagardère in preference to Alcatel Alsthom, the French telecoms, transport and engi-

neering group. Both companies offered a symbolic FF1 for Thomson. The French state is injecting FF11bn (\$2.18bn) to offset Thomson's heavy FF25bn debt.

Opponents of the Thomson deal object mainly to Lagardère's plans to transfer the bulk of the group's consumer electronics business, Thomson Multimedia, to Daewoo of Korea. They see Multimedia as a national champion and fear that Daewoo will transfer the benefits of its technological capacity to Korea.

Mr Juppé's remarks come amid fears that leaving indignation about the sale could also produce an adverse public reaction to other deals involving foreign investors.

The present controversy coincides, for example, with a bid by British Airways to take control of Air Liberté, the French regional airline, and with negotiations for the UK's General Electric Company to take a stake in Framatome, the French nuclear engineer.

Mr Juppé's remarks seemed to take an immediate toll on the Lagardère share price, which fell FF3.50, or 2.3 per cent, to FF151. This followed Monday's fall of FF11.50, although the shares are still well above their level before Lagardère's victory was announced. Alcatel shares also fell, dropping FF13.40, or 3 per cent, to FF430. This compared with a 1.15 per cent, or near 25-point fall in the benchmark CAC-40 index.

In a separate development, Mr Alain Prestat, Thomson Multimedia president, yesterday made a rare public pronouncement on the consumer electronics group's performance, saying he expected a "comfortably positive" operating result in the second half.

Interviewed by Le Monde, Mr Prestat acknowledged the company had made heavy losses in the first half, but said it might break even at the net level in the second half.

Editorial Comment, Page 11

## Austria auctions stolen Jewish art treasures

By William Hall in Zurich

Austria will today close one of the darkest chapters in its history when the hammer falls on the final lot in an auction of art treasures looted during the second world war from the homes of the country's once thriving Jewish community.

Record prices were set yesterday on the first day of the two-day sale, and over \$7m was raised - more than twice the estimate for the whole sale. Christie's, the international auction house, said there had been "phenomenal demand" for the hundreds of paintings, drawings and other art objects which lay unmissed for decades in the 14th century Mauerbach monastery near Vienna.

Most of the proceeds will go to survivors of the Holocaust and relatives of those who died, with some 12 per cent reserved for resistance veterans and their descendants.

The top price was paid for a painting by Abraham Mignon, entitled "Peonies, roses, tulips and poppies in a glass vase", which is typical of the style which graced Viennese sitting rooms before the second world war. It was sold for \$1.3m - the organisers had expected between \$47,000 and \$74,000.

Mr Edgar Bronmans, president of the World Jewish Congress, said the auction, attended by more than 700 people, helped "right an injustice long overdue" and set an example of how to resolve restitution issues.

Most of the art at yesterday's auction was stolen during the persecution of Austria's Jews which began in November 1938 with Kristallnacht, when Jewish homes were looted and ransacked by Nazi stormtroopers. By the end of the war, about a third of the Austrian capital's 180,000 Jews had been murdered - there are now no more than 15,000 Jews in Vienna.

Recent publicity about the size of the Mauerbach collection forced the Austrian government to uphold its legal duty to give back property stolen, confiscated or put in safekeeping during the war. In July 1995 it transferred ownership of the collection to the Federation of Austrian Jewish Communities. Many of the most valuable art treasures have long since been returned to their rightful owners.

The presence of Mr Franz Vranitzky, Austria's chancellor, at a viewing on Monday evening - Mr Thomas Klestil, Austria's president was too ill to attend - underlined the country's renewed spirit of co-operation with Vienna's depleted Jewish community.

Jewish concerns, Page 2

## THE LEX COLUMN

# Maastricht manoeuvres

The anxious flurry in European bond and currency markets yesterday said more about the nerves of the participants than any event they were allegedly responding to. Having spent recent months convincing themselves that monetary union in 1999 was a done deal, markets decided it was time for second thoughts. First they worried over a report suggesting Germany would not meet the Maastricht treaty budget deficit criterion. Later they took fright at a report suggesting French budgetary manoeuvres to meet Maastricht might be vetoed.

Traders could just as well have focused on the hawkish drum-beat emerging from Europe's central bankers. Mr Wim Duisenberg, head of the Dutch central bank, stressed that economic convergence should be real, not cosmetic. And Mr Hans-Juergen Koebnick of the Bundesbank said missing the Maastricht deficit criterion by 10 per cent was not acceptable. The central bankers' line is clear: only the consistently virtuous should qualify, and even they should be subject to a post-Maastricht stability pact to ensure their continued virtue.

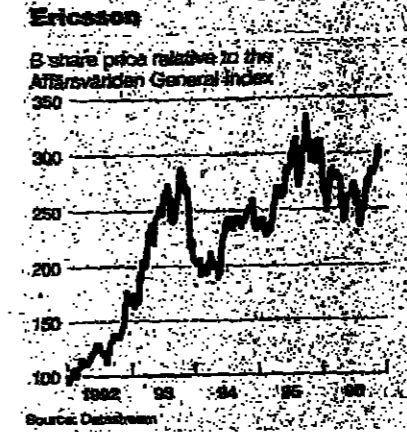
Realistically, central bankers will not get all they want. But neither they nor the Germans are going to allow so much fudge that the new currency is open to all comers. They will also, doubtless, demand tough rules governing the future behaviour of the new currency's members. Yesterday's market jitters were a welcome correction to the convergence fever of recent months, but investors should not allow scepticism to turn into panic.

### Ericsson

Ericsson has defied sceptics by producing a 30 per cent increase in profits against the backdrop of tougher competition and a strong Swedish krona. It has been spared the worst excesses of mobile phone price wars by having no exposure to analogue handsets, while maintaining its position as global market leader in less competitive cellular network equipment. Gross margins edged downwards in the third quarter. But since Ericsson's massive research and development bill is falling as a percentage of sales, operating margins still inched upwards. And this was a period when the sales book grew 32 per cent in US dollar terms, representing healthy market share gains.

The question is whether Ericsson can maintain its leadership in digi-

FTSE Eurotrack 200:  
 4816.1 (-15.2)



tal handsets and cellular infrastructure, so that margin declines are more than offset by sales growth. Its current share price, at 27 times prospective 1996 earnings, suggests over-optimism. But the rating is not as alarming as it sounds. Ericsson is conservatively managed. Merely shaving its \$3bn a year research and development budget or phasing significant restructuring costs would deliver mouth-watering earnings growth.

Assuming steady margin erosion and a further strengthening of the krona, Ericsson should be able to deliver three years of over 20 per cent compound earnings growth. That would bring its price/earnings multiple swiftly down to more conservative levels, suggesting the shares should go higher still.

### Leveraged buy-outs

Leveraged buy-outs became synonymous with aggressive late-1980s takeovers such as the \$26bn battle for RJR Nabisco, but they are making a surprisingly low-key comeback. According to The Private Equity Analyst, LBO funds in the US set on \$38.2bn of cash in January 1996, an 87 per cent increase from 1995. Adding debt, that represents over \$150bn of buying power, and the figure is rising rapidly. Kohlberg Kravis Roberts, which won the RJR battle, will shortly add a new fund, raising over \$5bn.

The timing is auspicious for raising cash. With Wall Street reaching all-time highs, institutions have substantial equity profits and are looking for alternative investments. The snag is that all this cash must be burning holes in pockets. Closed-end funds can be comparatively

patient, but they face pressure to justify fees with deals. Given stiff competition from both trade buyers and other funds, that could prove costly. In the UK, venture capital funds launched in the crash year of 1997 achieved an annual return of just 3 per cent by 1995 compared with an 11.6 per cent return from funds raised in 1990.

The key is to back experienced managers, preferably those with expertise outside the most competitive markets such as the US and UK. Most continental European countries, for example, have much smaller stock markets, offering plenty of unlisted targets for buy-out funds. That must be an easier way to make money than hostile mega-deals after a lengthy bull market.

### Lonrho

Lonrho's shareholders have reasons to be thankful for the achievements of Mr Dieter Bock during his four-year tenure at the distressed conglomerate. But the terms of his exit as an investor are not one of them. Since Mr Bock's arrival, the shares have more than doubled and Lonrho has become a more focused business. Nonetheless, Mr Bock has now handed de facto control of Lonrho to Anglo American, which shows no desire to buy out other shareholders; so out goes the chance of a bid. Moreover, by selling at 180p, rather than waiting to see if Anglo would exercise its option on his shares at 250p, Mr Bock has shown little confidence in the prospects for Lonrho shares.

Of course, the sale of Lonrho's hotels looks imminent, bringing group debt down to around \$100m. And the subsequent flotation of its African trading business could leave the company with \$500m of net cash. The trouble is that, while shareholders would previously have expected to get their hands on much of the proceeds, with Anglo in the driving seat that now looks a very distant possibility.

Mr Bock will be departing with over \$100m of profit, but Anglo has got a sweeter deal. For an outlay of \$350m, it has gained effective control of a much larger cash pile. It has blocked out other bidders for Ashanti Goldfields, which is 30 per cent owned by Lonrho. And it is left with an arm-lock over the majority of the world's platinum production.

Additional Lex comment on UK economy, Page 18

## Bonn warned over Emu

Continued from Page 1

Waigel has promised further cuts at the federal level, which he has said must be about DM3.5bn, but has admitted this will be difficult.

The institutes delivered a scathing assessment of the government's financial policies, accusing Bonn of losing sight of its medium-term goals of rolling back spending and reducing the burden of tax and social security contributions on individuals and businesses.

However, the institutes made common cause with Mr Waigel on one point: they criticised proposals for an Emu "stability pact" as less stringent than the German minister's proposals. The lack of automatic sanctions raised the danger that disciplinary steps against countries running excessive deficits in Emu would be "politicised, and that sanctions would be subject to opportunism and negotiation".

## Japan closer to accord with US on defence system

By Gwen Robinson in Tokyo

Japan is closer to joining the US in what would become the country's costliest defence project - the joint development of an advanced ballistic missile defence system described by critics as a new "Star Wars" programme.

The US has been pushing Japan to participate in its proposed space and land-based Theatre Missile Defence system (TMD) project since 1993. It argues that Japan enjoys the protection of the US nuclear umbrella and should bear more of the cost. The UK and Germany - Nato allies of the US - are considering similar participation in a TMD covering Europe.

In bilateral discussions this week in Tokyo, US and Japanese defence and foreign ministry officials discussed technical details and agreed to meet again early next year. Tokyo has said it will decide whether to participate by next summer. "At the moment we're just talking about technical details; next we need to talk about Japan's future defence requirements with regard to TMD," said Mr Tatsuo Yamamoto, a Japan Defence Agency official. The system would use spy satellites to detect hostile high-altitude ballistic missile launches and send signals to a land-based anti-missile system, which would intercept and destroy the missiles.

Initially, Japanese officials were reluctant about the US

proposal, which defence analysts estimate will cost \$2,000bn (\$18.5bn). Japan would probably have to bear at least half the cost.

But Japan has recently shown interest in the TMD project. Regional territorial disputes with South Korea and China and growing concerns about North Korea's nuclear arsenal have encouraged co-operation. The planned reduction of US military facilities and troops in Japan is an extra incentive.

Japan's participation would help the White House overcome Democratic congressional opposition to the plan.

The government has allocated \$400m in the fiscal year to March for preliminary research on the TMD project, and has asked private-sector defence contractors to see how they could contribute to joint development of the system.

The project would be a windfall for US and Japanese defence contractors at a bleak time. As with the F2 collaboration, the main contractors are likely to be Lockheed Martin of the US, Mitsubishi Heavy Industries, and Kawasaki Heavy Industries, with numerous spin-offs for high-tech, electronics and space sectors.

In Japan, the project is likely to bring about resistance from the influential pacifist lobby. Japan's constitution rules out collective defence arrangements except those under the US-Japan Security Treaty.

## Lonrho sale

Continued from Page 1

\$650m within a fortnight. It then plans to demerge its African trading businesses.

To facilitate that demerger, Mr Bock, who wishes to acquire a 25 per cent interest in the trading business and become its chief executive, resigned yesterday from his post as chief executive of Lonrho, to become non-executive deputy chairman.

He will be succeeded by Mr Nicholas Morrell, who was previously Lonrho's managing director.

**FT WEATHER GUIDE**

**Europe today**  
 High pressure will promote fine conditions with abundant sunshine over the Iberian peninsula and southern France. Southern England, Belgium and northern France will be dry and sunny. Low pressure over southern Scandinavia will maintain a strong westerly flow over most of the British Isles, the Netherlands, northern Germany and especially Poland. These areas will be rather cloudy with a few showers. Cloud and rain will occur along the northern Alps. A front associated with low pressure over the Baltics will cause rain in Belarus and Ukraine. The southern Balkans will have showers.

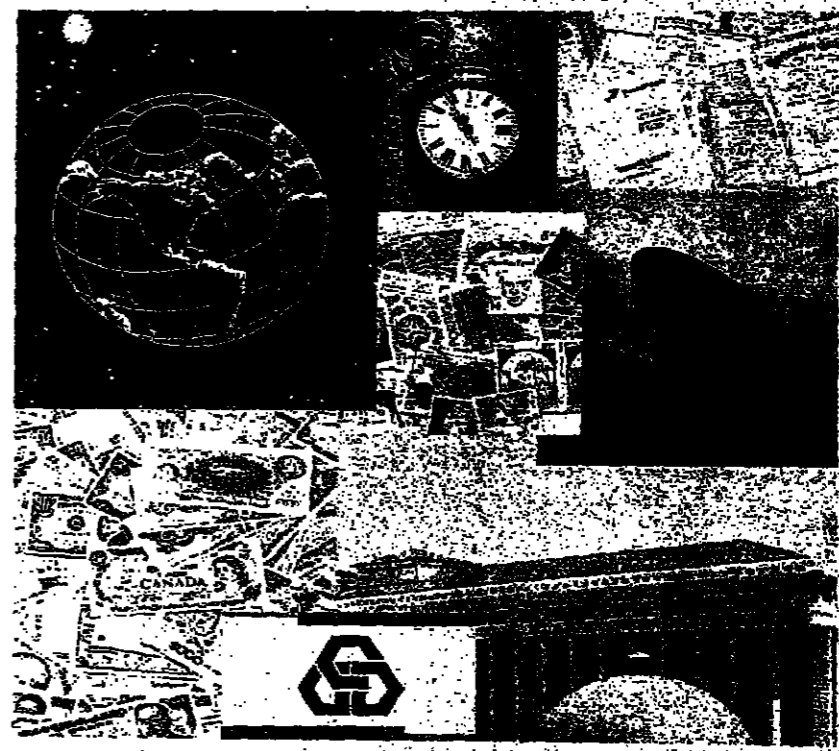
**Five-day forecast**  
 High pressure will persist in the western Mediterranean promoting ample sunshine over the Iberian peninsula, southern France and Italy. It will be unsettled with strong winds and occasional heavy rain from the British Isles to the northern Alps and Poland.

**TODAY'S TEMPERATURES**  
 Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Maximum Celsius	Beijing sun 16	Caracas thund 32	Faro sun 22	Madrid sun 17	Rangoon cloudy 32
Abu Dhabi sun 32	Cardiff shower 12	Frankfurt cloudy 13	Malta fair 19	Roskjavik snow -1	
Azora fair 20	Chicago shower 11	Geneva sun 20	Manchester rain 23	Rio fair 23	
Algiers fair 20	Casablanca cloudy 12	Osaka fair 20	Paris fair 12	Rome fair 18	
Amsterdam shower 11	Chicago cloudy 10	Osaka fair 20	Prague fair 18	S. Frisco fair 18	
Athens fair 21	Cologne fair 25	Dakar sun 31	Melbourne shower 10	Seoul fair 18	
Atlanta fair 26	Dallas sun 31	Dallas sun 27	Mexico City rain 8	Singapore shower 31	
B. Aires sun 21	Dubai fair 11	Delhi sun 32	Miami fair 26	Stockholm fair 9	
B. Ham fair 12	Dubai fair 11	Hong Kong sun 32	Milan fair 17	Toronto fair 19	
Bangkok shower 17	Dublin fair 9	Honolulu fair 13	Montreal cloudy 9	Sydney sun 20	
Berlin fair 23	Dubrovnik rain 18	Jakarta shower 30	Moscow cloudy 4	Taipei sun 21	
Bratislava sun 17	Edinburgh cloudy 13	Jersey fair 14	Murcia fair 20	Tel Aviv sun 23	
		Karachi sun 34	Nairobi shower 28	Tokyo fair 19	
		Kuwait sun 32	Naples shower 19	Toronto cloudy 12	
		L. Angeles shower 18	Nassau fair 30	Vancouver sun 12	
		Las Palmas sun 25	New York shower 18	Vancouver sun 12	
		Lima cloudy 21	Nice sun 19	Venice fair 12	
		Lisbon sun 23	Nicosia sun 23	Warsaw winny 10	
		London fair 14	Oslo fair 6	Washington cloudy 23	
		Luxembourg fair 8	Paris fair 12	Wellington snow 16	
		Lyon fair 11	Paris shower 26	Zurich shower 10	
		Madeira sun 23	Prague shower 7		

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FINANCIAL TIMES SURVEY

# POLISH SERVICE INDUSTRIES

## Young grab their big opportunity

Traditional heavy industries have been slimmed down as the younger generation steps up to drive exciting growth in sectors from finance to tourism, writes Anthony Robinson

While Poland was a Soviet-style "People's Republic" the economy remained strongly biased towards heavy industry, and concepts such as service or consumer choice were officially considered alien, if not subversive. But, over the past seven years, an entirely new service-orientated economy has been grafted on to the remnants of the old system. It is an economy whose protagonists are mainly young, enthusiastic and hard working. The collapse of communism created unparalleled opportunities for the growing generation, whose future would have been bleak under the old system.

Suddenly, age and experience became a positive advantage. Instead, the "young future" which communism had failed to deliver, opened up for a younger generation unscathed by the bad working habits of communist times and open to the new skills demanded by a market-based economy aiming to qualify for membership of the European Union by the turn of the century.

"What impresses me here is the enthusiasm, driving ambition, and desire to learn of our young staff," says Stan Szcurek, a Polish-American who heads ING Bank's Polish operations. The luckiest of all have been the better-educated, multilingual young who have been the target of recruitment by the international companies attracted to the biggest and fastest-growing economy in central Europe. Others have grasped

the opportunities for setting up their own companies. More than 2.5m private companies have been created over the past seven years, reflecting the entrepreneurial flair which is transforming the Polish economy into a sort of Baltic northern Italy.

The institutions of the new economy - stock exchanges, commercial banks, advertising agencies, public relations companies, legal, accounting and consultancy firms and the like - make up the interconnecting tissue crucial to the efficient working of a market-based economic system. They were simply not needed by the former command economy, and had to be created virtually from zero.

This has not meant re-inventing the wheel, but introducing and adapting to Polish circumstances institutions and methods already tried and tested in the west.

Pre-war Polish commercial law, for example, was based on the German model. It is being brushed up and modernised by introducing the modifications required to make it compatible with European Union rules and regulations. The Warsaw Stock Exchange (WSE), on the other hand, reflects the adoption of Anglo-Saxon attitudes and methods.

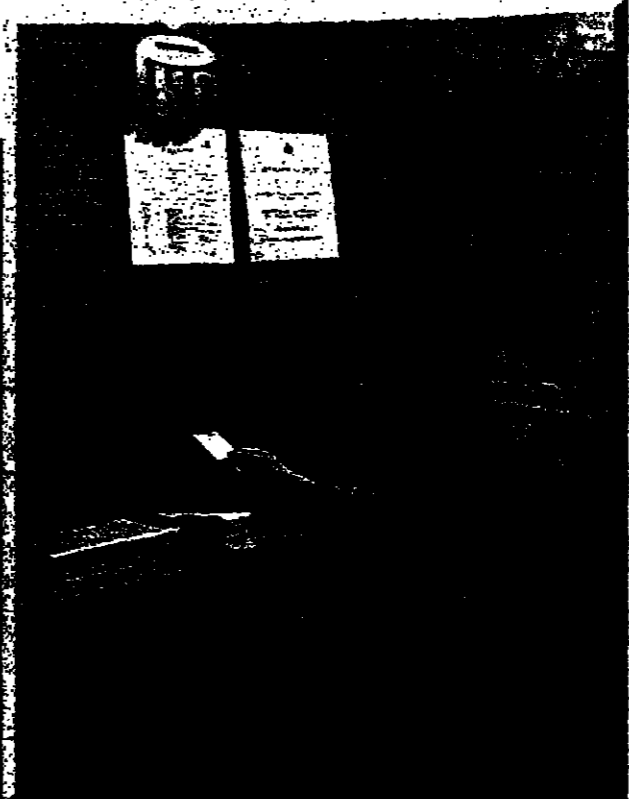
A powerful regulatory commission and tough disclosure rules have created an enviable reputation for honesty and transparency in a very short time. Share prices on the WSE rose 65 per cent in dollar terms during the first nine months of

this year, pushing total market capitalisation above \$8bn. This is small change compared with established stock markets in western Europe. But trading began only in 1991 with five newly-privatised companies, and the list has swollen to 80 quoted companies, creating a solid platform for future growth.

The hard core of the Polish economy is still to be found in its steel mills, shipyards, mines and heavy engineering factories. Many have been closed, and the surviving traditional industries have been shedding workers to become more competitive under the pressure of market forces unleashed in 1990. The new jobs and the dynamism which now pervades an economy growing at an official 6 to 7 per cent annually has come mainly through the rapid development of trade and financial and other services.

"We are seeing an explosive growth of employment in the financial services, tourism, leisure, healthcare and other new sectors," says Grzegorz Kolodko, the finance minister. "Tourism, for example, was never seen as an industry. But we are now part of the worldwide expansion of the sector, with huge implications not only for infrastructure development and the construction of hotels, golf courses, yachting marinas, but also for employment and training," he adds.

The structural changes in the Polish economy have already led to a dramatic shift in the pattern of unemployment. At first, the fall in industrial output and the drift from the land resulted in a rapid rise in unemployment to over 16 per cent of the labour force. The advent of new industries, and above all the fast development of banking, financial services,



Plastic banking (above) and a stock exchange (left) are among the institutions of Poland's new economy. There have been big changes in the retailing sector (above left), too

Pictures by Gregory Wrona and Anthony Robinson

wholesaling, retailing and marketing services such as advertising and public relations as well as travel, tourism and telecommunications, has fuelled economic growth and contributed to rising real incomes which has helped to cut unemployment to 14 per cent.

The challenge ahead is how to raise the efficiency of the service and financial sector and make it capable of absorbing foreign investment, and channelling domestic savings into the heavy investment needed to modernise the physical infrastructure and sustain growth in the 21st century. Success could well hinge on the implementation of plans to replace the existing health and welfare structure by a fully-funded system.

This would force Poles to save more and provide a steadily-rising flow of funds to institutions such as pension and investment funds which are currently in their infancy.

Comprehensive reform of the social security system is one of the key elements in the "strategy for Poland" up to the year 2000 drawn up by Mr Kolodko, who retains overall control of economic strategy following a recent government reshuffle. This eliminated seven economic ministries and created four new ones, including a powerful new treasury.

The current system pays inflation-linked pensions to 5m Poles, nearly a quarter of the total population, and consumes 20 per cent of budget revenues. The aim is to

switch to a funded pension system and encourage the spread both of private pensions and healthcare provision. With elections looming next year, the politically contentious reform appears to have been moved to the back-burner, as have plans to restructure the loss-making coal industry, another heavy drain on the state budget. But the prospect of fundamental reform of the social security system holds out the promise of big business for insurance companies and pension and investment funds.

The insurance market is currently regulated by a 1990 law which requires separate companies to deal with life insurance and general insurance and requires foreign concerns to form joint-ven-

tures with Polish ones. By 1999, however, the doors will be open to wider competition, and it is a similar story for the banking industry.

The prospect of increasing foreign competition in the run-up to full membership of the EU is one of the main spurs pushing Polish service industries to raise the quality of their products.

This is particularly marked in the banking sector, where early foreign entrants, such as Citibank, have been joined by a raft of European banks. These include the Dutch ING group and Allied Irish Bank, which have taken Bank Slaski and Wielkopolski Bank Kredytowy, respectively, under their wing, and a slew of Austrian and German banks.

IN THIS SURVEY

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- Production Editor: Ian MacDonald  
Graphics: Steven Bennett

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2 POLISH SERVICE INDUSTRIES

Banking • by Anthony Robinson

# Small banks have unsure future

Sector begins to feel the benefits of strong action to improve efficiency

As a pioneer of banking reform in former communist Europe, Poland suffered some spectacular own-goals; the most spectacular was the Art-B scandal, through which some \$200m - or roughly 0.35 per cent of the country's entire GDP - disappeared from the Polish banking system in 1991. But, having suffered such embarrassments early on, the pressures to improve central bank surveillance of the sector's system and create a cadre of bankers capable of making realistic risk assessments was very strong. The benefits are now starting to come through. The country still has too many of the small, under-capitalised banks which were given banking licences too easily in the early days of reform. Probably only 15 of the 72 banks currently operating have a long-term

future in a sector which with more than 150,000 employees, is one of the country's biggest employers.

But at a time when a flurry of bank failures has cast an unwelcome spotlight on the Czech banking system, when the OECD worries publicly about the solidity of the Slovak banks, and the Bulgarian banks are in crisis, the Polish banking system is starting to turn in solid profits and healthy reserves.

"The Poles attacked their bad debt problem early, when margins were artificially high and inflation was wiping out the real value of debt," says Stan Szczurek, the head of ING bank's Warsaw branch. "So they socked all profits into reserves, and in the meantime everyone was training, re-organising and sending people abroad to learn. You learn faster when you are in a bad situation. But now they're busy making money and improving the quality and range of services."

The acquisitive Dutch group demonstrated its confidence in the future of bank-

ing in Poland two years ago when it acquired a 54.1 stake in Bank Slaski, the second of nine former state-owned commercial banks hived off from the central bank in 1999 and slated for eventual privatisation.

Christopher Mallin, global banking analyst at ING Barings, put this enthusiasm into perspective at an eastern European banking conference in London last month. For all the progress made since banking sector reform began in 1998, Poland is still the least-banked country in central Europe.

"Poland has a highly concentrated banking system with huge growth potential for financial intermediation, especially in lending to the private sector," he said. The top five Polish banks have a 66 per cent share of total assets, which is in line with the situation in the Czech Republic and Hungary but below the 79 per cent of the biggest Slovak banks.

But while Czech banks' lending to the private sector is equivalent to nearly 66 per cent of GDP, the lending of Polish banks to the private

sector is equivalent to only 12 per cent of GDP.

Such comparisons are always distorted by special factors. Many Czech enterprises formally floated through the mass privatisation coupon system, are still far from having clear owners capable of restructuring the enterprise. In Poland, most of the nearly 2m registered companies may be very small but most of them are genuinely private and scores have already grown into medium or large enterprises.

Satisfying the expanding future financial require-

ments of private companies, which until now have expanded mainly on the basis of retained profits and loans from the extended family, is expected to fuel growth in the corporate finance divisions of the banks for decades to come. This is the huge potential for future growth spotted by ING and other foreign investors in the banking sector such as Allied Irish Bank. The latter is expected to build its current 36 per cent minority holding in Wielkopolski Bank Kredytowy into a controlling stake next year.

Retail banking is another big area of potential expansion given the low level of saturation. A study by Merrill Lynch estimated that Poland has only 91 bank branches per 1m inhabitants in a country where most people have traditionally kept their savings in a sock. The low density of banks also creates huge opportunities for the spread of automated teller machines (ATMs) as banks seek to improve services and coverage.

Ryszard Pazura, deputy minister of finance in charge of the banking system and financial institutions, notes that "smaller banks are specialising to survive, both in the geographical areas they serve and the types of business they do." Not all private banks will survive to tell the tale, however. Many are expected to merge or disappear as the banking system consolidates around fewer but larger and better

capitalised banks. The weakest links are to be found among the 1,500 small rural co-operative banks linked to the Food Industry Bank BGZ which has been re-capitalised at taxpayers' expense twice over the past three years but which enjoys considerable political protection from the peasants' party.

Looking ahead, government policy is to accelerate the privatisation process. "The state's involvement in the banking sector is still too big," says Mr Pazura.

"It remains dominant over 68 per cent of the banking system. The goal is to privatise all the banks. But the capital markets are still weak and banks already represent over 35 per cent of total capitalisation on the Warsaw Stock Exchange."

The government's original plan was to rapidly privatise all nine regional commercial banks, but the task proved more difficult than imagined. To speed up the process, the government recently persuaded three of the regional banks, based in Szczecin, Lublin and Lodz, to join forces with Pekao Bank to create the largest banking group in Poland.

Earlier plans to form a similar grouping around Bank Handlowy, the profitable former foreign trade bank, have been dropped. This leaves Handlowy free to push forward with its own plans for privatisation, probably through the stock market, and search for a strategic investor willing to help what in many ways Poland's leading bank fight off increasing competition from foreign, especially German, banks.

The hope is that privatising the Pekao group, which controls 93 per cent of the assets of the entire banking system, will be easier and quicker than privatising the four banks separately. Critics argue that it will take so long to weld the four banks into a coherent whole without sacrificing too much of their local flavour that the net effect might be to delay its privatisation until 1998 or beyond.

But a more concentrated, efficient banking system is clearly being created, motivated in part by a keen awareness that if Polish banks are not able to deliver a similar level of service as the foreign banks their initial advantage of a broader customer base will soon erode.



The benefits of strong central bank surveillance are now being felt

Case study - retail banking • by Christopher Bobinski

# A liking for plastic

Plastic cards are taking Poland by storm as banks rush to install cash machines and the number of shops prepared to accept credit and charge cards grows. Indeed the banks' efforts to provide electronic services to their customers may mean that Poles never come to use the paper cheque as big a scale as in other countries.

Twenty-six of Poland's banks are already offering electronic banking services - some, such as Citibank and the Export Development Bank (BRE), to individuals - in a development which marks a significant leap forward for wealthier retail clients.

Cards are becoming increasingly familiar. Banks have bought around 780 automatic teller machines (ATMs), and more than 350 have been installed. The banks estimate they will need 6,000 machines to fulfil demand as more than 500,000 Poles now possess ATM cards.

The ATM is beginning to be seen in the workplace as many companies replace the wage packet with direct payments into personal bank accounts. The Polish Bank Association (ZBP)

estimates that over 4m such accounts have been opened and some banks are automatically issuing debit cards as the accounts are opened.

The local plastic card market is fiercely contested by Visa, which has seen around 140,000 of its cards issued in Poland, and the Europay group, which reports more than 150,000 of its cards in circulation. Krzysztof Pietraszkiewicz, the ZBP's general secretary, predicts that there will be up to 5m cards in the country within four years, compared to 32,700 in 1994 when cards first came on the scene.

The move to plastic is being accompanied by a revival of loans to individual customers as they recover from the shock they suffered in 1998: then, interest rates rocketed overnight as the government moved to squeeze three-digit inflation.

On the other hand, the banks are realising that loans to fund consumer spending are not only more lucrative than investment credits but safer as well. Mr Pietraszkiewicz says the failure rate on these loans is just 3 per cent.

While, so far this year, the

value of consumer loans amounts to only 13 per cent of overall bank lending, they have grown by 64.5 per cent compared to a 19 per cent increase in corporate loans during the corresponding period of 1995. Polish banks have lent a total of 61bn zlotys to companies and 9bn zlotys to individuals in the first nine months of this year.

This small consumer credit boom helps to explain the sudden growth in the sales of cars, to 250,000 in the first eight months of 1996, when the industry had estimated demand to reach no more than 200,000 for the whole year. Leading car producers, such as Ford and General Motors, are establishing banking operations locally with a view to financing car purchases. GE Electric, which opened a small local bank in Gdansk last year, has made car loans a speciality.

There is still one area of consumer lending which has yet to take off - home purchases. Housing property is still too expensive for the majority of the population, and banks are still unsure whether they would be able to repossess real estate from defaulting borrowers.

Case study - ATMs • by Anthony Robinson

# Machines are poised

Banks may have sprouted like mushrooms in recent years, but for the overwhelming majority of Poles who are paid weekly in cash, getting money in and out of accounts often means waiting in a long queue.

This is good news for Michael Brown, a self-confessed former "software freak" from Kansas City whose Euronet ATM service company has already acquired access to 78 per cent of all automatic teller machine cards in Hungary. Now he is poised to repeat the performance in Poland, a country with four times as many potential customers but with fewer than 250 ATMs currently installed.

"In Hungary we increased the number of [ATM] transactions because we are not limited to placing our machines in banks," says Mr Brown, the founder and chief executive of Euronet. "We place our ATMs in stations, shopping malls, petrol service stations - wherever there is a crowd,"

Mr Brown explains. Euronet, which aims to spread its ATMs throughout Europe, began operations in Hungary and sees potential for exponential growth in central Europe when employers shift to paying wages and salaries into bank accounts.

"In Hungary, over 17,000 new accounts were opened overnight when Magyar, the state telecoms company, switched to electronic payment transfers. In Poland, the government has decreed that millions of state employees will be paid through bank accounts by the end of 1997," he adds.

The first breakthrough into the Polish market came in May when Euronet signed a contract with Wielkopolski Bank Kredytowy, WBK, the first Polish regional bank to be privatised in 1995, has been in the forefront of technical innovation thanks to its World Bank-sponsored "twinning" arrangement with Allied Irish Bank. Euronet's second contact was with Lodz-based

Powzechny Bank Gospodarczy (PBG), which is expected to spread its bank card expertise among its partners in the recently-formed Pekao bank group.

Openness to new technology, especially among the ambitious younger generation, is widespread. But the idea of an economy in which banks, like other companies, outsource services and skills, sometimes meets a wall of incomprehension at first.

"We are an outsource provider, and this is a difficult concept to sell in this part of the world," Mr Smith says. "We buy ATMs in bulk from the manufacturers; we set up satellite dishes and get the ATMs operational much quicker and much more efficiently than banks can do for themselves."

"That's all we do, and we do it all day long. It's not rocket science, but it sure makes sense for the banks and we get a fee for every transaction," he adds.

Financial services • by Christopher Bobinski

# Warsaw exchange proves to be a robust youngster

Finance is more readily available now, but there is a gap in long-term funding

Poland's capital markets have come a long way since 1991 when the Warsaw Stock Exchange (WSE) started up with just five stocks, and bank loans represented the only way companies were able to raise funds.

The bourse has grown, under the watchful eye of its chairman, Wieslaw Rozluccki, into a robust youngster with 80 companies listed. Its market value is around \$9bn, corresponding to some 7 per cent of GDP.

Banks are finding that they have to compete with short-term commercial paper as well as bond and share issues which are helping to cover corporate financial needs. Government bond issues, as well as treasury bills, are also providing companies with alternatives

to bank deposits. Stephen Dwyre, of Citibank Polska, estimates that while the value of total loans in the Polish banking system is \$22.5bn, capital markets - including the Warsaw SE companies - have a value of \$25bn, with government securities totalling \$15bn and corporate debt instruments such as commercial paper and bonds a further \$550m.

While short and medium-term financing is available, there is a gap in long-term funding, according to Jan Ledochowski, of SBC Warburg. "This will be the case while inflation is still high, but companies now have no way of issuing a 10-year bond," he says.

Such long-term paper would be bought by pension funds, if there were any. Pension funds will appear on the scene once the government resolves the country's pension reform issue, which would also play a key role in expanding the stock exchange.

Meanwhile the Warsaw bourse is set to see 100 companies listed by the end of the year, according to Jacek Socha, the head of the Securities Commission (KPW) which has kept the market free of major scandals even if its regulations make trading unwieldy by western standards.

The WSE's paperless, order-driven system, which still limits price movements to 10 per cent up or down on any one day, has brought stability to the market. It did, however, suffer a big slide in 1994 which scared away large numbers of initially enthusiastic small investors.

Nevertheless, there are still \$43,000 investment accounts open with stockbrokers, even though larger investors have come to dominate the market. Mr Rozluccki estimates that around 25 per cent of Warsaw SE shares are held by foreign interests. He wants to see the exchange grow to reach a market

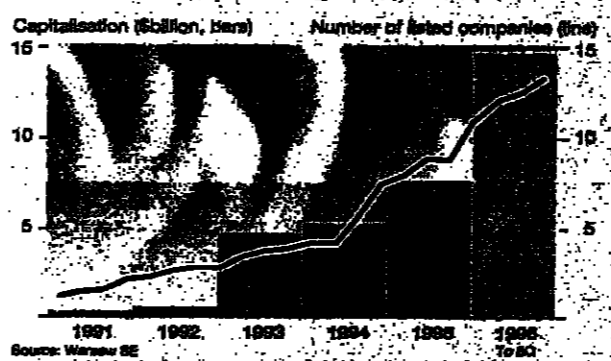
value equivalent to 20 per cent of GDP.

"I think this an absolute minimum if we want to become a significant regional trading centre," he says. Some help will come from Poland's mass privatisation scheme, prepared with advice from SBC Warburg, which will see the 15 investment funds set up last year seeking a listing next spring.

These funds own strategic stakes in 510 formerly state-owned companies and have a market capitalisation of around \$1.5bn at current prices. Their flotation should stir interest among small investors, of whom around 24m have decided to participate in the scheme by buying coupons which give them the right to one share in each fund for a payment of 20 zlotys.

The market will also grow as the government sells off leading companies such as KGHM, the giant copper producer - expected in the middle of next year - and more state-owned

## Warsaw Stock Exchange



banks such as Bank Handlowy.

A start to the sale of Telekomunikacja Polska (TP SA), the telecommunications operator, is expected in 1998. Meanwhile, companies already listed have been using the market to raise capital, with Optimus - a computer company - being the first to borrow \$30m with an issue of bonds convertible into stock.

Some listed banks, such as the Export Development

Bank (BRE) and the Polish Development Bank (PBR), as well as Bank Handlowy, have raised funds abroad through eurobonds.

Poland's accession to the OECD means that the country has pledged to make its currency fully convertible by the end of the century, as well as to open up to foreign banks and insurance companies. It also means that soon capital flows will run two ways.

In Poland there are 36

licensed brokers, many of which are owned by commercial banks. The sector reported a turnover of 27.1bn zlotys in the first nine months of this year.

The Bank Handlowy broking operation had the greatest market share (nearly 16 per cent), closely followed by Pekao SA (15 per cent). Along with Bank IG, Citibank and the BRE, this lead group accounted for 54 per cent of turnover during the nine months.

The market is also replete with potential advice from a galaxy of foreign investment banks which either have offices in Warsaw or visit to bid for major advisory work such as the sale of the KGHM, which is being handled by BZW, UBS and the Wielkopolski Bank Kredytowy (WBK).

The next advisory contract to be decided is the disposal of Powzechny Bank Kredytowy in Warsaw. Figures on earnings or turnover are scant, but last year HSEC in Warsaw reported raising 895.4m

zlotys for clients in Poland and was followed by Schroder Polska, which raised 626m zlotys. The two banks topped a league table prepared by the local Warsaw Business Journal.

The foreign banks are being chased by teams of young, home-grown investment bankers such as Bank Handlowy's COK, which is headed by Sławomir Horbaczewski, an energetic 31-year-old. This produces its own research, handles initial public offers and new share issues. It is also competing in the municipal bond market as well in the growing commercial paper market.

Here, however, Raiffeisen Centrobank, from Austria, has established a strong position in a market pioneered by ING, the Dutch bank.

Raiffeisen recently reported that it had arranged 71 short-term paper issues worth 170m zlotys for 16 clients in the past six months alone.

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■ Retailing • by Christopher Bobinski and Anthony Robinson

# Shopping becomes a national pastime

### But pioneers of capitalism are in danger of falling prey to foreign competition

Under the communist regime, Poland became legendary for the length of its food queues and for the authorities' inability to satisfy the demand for many things, cheap meat.

Now Warsaw and other Polish towns and cities are full of supermarkets and smart private stores, and Russian shoppers fly in on chartered aircraft from far-away Siberian oil towns to shop in the capital's glitzy stores and throbbing street markets.

Shopping has become a national pastime, and the consumer society is creating new jobs and new wealth.

The rapid emergence of a private wholesale and retail system is a key element in Poland's economic strength. The balance of payments benefits by \$2bn to \$7bn a year from the cash surpluses of cheaper Polish goods and petrol by Germans and Czechs coming over the western borders, and by Lithuanians, Belarusians, Ukrainians and others who visit from the east. These "business tourists" from the east buy goods unavailable at home for their own use or to take

back and retail through their own smaller and more primitive stores.

Meanwhile, foreign-owned hypermarkets are taking consumers by storm in an increasing number of Polish cities. Development plans worth over \$1bn are under negotiation with local authorities as foreign retail groups race for market share in a country where a mere six years ago trade was dominated by a handful of cumbersome state-owned organisations who often administered little more than empty shelves.

The privatisation process in Poland began with the sale or restitution of small shops after the 1990 market reforms abolished the old state trading and marketing monopolies. Polish town centres and housing estates were soon littered with small shops. Many traders operated just one shop or worked from a camp bed on a street site. But the new opportunity to buy, sell and trade gave employment to hundreds of thousands of former workers from falling state sector enterprises faced with unemployment. Within 12 months, some 90 per cent of retail trade had passed into private hands.

Ironically, many of these pioneers of capitalism are now in danger of falling prey to competition from British, Dutch, French and German-owned superstores. The

brash new stores, often located in the middle of drab high-rise housing estates or close to highway interchanges on city outskirts, are giving right wing, nationalist politicians a potent issue with which to trawl for support. Leaders of the right wing ROP party, such as Jan Olszewski, were supporters of free markets when they were in opposition to the communist regime. Now they sound more like contemporary French ultra-nationalists such as Jean-Marie Le Pen.

While government officials estimate that the private retail lobby can deliver up to 5m votes, the majority of Poland's 25m electorally-franchised consumers appear to be voting with their feet. The huge queues which recently awaited the opening of the German Dohle group's newest HIT supermarket in Warsaw hardly squared with Polish small retailers' appeals for limits on the spread of supermarkets.

For some in the queue, like Hanna Malesa, a well-heeled flower arranger, and her daughter, an aspiring young lawyer, shopping at HIT is bliss. It reminds her that Poland is now like those western countries whose shops were a feature of fleeting tourist trips in the past. For poorer shoppers expectantly clutching their trolleys, however, the level



Hypermarkets provide welcome variety

of prices will decide if they make a return visit. Karl Heinz Abt, a senior Dohle manager, says that most of his customers have "minds like computers" when it comes to prices. The latest HIT supermarket, with its 10,000 sq metres of retail

space, is located in Praga, a rough, working class district where payment of protection money to local gangs is the norm. It marks Dohle's first foray into the lower end of the market.

Dohle already has two shops in Warsaw and a third in Wroclaw. Another will be opened later this year in Gorzow Wielkopolski in western Poland, followed by Krakow in early 1997. "After that we plan to open three to five shops a year for four years," Mr Abt says.

Dohle has already bought 15 sites and has planning permission to build on them in a \$250m investment programme. The company is watching the politicians closely. If right wingers like Jan Olszewski and the Solidarity group win the next elections, then development plans might have to be trimmed, Mr Abt says.

"The time for sophisticated sales techniques will come when the foreign retailers start competing with each other," he says.

Christopher Bobinski

## CASE STUDY Investment in retailing

# Foreign chains attracted

Dohle's foray into the Polish retail market will soon be followed by the fellow-German Metro group, which has already spent around DM100m on sites alone. Its projects include a 40,000 sq metre shopping centre in Poznan, in western Poland, and in Bytom, in the industrial district of Silesia.

Leclercq, another French retailing group, already has two large stores in Warsaw and plans to spend \$250m on building new ones by the end of the century. Makro, owned by SHV Holdings of the Netherlands, is already well established: it has seven stores in place and plans to open four more by the end of this year.

Other players include France's Casino and Castorama, the German do-it-yourself chain Stimpes, and Tesco from the UK, which plans to develop a southern retail chain it has bought.

Robert Fourst, the head of property company Gerald Eve's Warsaw office, says that domestic retailers are still at the stage where little marketing has to be done. "The big shops have a novelty value for consumers," he says, noting that the strategy is to build shed-like buildings as quickly as possible and pile the goods high.

"The time for sophisticated sales techniques will come when the foreign retailers start competing with each other," he says.

## CASE STUDY Small shopkeepers

# The struggle for survival

For two years Krystyna Rutka has run a corner store previously owned by the state organisation that had employed her for 30 years. Her shop is within walking distance of the new HIT megastore, so she is preparing for a drop in sales.

"I can survive a 30 per cent cut in turnover," she says. But to do so she has decided, reluctantly, to sell alcohol to try to balance the books.

Like many small traders, she believes the widespread myth that foreign stores are

only able to lower their prices because they have a three-year tax break. She is planning to vote for Jan Olszewski, leader of the right-wing Movement for the Rebuilding of Poland and a former prime minister, at the next election.

Stanislaw Lipski, who is responsible for retail trade policy at the trade and industry ministry, has heard Ms Rutka's arguments many times at countless meetings, with groups of angry traders demanding that the superstores be banned from their cities.

The ministry is responding by working on a programme to support locally-owned shops. But Mr Lipski is loath to talk about limiting the expansion of the foreign retailers. So far, draft policy documents in the ministry speak of bringing in limits on their expansion which would use no other instruments "than those in force within the European Union".

Despite the rising threat from superstores, however, last year saw the establishment of just over 10,000 new, mainly small, shops, bringing the overall number at the end of 1995 to 425,600. The superstores' total turnover last year amounted to less than 1 per cent of the retail sector's overall sales of 170bn zlotys. The figures also suggest that consolidation in the sector is proceeding slowly as 92 per cent of all of Poland's shops are 50 sq metres or smaller.

Against this background Mr Lipski is telling the shopkeepers not to protest about the growth of the new shops but to learn from them. "Learn about trade, learn from the foreign shops, invest and develop", he says. The great weakness of the domestically owned retail sector is that its owners think much too much in terms of short-term profits.

Mr Lipski also expects that the large retailers could themselves begin to push for limits to the expansion of rivals once they are well established. Despite grass roots protests, not one of Poland's 49 provincial heads has said that he wants limits placed on the expansion of the stores, he notes.

Christopher Bobinski

■ Consumer goods • by Roderick Oram

# Brand experience

### Multinationals are pouring cash into promotions to woo consumers

Pepsi-Cola knew last autumn it had just the right promotional play up its sleeves when soft drinks sales stalled in Poland: it imported Numeromania, a numbers game, from its Latin-American operations.

Consumers, hard up after utility price increases, rushed back out to buy soft drinks when Pepsi offered millions of zlotys in prizes. A young girl who won 100,000 zlotys said in a TV advertisement that all she wanted to buy was a puppy.

Pepsi's Polish experience is but one example of the rollercoaster adventures of western companies trying to meet the burgeoning demands of eastern European consumers. They are pouncing on cigarettes, cars, soap, beer, food, soft drinks, cigarettes and many other consumer goods.

But will it last? Portents from Polish Numeromania suggest it might not for makers of internationally-branded consumer goods. Poles playing Pepsi's game, facing hard decisions about their disposable incomes, had to be enticed into the market with big prizes. Such promotions are a competitive weapon between suppliers which can escalate expensively. Moreover, the young girl might only want a puppy now, but soon she will be a much more discerning consumer.

East European consumers will take only a few years to achieve the same level of sophistication as western consumers, some analysts believe. They are brand conscious, have limited spending power and are increasingly spoilt for choice. Their western counterparts are brand cynical, have reduced deliberation and exercise deliberate choice, argues Canadian, the UK-based international soft drinks consultant.

"There has to be enormous time compression," says

Simon Lester, chief executive of Cott Europe. His Canadian parent company, Cott, is a pioneer in supplying high-quality, price competitive own-label soft drinks and foods to retailers.

The strategy has helped supermarkets in North America and western Europe compete against global brands such as Coca-Cola and Pepsi-Cola. Now chains such as Abol, from the Netherlands, and Tesco, from the UK, are moving rapidly into eastern Europe, bringing their own-label skills with them.

Capitalising on explosive growth rates is critical to Coca-Cola and other consumer goods companies. Not only must they build businesses and reap the first profits; they must also embed their brands in consumers' buying patterns in the few years left before consumers become more sophisticated.

For some international manufacturers, a key part of their strategy is to introduce high-quality local brands or to enhance existing ones. One of the most notable Polish examples is the Jan Sobieski brand of cigarette created by BAT Industries of the UK. Poland, with sales of 90bn cigarettes a year, is one of Europe's largest markets and still heavily dominated by local, rather than international, brands.

BAT concluded that Polish smokers wanted good-quality cigarettes, but many of them could not or would not pay the premium for international brands. Its solution was to launch, in March 1994, Jan Sobieski at a discount of some 30 per cent to international brands such as Lucky Strike and Marlboro.

The new brand already accounts for 8 per cent of the total market and 30 per cent of the domestic king size sector, and the cigarette range has been extended from full flavour to low tar and very low tar variants.

Key to the success was to "offer international quality at Polish prices," said Jacek Siwek, who was BAT's sales director in Poland until recently moving to the company's German subsidiary.

The choice of a heroic Polish king for the brand name plus high-quality packaging reinforced the message.

BAT is also building sales of its international brands such as Lucky Strike, Kool and HB and is extending its Polish investment. Last December it bought into Augustow, the state-owned manufacturer it has worked with for the previous five years. It will pay \$88m in two stages for 65 per cent and it has committed itself to investing \$70m.

A similar strategy is being pursued in Poland by South African Breweries. With its partner, Euro Agro Centrum, a local food processing company, SAB will pay \$70m for a 52 per cent stake in the Tychy brewery, with the state retaining 33 per cent and 15 per cent going to employees.

Tychy gives the partners strong position in the industrial district of Silesia which has a tradition of high beer consumption. SAB and EA have said they will invest \$115m in Tychy over the next five years, of which \$26m will be spent in the next 12 months.

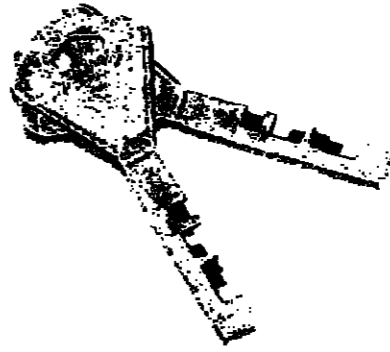
The deal also makes them the largest brewer in Poland with a 20 per cent market share through Tychy and the Lech brewery in Poznan which they already own.

SAB argues it has an advantage over other international brewers because of its experience in its home country. Over the past 20 years, it has encouraged South African drinkers to move to high-quality beer from home brews which were reducing beer prices in real terms by 50 per cent.

But for Coca-Cola, Pepsi and any western consumer goods company rushing to establish themselves in eastern Europe, there is one statistic above all that speaks of the speed at which consumers become sophisticated and more immune to the international brand blarney: Coca-Cola consumption per capita is higher in Hungary than in southern California. It cannot be long before eastern consumers aspire to be as much as Californians.

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## 4 POLISH SERVICE INDUSTRIES

■ Telecommunications • by Christopher Bobinski

## State operator mobilises for phones battle

The stakes are high as ventures eye TP SA ahead of planned privatisation

The twin challenges of privatisation and the dismantling of a monopoly face Poland's telecommunications system, which has seen the once woefully underdeveloped landline network double in size since 1989.

Telekomunikacja Polska SA (TP SA), the state-owned operator, is still the dominant company in the market, and with revenues last year of 5.2bn zlotys and net profits of 841m zlotys, it is one of Poland's largest companies.

But competition is beginning to make its mark with the arrival of two GSM (global digital system)

mobile telephone companies. They are projecting a list of 1.5m subscribers between them in three years and predict a fierce struggle between themselves and TP SA.

The fight is also raising fundamental questions about the future of TP SA's dominant position in telecommunications, to the evident discomfort of the government.

The past six years have seen TP SA using World Bank and domestic loans, its own retained profits as well as suppliers' credits to expand the number of telephone lines from 3m in 1989 to 6.1m this year. A further 1m lines are to be installed next year, and the company expects to see 10m lines in place by 2000.

Centertel, a joint-venture involving TP SA, Ameritech, of the US, and France Tele-

com, was set up to provide a mobile NMT (analogue) telephone service, and has become an important company specialising in business users. The company has been operational since 1993 and has 120,000 subscribers in what has until now been a very lucrative venture. The GSM operators, however, present a big challenge to Centertel's position at a time when the company is burdened with a dispute between TP SA and its foreign shareholders over control of investment policy.

Ameritech has signalled it is ready to sell out of the venture. France Telecom, which has been involved in litigation over what it claims was a Polish government promise to grant Centertel a GSM licence has suggested it might drop the action if Centertel were given the

go-ahead to bid for the new DCS 1800 (a cheaper digital system) mobile telephone operating licence. The French company is also said to be interested in taking a stake in TP SA when it comes up for privatisation.

The government has also been issuing local landline operating licences. The main participant here is Netia Telekom, which brings together Tella AB, the Swedish state-owned operator, and RP Telekom, a local company in which Israel and US investors hold significant stakes. Netia Telekom plans to install 350,000 lines in the next three years.

These will provide local services as TP SA has a government-supported monopoly on regional and international connections. It is this monopoly which has emerged as the main source

of contention between TP SA and the two GSM operators who have yet to agree the level of inter-connect charges on calls between their subscribers and landline telephones.

The battle has already seen GSM Plus - which is jointly owned by Tele Danmark and Air Touch of California, as well as the powerful Plock refinery and KGHM, the copper producer coming up for privatisation, suffer a brief cut in international connections as TP SA forced it to accept an interim "bill and keep" agreement. This means that both sides keep revenues from calls made by their subscribers and agree to share the proceeds once a deal has been struck on how to divide the interconnect costs.

A bill and keep deal was earlier accepted by GSM

Plus' rival, GSM Era, where Elektrim, a listed Polish engineering conglomerate, is the lead investor backed by Deutsche Telekom and US West. But as TP SA drops its charges on calls to the mobile networks below the GSM prices, the two operators face the problem that incoming calls from TP SA subscribers will dominate and they will suffer losses.

The stakes are high. The government is currently preparing pre-privatisation studies for TP SA, and a disposal of stakes in the company is expected for 1998. Until then, the government will, inevitably, want the company to maintain its market position and maximise revenues. On the other hand the mobile operators have investment programmes of around \$1bn each and powerful investors

not only from abroad but also at home. Elektrim, Era's main investor, is a leading listed company with a reputation for getting its way with politicians when its vital interests are at stake. The state-owned Plock refinery's revenues last year were even higher than TP SA's, while KGHM, GSM Plus' other major investor, is also one of Poland's largest companies.

The operators are in effect seeking to overturn the government ruling that their regional calls have to be routed through TP SA's landlines; they are winning support from the Anti-Monopoly Commission as well as the country's ombudsman, who is pursuing the case in the courts.

GSM Plus has been tougher in its dealings with TP SA because if numbers

Polskie Sieci Energetyczne (PSE), Poland's power grid operator, among its shareholders. PSE has a national network which could, relatively quickly be equipped with fibre optic cables which could carry not only tele-

phone calls but cable TV as well. It is the ombudsman's case that the maintenance of TP SA's monopoly on regional connections marks an abuse of consumers' rights.

GSM Plus would get a crucial edge over its rival if the government were to accept this argument and agree to rescind the monopoly. It would also deal a powerful blow against TP SA and revolutionise the telecommunications landscape giving PSE, already a major revenue earner, a central position in one of Poland's fastest developing sectors.

■ Private security • by Christopher Bobinski

## Affluent and vulnerable

Companies and individuals are turning to private guarding agencies

Security is one of Poland's most rapidly-growing service industries. The demand for private protection of people and property has soared as people become more affluent and criminals become smarter, while the state-run police force remains understaffed, underpaid and under-equipped.

Increasingly banks and businesses are turning to private agencies to guard offices and retail premises as well as for escorts for cash and goods. And while personal bodyguards have become a permanent feature in the lives of the newly rich, the bulk of the market estimated to be worth \$400m a year - comes from companies which keep the industry's 100,000 or so security personnel busy.

There are currently some 3,500 companies involved in a sector that has blossomed since 1989. However, the industry is on the verge of a shake-out as foreign companies such as Group 4, which has a local joint-venture with the PKO BP savings bank, and Securitas AB, from Sweden, move in.

Entry for foreign companies has not been easy. It was only last year

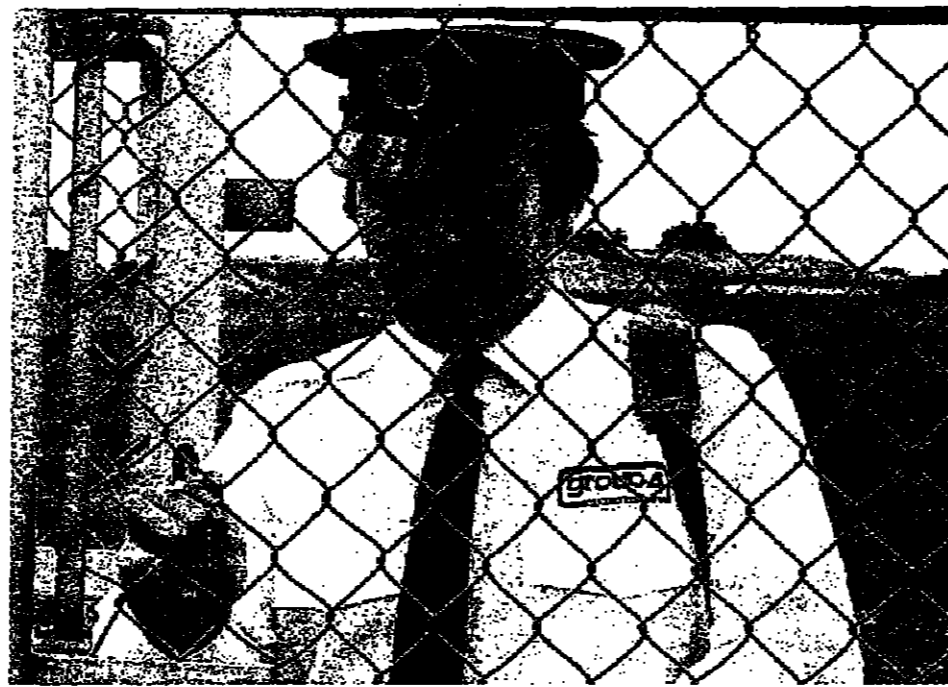
that the courts overruled a bar by the interior ministry and upheld the right of foreign-owned companies to work in areas where state or corporate secrets are involved.

These foreign companies are now beginning to provide stiff competition for the mass of small private agencies.

Political issues are not merely confined to whether foreign companies should be entrusted with the care of local secrets as many of the domestic companies are staffed or owned by former communist security agents purged when the Solidarity governments took power. The fact that so many of those who defended the former regime are now involved in the private sector gives rise to periodic alarms from Solidarity-rooted politicians that the agencies provide a potential threat to the new democratic order.

With the number of state police fixed at 100,000, the private sector could soon outstrip the official force, while reports that private security employees have taken part in gang feuds or forced recalcitrant debtors to fulfil their obligations by unlawful means give the sector a dubious reputation.

But Jan Rybczynski, the interior ministry official in charge of overseeing the security companies, plays down the threat they could present to public order. The



Group 4 is one of several foreign security companies moving into Poland

rapid growth of the sector has given gainful employment to security agents sacked by the new regime and helped smooth the political transition. "Here they are earning a living by looking after private property, where before they were defending a socialist system," he says. If the agencies had not grown up, these security men might have turned their hand to subversion, the argument goes.

Mr Rybczynski also says that draft legislation now in the pipeline will require each agency employee to carry a licence granted by the police. This is welcomed by Dorota Godlewska, the head of the industry's trade association, on the grounds that it will make it easier to

maintain professional and ethical standards.

Banks appear to be the main clients of the agencies, and as offices increase the amount of electronic equipment on their premises, so office blocks need more guards. Ms Godlewska, who co-owns a 100-strong company called Dosa which reported sales 1.2m zlotys last year, adds that enquiries are beginning to come in from high-rise housing blocks where residents would like 24-hour guarding.

Most agencies are also licensed to do detective work, but Ms Godlewska dismisses the suggestion that this comes down to little more than sporadic divorce investigations; rather, the security sector is

moving into protecting intellectual property and pursuing cases where brand ownership is infringed.

Jerzy Bochenek, who is in charge of marketing and sales at Group 4, says that protecting industrial premises is potentially a major growth area. Here the obstacle is the industrial guard force, originally established in the 1960s as a para police unit under police supervision. "It's a bit of a problem as the original law set them up but made no provision for disbanding them," Mr Bochenek notes. This means that even when management in state sector enterprises want to replace their man on the factory gate with a cheaper security company, there is no clear procedure for doing so.

■ Software and IT • by Christopher Bobinski

## Sharing is daring

Mistrust and secrecy can be barriers to foreign companies such as EDS

Piotr Kozlowski, who runs the Polish subsidiary of Electronic Data Services (EDS), a US-based software company founded by Mr Ross Perot and de-coupled from major shareholder General Motors last year, draws an almost vertical line soaring upwards as he describes the potential this emerging market holds for his company.

But it has been an uphill task to break down the doubts and mistrust of local clients, which include state sector companies, when they realise that they have to share intimate information about their operations with an outside company, especially a foreign-owned one.

EDS, with a worldwide turnover of \$12.4bn, is best known for its ability to take over and run whole departments as corporate clients decide to outsource their information systems. The company is used to encountering suspicion when it approaches new clients. But former communist-ruled countries such as Poland, with their ingrained security culture and a tradition of tight party and security police control over communications, provide a special challenge.

The company moved into Poland in 1993 to provide software systems for the Warsaw Stock Exchange. PepsiCo Foods International and its Wedel chocolate-mak-

ing subsidiary, was another client. GM, which was also developing a sales and assembly operation in Warsaw, remains another key account.

But the Polish-born Mr Kozlowski, an enthusiastic 34-year-old who joined EDS in the UK in 1985, also has his sights set firmly on gaining Poland's 20 largest companies, many of them still state-owned, as future clients.

This is not only because the size of these companies matches the scale of the tasks EDS has taken on elsewhere, but also because many are involved in the transport, banking, telecommunications and energy sectors which EDS has targeted as its growth areas in Poland.

In the banking sector, EDS manages Citibank's regional data centre in Warsaw, where the pioneering US bank processes information not only from the bank's Polish operations but also Hungary and the Czech Republic.

But it is EDS's dealings with two major local clients, Telekomunikacja Polska SA (TP SA), the state-owned telecoms operator, and Polskie Sieci Energetyczne (PSE), Poland's power grid manager, which highlight both the challenges and opportunities the company faces in Poland.

EDS signed an agreement with TP SA two years ago to provide a billing system. But little progress has been made largely because the traditionally secretive and cumbersome TP SA has yet to determine whether the

company will retain its current regional structure or centralise its operations.

By contrast, management at PSE, which is at the forefront of the attempt to privatise and introduce market mechanisms into the energy sector, is moving smartly ahead with its contract for EDS to provide information technology which it needs to help establish a wholesale market in energy and also to manage the grid's fixed assets and provide energy statistics.

The computer and IT market in Poland, for both hardware and software, is currently estimated to be worth \$1.2bn and is set to grow to \$2bn within three years. EDS's main competitors are other foreign companies such as Hewlett Packard and IBM, as well as smaller domestically-owned companies such as the listed Optimum computer producer which has teamed up with Arthur Andersen Consulting. But, for the foreseeable future, foreign companies like EDS will dominate the Polish market for information technology.

No local competitors have anything like the scale of EDS's experience, or can match the range of services which the company is able to provide Polish companies as they modernise and expand. But by introducing state-of-the-art technology and employing fast-learning young Poles to expand the company's operations, EDS is part of the service revolution which is helping to modernise Polish business and bring it up to world standards.

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Insurance • by Christopher Bobinski

## Pensions become a reform issue

Switch to private system becomes essential as number of retirees grows

Having won the fight for a free market system, the post-war "baby boomers" who currently run Poland have begun to focus on arrangements for their own retirement. These include a pension reform which the government says it wants to see enacted during the lifetime of the present parliament, which runs its course next autumn.

If this happens, Poland will switch to a private pension fund system. Its supporters, such as Marek Maszar, a top adviser at the finance ministry, say it would not only accelerate economic growth by putting savings for pensions to work as investment capital, but would also attract additional foreign investment.

The planned changes come as the existing domestic insurance industry is plagued by problems as the leading insurers such as state-owned Powszechny Zakład Ubezpieczeń (PZU) and the listed Warta streamline their operations. At the same time, the smaller local private insurers are struggling to avoid failure while foreign-owned companies such as Commercial Union (CU), of the UK, and Amplico, from the US, forge ahead in the life insurance sector.

Commercial Union, in Poland since 1991, currently has a 10 per cent share of the total life insurance premiums, which amounted to 1.3bn zlotys for the industry in the first six months of this year.

This is still small compared to PZU Life's 56 per cent share in the same period. However, CU, which sold 138,500 policies last year, is expecting to double this figure this year. The company is also planning to move into non-life insurance, which is currently dominated by PZU and Warta, who in the first half of this year together took 83 per cent of the total premiums of 3.1bn zlotys.

The drafts for the state

pension reform are being prepared by Andrzej Baczkowski, the labour minister. He is backed by a team of experts, many of whom have worked on the subject in previous administrations.

The task is difficult and politically controversial. Indeed, politicians in the ruling coalition made up of the former communist Left Democratic Alliance (SLD) and the Polish Peasant Party (PSL) appear to have decided pension reform is so sensitive that it is best left to a team of outsiders who can be disavowed if necessary - especially as the parliamentary elections approach.

But for the moment there is a consensus inside the

**Employers' contributions, already high, threaten to reach a crippling level**

government, supported by President Aleksander Kwasniewski, that the reform is necessary. This is especially true as by the year 2010 the number of people in retirement compared with those in work will have made the present pay-as-you-earn system beyond support.

Already, the national insurance contribution - amounting to 45 per cent of gross wages - which employers make to the system is becoming a crippling burden. It threatens to rise to over 55 per cent in 2010 if nothing is done.

The plans first envisage a lowering of the cost of present pensions by not only cutting the numbers entitled to disability support but also by removing the present link between pensions growth and wage rises. This is to be replaced with an inflation-linked system, a move being fiercely resisted by the existing 8m pensioners who will undoubtedly make their voices heard in next autumn's elections.

Nevertheless, the move is a crucial one as it will lower the cost of pensions which initially many will continue

to receive. This is because the private investment fund scheme will only be compulsory for school-leavers entering the job market and voluntary for those now at work up to the age of 50. It is envisaged that existing pensioners and the over 60s will stay in the old system. Another feature of the scheme is that a low minimum pension for all will be retained, although this will be linked to the level of contributions made by employers during people's working lives.

Mr Baczkowski's plans also allow for private pension schemes, and it has yet to be decided whether tax breaks will be offered either to ease the cost of premiums or on the pensions when they are paid.

One of the many potentially contentious decisions still to be taken is who will be permitted to manage the pension funds which will be established under the reform. Poland's present rickety domestic insurance industry will be pushing to be given control of some. Foreign-owned insurers already in Poland are concerned that populist arguments about foreign influence will be used to minimise their involvement.

Another big problem is that the government's budget deficit will grow by between 2 per cent and 3 per cent of GDP each year as people move into the new pension funds and employers begin to pay part of their contributions to them rather than into the state-run Zakład Ubezpieczeń Społecznych (ZUS), which pays out benefits. This gap is a significant one for Poland's budget, which currently is running a deficit of 2.6 per cent of GDP and is a point of pride for Grzegorz Kolodko, the finance minister as it shows that here at least Poland meets the criteria for EMU membership.

This leads to other unresolved questions about how to best use state-owned stakes in companies. The debate revolves around whether to sell assets and use the proceeds to plug the budgetary gap and capitalise the funds, or give the funds the unsold assets to manage.

Property • by Christopher Bobinski

## Suburban attractions

The cutting of red tape has helped to make conditions easier for developers

An influx of foreign companies has helped to kick-start the development of new office accommodation in Warsaw, although the city's central district has yet to see a strong construction boom which, it is hoped, should lead to an easing of high office costs.

The high rents - some close to those demanded in London and Paris - along with chronic traffic jams and far too little parking space, are persuading many potential clients to take up suburban locations where rents can be at least one-third lower than in the city centre.

Thus, so far, the Warsaw skyline is remarkably free of towering cranes, and the city's tallest building remains the Palace of Culture, a sprawling socialist era relic donated in the 1950s by Stalin. Indeed the view from the Palace roof shows that most building activity is occurring in Warsaw's western Wola district, where the local authorities appear to have been more amenable to development projects than elsewhere.

Nevertheless, property consultants such as Healey and Baker confirm that conditions for developers have become easier, with fewer bureaucratic restrictions on access to land. Financiers are less concerned with Polish risk than they were in the

first years of the market reforms after 1989.

The demand is certainly there. James Lang Wootton (JLW), the UK property consultant, estimates that total office stock in Warsaw amounts to 2.8m sq metres, of which 8 per cent has been built since 1989. Last year saw the addition of 31,000 sq metres.

JLW says that most of the

foreign companies already in Warsaw expect to expand in the next three years, and around two-thirds need space either now or in the very near future. The European Bank for Reconstruction and Development (EBRD) estimates that demand for modern office space in the city centre is currently running at around 60,000 sq metres.

The Ibm building, a \$60m project, is now close to completion, making around 20,000 sq metres available early next year. This is jointly owned by Ibm, the Austrian building company, and Impexmetal, a local state-owned, metals and steel foreign trader. Ibm is also currently starting work on another large building, the Reform Plaza, which will put some 40,000 sq metres on to the market in 1998. This is a maiden foray into the Polish capital by the Egit group from Turkey.

Smaller buildings are set to come on stream in the meantime. Skanska, the Swedish building group, is expanding its Atrium development to put a further 11,000 sq m on to the market next year, and the EBRD has helped finance the \$40m Sienna complex which is being developed by Belgian companies Buelens and Compagnie Immobiliere de Belgique (CIB), making around 20,000 sq metres available next year.

By way of contrast, the 20,000 sq m Cascade building, which is expected to cost \$25m, is being financed solely from local sources. It will provide office space for two of these, Poland's Environment Protection Bank (BOS) and the Polska insurance company, as well as space for general rental. The project's third partner is Polserwis, which once specialised in placing Polish specialists in jobs abroad.

Meanwhile, both Citibank in Poland and ING, the Dutch bank, are building office accommodation for



Warsaw's new atrium complex takes shape in a city remarkably free of skyscrapers. Photo: Gregor Wiers

themselves on prime sites in investments totalling around \$90m. The two banks calculate that savings on rent and the tax and regulatory advantages of keeping their capital in real estate will refund the costs.

Other companies, such as IBM, which have large workforces in the city, have preferred to take space in suburban locations such as the Wisniow Business Park where rents can run to half the cost in the city centre.

The city's traffic problems will not ease until charges are introduced for street parking. The arithmetic has yet to be done on projections

for the six underground car parks the city authorities say they want to see built in the city. Meanwhile, a lack of funding for the two bridges needed to cross the Vistula river, which divides the city, means that Warsaw risks being separated into two as traffic jams the existing bridges at peak times.

Earlier this year, there was a failed attempt to persuade the city council to agree to a bond issue to finance the \$70m needed to build the Sielderki Bridge in the south of the city. The councillors turned down a suggestion that the city should levy tolls to service

the loan. Instead, the city and the central government are spending around \$50m this year to maintain and extend a new 12-km underground railway line which links the Urynow high-rise housing estate in the south with the city centre.

The metro, which had taken 12 years to build, was opened 18 months ago and has since been used by an estimated 38m passengers yielding a revenue of around \$14m. Its critics argue that funds could be better spent on improving the surface traffic system and public bus and tram networks.

Healthcare

## A suitable case for surgery

Poland's underfunded health service is in a critical state, writes Christopher Bobinski.

As doctors and nurses threaten strikes to back a campaign for higher wages, the government is at a loss as to how to make the service efficiently address the country's health problems.

Some pointers might come from a group of US investors who have established ABC Medcover in Poland. This provides private health care on the "managed care" system under which those involved pay while they're healthy and are then looked after when they fall ill.

The scheme, which is administered from a clinic once reserved for medal-winning athletes in Warsaw, looks after 5,000 individuals, many of them employees of the 230 mostly foreign companies which have signed up.

This autumn, Community Health Plan, based in New York State and which manages the north-east of the US for Kaiser Permanente, the US healthcare company, came in as a partner.


But while ABC Medcover now mainly caters for executives at foreign companies, Edward Radkiewicz, the managing director, wants to take the plan to local companies with bigger workforces.

His company is already handling health checks on personnel for some of the western-owned fast-food chains in Poland.


The next natural step is to look after workers at Poland's foreign-owned industrial producers.

The initial investment in the operation, which started last year was \$2m, and the company intends to spend up to \$15m on expanding into six or seven leading Polish cities by the end of next year.


Healthcare in Poland is free, and average 490 zlotys is spent on each patient annually. More than two-thirds of that figure is provided by the state, but the rest comes from the patients themselves, paying for items such as medicines.



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## 6 POLISH SERVICE INDUSTRIES

Advertising • by Anthony Robinson

## Agencies are making their mark

Poland changed from a country of shortage to one of abundance almost overnight

One of the most potent and instantly recognisable examples of political advertising - the red and white Polish streamer flag and marching crowds of Solidarity - was created by amateurs while Poland was still a communist-ruled country and the only advertising agency was Agpol, a dreary state-owned monopoly.

Since then, the native talent for snappy slogans and visual images has been shifted into more commercial channels as more than 100 Polish advertising agencies have sprung up in competition with a dozen or so of the big multinational ones who followed their international clients to the biggest single market in the region.

Between 1992 and 1995, advertising expenditure in Poland practically doubled

every year, spearheaded by the big multinational consumer goods corporations who spent heavily to establish their trade marks and raise brand consciousness. Total advertising expenditure doubled from \$123m in 1992 to \$246m in 1993 and rose to \$561m in 1995. This is equivalent to around 0.43 per cent of GDP, compared with over 1 per cent in most fully-mature capitalist economies, so there is considerable scope for further growth as incomes rise and consumers become more sophisticated and choosy.

"We had to absorb the 90-year history of advertising in six years," says Nina Kowalewska, who runs Young and Rubicam's Warsaw operation. "But Poland now has around 20 big agencies, employing around 60 people, and another 30 smaller agencies. The agencies now employ around 2,500 people directly, plus a small army of outside contributors in graphics studios, printers, poster stickers, TV production people and the like."

"None of these jobs or professions existed before 1989," she adds. "Virtually overnight, Poland changed from being a shortage economy to an economy of abundance. This has been traumatic for many people facing consumer choices for the first time."

Mike Kirkham, one of a handful of expatriate managers at the agency, says that one of the problems facing the industry is the low telephone density. While most households have a television and 19 per cent are tuned in to cable TV, checking the effectiveness of television advertising is difficult in a country where only 38 per cent of households have a telephone. "You cannot get a representative sample with this low a density, compared to 93 per cent telephone saturation in the UK. The answer is actually to give people telephones where coverage is low," he adds.

But such technical problems are minor compared to the attitudinal problems faced at the outset of the

transition to a consumer-orientated economy. "Agpol used to advertise things that nobody wanted, and the general attitude towards advertising was that if something needed advertising it was probably no good, or was just another form of government propaganda," says Carol Schuster, a young American who set up and runs DMB & B, the Polish arm of the US-based advertising company. On October 21 it was announced she was being promoted to managing director of the company's New York operations.

The company's headquarters, in a Warsaw suburban villa, is crammed with awards and plaques testifying to the creative and marketing successes of its mainly Polish staff over the past five years. Last year, the agency saw a 50 per cent rise in revenue to \$35m, which put it in the top three in both billings and media buying. Roughly half its income was generated from new business. Its blue chip client base includes Coca-

Cola, Master Foods, Philips and Tetra Pak.

DMB and B's TV campaign for Bonaqa, Coca-Cola's new mineral water, was judged good enough for screening to the wider European market, while its award-winning "spotted cow" long-life milk campaign for Tetra Pak was so successful that it had to be temporarily withdrawn because demand outstripped production.

Widespread use of posters, brightly-painted advertisements on trams and at bus stops, and state-of-the-art revolving panel screens on the side of prominent buildings have all brought new light and colour to formerly drab streets. They form an important element in creat-

## Advertising

Expenditure in Poland  
Cinema 0.24%  
Outdoor 2.22%  
Radio 5.90%  
Magazines 14.85%  
Newspapers 76.04%  
Television 88.01%

Total \$561.65m

Source: Young & Rubicam Poland

Top agencies in Poland

1995 billings (\$m)

Agency

1. Lipka Warszawa 43.5

2. Leo Burnett 36.0

3. Young & Rubicam 35.5

4. Bates Saatchi & Saatchi 35.0

5. TBWA 35.0

6. M&B Warszawa 30.0

7. Ogilvy Warszawa 25.1

8. BBDO 25.3

9. Young & Rubicam Poland 24.0

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Marketing • by Anthony Robinson

## The message gets across

It could have been a financial press conference in any European capital. Four senior executives from Bank of America were facing the domestic and foreign financial press to explain their plans to set up a venture capital bank. But the capital was Warsaw, and NBS Financial Public Relations - the financial PR company retained by the US's third largest bank holding company to arrange its debut on the Polish scene - was Polish, too.

"All the big international PR companies now have a presence here, but they are more expensive and they don't always have good local teams who know Polish conditions," says Anna Krajewska, who founded NBS in Krakow in 1989.

"After the round-table talks led to the first non-communist government I felt that foreign companies would need advice on how to operate in Poland and decided to set up a financial PR company."

She moved to Warsaw a year later, at the very start of the economic

stabilisation package and economic transformation. "Our first clients were a French construction company and an American entrepreneur who wanted to buy and refurbish a Polish power station," she recalls.

The crucial moment in the company's development was in August 1990, when it won the first tender from the newly-formed privatisation agency to help with the privatisation of Krosno glassworks.

Krosno was one of five state-owned companies selected to pioneer the privatisation process using the methodology tried and tested in the UK and helped by the British government's Know-How Fund. "We were chosen by Schroders out of a list of six. We were the only one to put in a full written presentation in English," she says.

To do this, Ms Krajewska, a former student activist who studied cultural anthropology at Krakow's Jagellonian University in the 1970s and took part in the birth of Solidarity in the Gdansk shipyards, went to London and was

taken under the wing of Dewe Rogerson, one of the biggest UK public relations companies.

"We read all their presentations for privatisation of the UK electricity industry and British Telecom and basically copied them. It worked," she laughs. "At the beginning, as the first Polish PR company, we had to explain to new Polish companies what PR was. They were a sceptical audience. But companies soon caught on."

The first Polish clients were government ministries. Then, as the stock exchange was founded and the first public offers were announced, business took off.

Since then the company, which has retained close links with Dewe Rogerson, has built up an impressive client list of foreign and Polish banks and companies, including Schroders and new client Bank of America. It also offers advice on government relations and monitoring for 12 European and US companies and the Polish agency for regional development.



As agencies multiply, so does the amount of advertising in towns and cities

Picture: Anthony Robinson

Media • by Christopher Bobinski

## Sweet breath of freedom

Television and radio airwaves buzz with action as stations seek supremacy

Poland's print and broadcast media have changed beyond recognition in recent years; gone are the days when the communist authorities owned and controlled almost everything and censored what each printed word and broadcast picture.

In a few years a generation of journalists, who had learned to score small victories over the censors and to write for readers who had learned to look between the lines, has faded away. Instead, the media have been invaded by the young, whose enthusiasm more than made up for their lack of experience and who are now maturing into young professionals.

Despite the new-found freedom for the media, political controversies continue to plague state-owned television (TVP), whose two national channels are still watched by around 80 per cent of the viewing audience. TVP, though, is losing viewers to Polsat, a locally-

owned national commercial station which now has one-fifth of the total audience and whose revenues are growing apace.

Both stations are soon to be challenged by TVN, a joint-venture between Central European Media Enterprises (CME), a US-funded enterprise specialising in TV broadcasting in the region, and ITI, a local media company which has won a licence to broadcast in Poland's northern region as well as in Warsaw and Lodz, two of the country's largest cities.

Meanwhile, Nesea Telewizja, a group of local businessmen with strong support from the ruling Left Democratic Alliance (SLD) has won a licence for central Poland, including Warsaw, and is now seeking funding from both listed and state-sector Polish companies to put its station on the air.

Canal Plus, the French pay-TV channel which has won 76,000 subscribers and hopes to have 200,000 by the end of next year, caters to a more select audience. Marc Olivier, its local chief, says he is recruiting the new middle class. "We send out our mailing shots to credit card

holders," he says, adding that 52 per cent of his audience is aged between 25 and 40 while four-fifths have a car.

TVP is suffering from the competition as the politicians push to have a say on what is broadcast on the state-owned stations at least. The political dogfights over TVP have led to frequent management changes which have paralysed long-term planning as the company's finances deteriorate. "The worst scenario is that TVP's audience could sink to around 30 per cent, as has happened in the Czech Republic," says Karol Jablowski, a member of TVP's supervisory board.

Foreign ownership has made the greatest inroads in newspapers and magazines, where a long-term decline in readership has been reversed by the mostly German-owned coloured magazines, some of which add a supplement a week to the country's less discriminating readers.

And while the censors have disappeared, the media have had to learn to live with advertisers who spent a total of around \$540m last year, both on newspapers and on radio and TV, accord-

ing to research from Amer Nielsen.

Television took a 58 per cent slice, while newspapers and magazines' advertising revenues accounted for 31 per cent. Radio brought up the rear with a more modest 9 per cent share, with the remainder going to outdoor and cinema advertising.

The local newspapers are in the main now owned by either the Nesea Passauer Press, from Bavaria, or Orkla, from Norway, while the latter group now also controls Rzeczpospolita, the main quality daily. Gazeta Wyborcza, the national quality newspaper which sold almost 400,000 issues a day last year, the most of any daily, is still controlled by its local owners, albeit with a minority stake held by Cox Enterprises, a US publisher.

The dailies are supplemented in their business reporting by a clutch of weekly magazines which have seen an invasion of Swiss and Swedish publishers intent on garnering a market which market research is telling them will explode over the next few years. So far though they have been stunned by the mass of Poland's new businessmen.

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FINANCIAL TIMES COMPANIES & MARKETS Wednesday October 30 1996

KYOCERA, world leader in high-tech ceramics, continually develops new uses for its technology in the IT and automotive industry, medicine, electronics and metal processing.

IN BRIEF

Ericsson pre-tax profits up 23.4%

Ericsson, the Swedish telecommunications equipment manufacturer, claimed to be the world's largest supplier of mobile and fixed network systems after 20 consecutive quarters of improved order bookings. It reported pre-tax profits of Skr2,148m (\$325.5m), up 23.4 per cent on the same period last year.

Lower prices and higher raw material costs hurt profit margins at DSM, the Dutch chemicals company, which reported third-quarter net profits of Fl 178m (\$104.4m), down from Fl 244m in the previous year's third quarter.

Pizza group joins Madrid Bolsa Madrid's Bolsa, after a long period of domination by solid stocks in the banking and utility sectors, is to gain an unusual newcomer - Tele-Pizza.

Bridgestone buys Fedstone of S Africa Bridgestone, one of the world's leading tyre-makers, is to buy Fedstone, South Africa's second-largest manufacturer, for R290m (\$62.2m).

MG sells British Biotech shares Morgan Grenfell, the UK investment bank owned by Germany's Deutsche Bank, sold 22.1m British Biotech shares from funds formerly managed by Mr Peter Young, its disgraced ex-fund manager.

Jason Gold to shut Tajikistan mine Jason Gold, the Canadian mining group, said it is closing down its gold venture in war-torn Tajikistan after a series of conflicts with the government, its partner in the project.

Table with 2 columns: Company Name and Share Price. Includes ABN Amro, Alcatel Alsthom, Amec, America Online, Anglo American, Axiel, BHP, BMW, BP, Benarx, Banco Espirito Santo, Bancotti Hipotecario, Bre-X, Bridgestone, British Biotech, British Gas, Bruno Banani, Buteia Industrial, CS First Boston, CalEnergy, Canal Plus, Canva, Cariplo, Chubb, Columbia TriStar, Compaq Computer, Creditanstalt, DSL Bank, DSM, Denka Business, Deutsche Telekom, Digital Equipment, Ean Corporation, Elf Aquitaine, Empress ICA, Ergon, Ericsson, Fedstone, Filinvest Dev, Goldman Sachs, Goodwill Investment, Grupo Tribasa, HSC Greenwell, Handelsbanken, Hewlett-Packard, Hino Motors, Howden, IBM, ICI, Ina, Jardine Fleming, Lagardere, Larioho, Magyir Hotel Bank, Matthew Clark, Modelo, Morgan Grenfell, Nationwide Insurance, Nelson Gold, Neptunia, News Corp, Nichiel Finance, Nippon Oil, Northern Electric, PT Panutan Duta, Peugeot, Pramir Oil, Ramny Costrau, Royal Dutch/Shell, SGS-Thomson, San Miguel, Shanghai Petrochem, Siemens, Silicon Graphics, Samprasong Land, Sony Pictures, Sumitomo, Sun Hung Kai Props, Sun Microsystems, TelePizza, Taxaco, Thomson, Total, Unocal, VEB Trikotex, Zaneca, Zeravshan Gold.

Market Statistics table with columns for various market indices and their values.

Chief price changes yesterday table with columns for various commodities and their price changes.

Hollywood agrees video disc deal

The consumer electronics industry yesterday ended months of negotiations with Hollywood by striking a copyright protection agreement for digital video disc, the advanced compact disc billed as the hottest new electronics product of the 1990s.

Other manufacturers intend to wait until 1997 to bring out their first systems, hoping that the Hollywood studios will by then have brought out DVD versions of their films. Sony has yet to finalise its launch schedule but expects to introduce the first players in Japan next spring.

Electrolux set to pull out of industrial goods

Electrolux of Sweden yesterday vowed to accelerate the restructuring of its commercial appliances division and press ahead with the sale of its last remaining industrial products business following disappointing third-quarter figures.



Leif Johansson: blamed profits fall on unhelpful exchange rates and sluggish demand

The world's largest household appliance manufacturer saw pre-tax profits fall from Skr665m (\$77m) on reduced sales of Skr25.5bn compared with Skr28.2bn in the third quarter of the previous year.

The company also suffered from flat or falling demand for outdoor products such as garden equipment, an area where profits fell 13.2 per cent from Skr278m to Skr237m.

Proton poised to take 80 per cent Lotus stake

The purchase of an 80 per cent stake in Lotus Cars by Malaysian car manufacturer Proton will be announced today, according to motor industry sources in Kuala Lumpur.

The deal would give Proton majority control of Lotus Cars, valuing the UK sports car and engineering concern at about \$100m. Details are expected to be announced at Lotus's headquarters in Norfolk, England.

Barry Riley Don't worry about the yen, look at the D-Mark

Weakness in the Japanese yen, which has dropped from Y110 to Y114 to the dollar in four weeks, should not distract attention from what may turn out to be a bigger forex story, the past week's firming of the European currencies against the dollar.

The danger here is that foreign exchange rate movements based on capital flows tend to be destabilising because currency movements and foreign asset price gains are compounded and are liable to generate speculative excesses.

Foreigners are now financing the whole of the US government's fiscal deficit, encouraging US investors to chase higher returns in other countries, including exotic emerging market paper.

The Japanese, their election over, are taking advantage of the temporary US parochialism. Last year's bitter trade dispute with Japan has been forgotten as the Clinton administration enjoys the benign short-term effects of a stronger dollar, notably in restricting inflation. But the longer-term imbalances of the US economy will have to be addressed in Clinton's second term.

Advertisement for The Royal Bank of Scotland featuring a portrait of a man and the text 'THE RIGHT SIZE. THE RIGHT PEOPLE. THE ROYAL BANK. DESIGNED TO DELIVER.'



COMPANIES AND FINANCE: EUROPE/THE AMERICAS

Ericsson claims lead as pre-tax jumps 23%

By Alan Cane

Ericsson, the Swedish telecommunications equipment manufacturer, claimed yesterday to be the world's largest supplier of mobile and fixed network systems, after 20 consecutive quarters of improved order bookings.

Announcing the group's third-quarter results, Mr Lars Ramqvist, chief executive, said: "We hold a strong market position as the leader in mobile telecommunications, with AXE as the internationally highest-selling telephone switch."

The group said pre-tax profit in the third quarter came to SKr2.148bn (\$326m), a 23.4 per cent improvement on the SKr1.741bn recorded in the same period a year earlier and exactly in line with market expectations.

For the first nine months of the year pre-tax profit came to SKr6.53bn compared with SKr5.14bn in the same period of 1995, an increase of 30 per cent.

Order booking rose 22 per cent to SKr 95.63bn in the first nine months of 1996, compared with SKr78.59 for the same period a year ago, chiefly because of growth in radio communications and public telecommunications, the company said.

Shares, however, fell SKr6 - more than 3 per cent - to SKr183. Analysts said the slide was a consequence



Lars Ramqvist: "We hold a strong market position as the leader in mobile telecommunications"

of profit-taking, which came after strong growth in the stock since mid-July and disappointment that the company had not produced results ahead of expectations.

Shares in Nokia, the Finnish company which holds a leading position in the mobile phone market fell FM8.5 to FM207 - a drop of

almost 4 per cent - as dealers concluded that Ericsson may be winning a greater share of some of Nokia's core markets.

Ericsson's net sales in the first nine months came to SKr78.2bn, an increase of 17 per cent compared with the SKr66.9bn recorded in the same period in 1995. Gross margins weakened slightly,

however, as competition in world markets continued to intensify. A stronger Swedish krona led cut pre-tax income by nearly SKr700m compared with a year earlier.

Cash flow before financial activities, however, was negative in the nine-month period owing to strong growth, larger inventories

and increased vendor finance. Telecom equipment suppliers are increasingly providing support to operators in the form of either finance or consultancy as a way of opening markets.

The US remains the company's largest market, followed by China/Hong Kong, Sweden, the UK, Italy and Spain. Exports from Sweden

rose 30 per cent from last year, to SKr92.5bn.

Analysts said the results indicated Ericsson had not relaxed its grip on its key markets. "This is a very solid set of numbers. Ericsson is the quality stock in the sector," one said.

Mr Ramqvist said there were two reasons for Ericsson's continued success. "First, we have a very strong market organisation. Based on a long-term presence in more than 100 countries, we have established relationships and gained knowledge which give us the opportunity to serve customers locally and meet their varying needs."

"Second, we derive our strength from focused investments in research and development. More than 18,000 employees in 23 countries are involved in technical development."

He said the company had been analysing its strategies through a programme called "2005 - Ericsson entering the 21st Century".

Analysts believe markets now understand that Ericsson and Nokia are fundamentally different from Motorola of the US, a leader in mobile communications but also a manufacturer of semiconductors. They are leaving full-year pre-tax profit estimates at SKr9.2bn, against SKr7.62bn last year. Lex, Page 12

INTERNATIONAL NEWS DIGEST

Cariplo revamps regional bank units

Cariplo, the Milan-based savings bank, yesterday announced an overhaul of two subsidiary savings banks in southern Italy which this year are set to lose 1,800 jobs. The losses at Cariplo's Caripuglia and Carical (522m). The losses at Cariplo's Caripuglia and Carical (522m). The losses at Cariplo's Caripuglia and Carical (522m).

According to Mr Claudio Dematté, Cariplo's deputy chairman, relocating the two institutions would require an operation similar to, but smaller than, that being carried out by the troubled Banco di Napoli. This would involve the removal of bad loans totalling L3,800m by a specially created "bad bank" (under the so-called Sinagra law which permits state guarantees for losses on such loans) before the injection of some 1,800m of new capital in the case of the Banco di Napoli, the bad loans being parked amounts to more than L10,000m.

The first stage in the restructuring plan will be an agreement on job cuts with the unions, followed by the creation of Fincarime which will take Cariplo's 79 per cent stake in Caripuglia and 68 per cent stake in Carical. The bad loans would be then be removed to the "bad bank" agreement. The main problem risks being the need to cut labour costs by up to 20 per cent in the 4,500 workforce.

Mexico construction mixed

Mexico's three largest construction companies reported mixed third-quarter results this week, after patchy recovery from last year's recession. Empresas ICA, the country's biggest construction company, reported a 20 per cent jump in third-quarter sales to 1.8bn pesos (\$260m), largely because of the company's increasing operations in other countries, which accounted for 27 per cent of revenues.

Bufile Industrial, which specialises in industrial construction, saw third-quarter sales jump 72 per cent to 1.2bn pesos, owing to the company's execution of more integrated engineering, procurement and construction projects, particularly in the oil and petrochemical sectors. However, Grupo Trifasa, which was closely involved in the toll-road building that was the most dynamic part of the industry in the early 1990s, saw sales drop 12 per cent to 433m pesos.

Construction activity, which fell more than a quarter in 1995, increased only 3.6 per cent year-on-year for the first seven months of 1997, according to government figures. However, construction companies predict a more pronounced upswing in 1997, stimulated by financial restructuring of troubled toll road concessions, greater aid for mortgage holders, increased public spending and private and off-balance sheet infrastructure projects, especially in the oil and power industries.

Activity has also shifted from road building towards industrial projects, particularly those related to exporting industries. Operations paid for in foreign currency, whether carried out in Mexico or abroad, now account for 40 per cent of ICA's sales, almost twice the proportion of a year ago. ICA reported an 11 per cent increase in operating profit to 155m pesos compared with the same period a year before, while net profits slid from 57m pesos to 15.2m pesos because of fewer profits from financial operations. Bufile's operating profit moved up 161 per cent to 70.8m pesos, while net income of 18.6m pesos, compared with a loss of 68m pesos last year. Grupo Trifasa operating income fell 75 per cent to 18m pesos.

Daniel Dombey, Mexico City

Nouveau Marché rule change

New companies on the French Nouveau Marché, launched this spring, will no longer be required to publish three-year financial projections but must provide quarterly results, the stock market authorities said yesterday. Companies will also no longer need to have minimum assets of FF22m (\$3.9m), and the requirement for board members to retain their shares after quotation can be extended to other investors. The measures are designed to bring the market into line with the US Nasdaq exchange, at a time of intensifying competition between European stock markets for new, fast-growing companies.

Ina up 30% at halfway

Ina, Italy's second largest insurer, reported a 30 per cent increase in first half pre-tax profits, from L390.8bn to L509.8bn (\$335m). The group, whose privatisation was completed in May, forecast end of year results would be "considerably better" than in 1995 which recorded a L512.2bn pre-tax profit.

Non-life business fell 14 per cent, from L1.988bn to L1.687bn, but life business rose 7 per cent, from L1.378bn to L1.388bn. The operating result on life business rose from L372bn in the same period last year to L437bn. On the non-life side - which is 55 per cent of activity - the operating result jumped to L20.5bn from L18.8bn. Before the results were released, in shares closed down 0.6 per cent yesterday, at L2,096.

Banco Espírito Santo ahead

Banco Espírito Santo (BES), one of Portugal's leading banking groups, yesterday posted a 17 per cent increase in net consolidated profit for the first nine months of 1996 to E\$15.8bn (\$102.8m). Analysts said the better-than-expected results reflected strong financial trading gains from buoyant bond markets that had lifted the earnings of most Portuguese banks. Net profit for the parent bank rose 11.9 per cent, from E\$13.5bn in the first three-quarters of 1995 to E\$15.1bn.

Operating costs rose 7.1 per cent to E\$43.5bn, mainly a result of the opening of new branches and investment in information technology, the bank said. Commission on the cross-selling of insurance premiums, which BES considers an important competitive advantage, rose 11 per cent. The group controls Transquilidade, Portugal's biggest insurance company, but does not consolidate its accounts. Total assets grew 12.8 per cent to E\$51.2bn in the same period, from E\$45.4bn.

Peugeot sales advance 16.5%

Peugeot, the French automotive group, said sales rose 16.5 per cent to FF41.06bn (\$6bn) year-on-year in the three months to September. It said sales for the nine months were up 6.9 per cent at FF180.3bn. Peugeot said it sold a total of 1.488m vehicles worldwide in the first nine months, an increase of 8.2 per cent on the same period in 1995.

Sales in France were up 13.2 per cent at 581,200 in the same period, while sales in the rest of Europe rose 5.8 per cent to 729,000 and sales for the rest of the world increased 2.3 per cent to 177,900. Peugeot said the European car market expanded 12.2 per cent in the three-quarter and 6.6 per cent in the first nine months of 1996.

Rémy Cointreau strong

Rémy Cointreau, the French drinks group, said sales rose 4 per cent to FF3.07bn (\$458m), in the six months to September 30, from FF2.941bn a year earlier. The company said the first-half figures reflected a positive trend in China, sustained growth in the US, and strong markets in Europe. Cognac sales declined 2 per cent to FF941m in the period, liqueur, wine, and spirits rose 4 per cent to FF1.1bn, and champagne sales were steady at FF734m. Sales of associated brands rose 1 per cent, to FF778m.

Lower prices hit DSM

By Daniel Green in London

Lower prices and higher raw material costs hurt profit margins at DSM, the Dutch chemicals company, which reported third-quarter results yesterday.

Net profits fell from F1234m in the previous year's third quarter to F1178m (\$104.3m). Operating profits in the period fell from F1342m to F1239m, while turnover rose from F12.26bn to F12.48bn.

The company warned that its fourth-quarter results would be affected by higher raw material costs, particularly for naphtha, which is used in most plastics, as well as by planned maintenance shutdowns.

"We expect it will be possible to pass on only a part of

the increase in feedstock costs via the prices of our products," said the company. DSM shares fell F15.1 to F1161.5.

"Based on the third-quarter results, we maintain our forecast that 1996 will be a good year for DSM," said Mr Simon de Bree, chairman.

Mr de Bree said investments of F11.3bn so far in 1996 were targeted mainly at strengthening DSM's fine chemical activities. The quarter's capital spending rose from F1.252m to F1.416m, including the amount spent on buying Spanish company Derivados del Etilo. Cash flow fell from F1407m to F1366m, and earnings per share from F125.61 to F119.68.

Analysts said the outlook was not bad for the com-

pany. "The industry, including DSM, has seen good volume growth in recent months, and there should be enough momentum for prices to rise further," said one London-based chemicals analyst. "Over the longer term, however, increased capacity on a global basis will make it more difficult to keep prices rising."

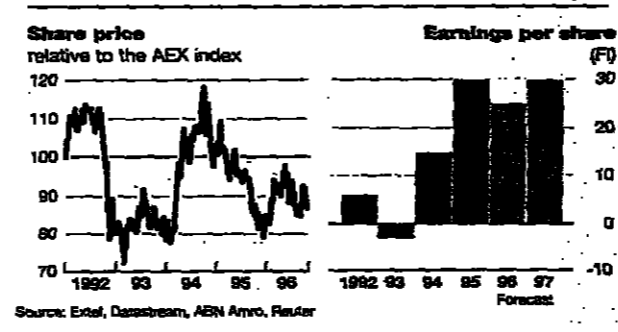
DSM's third-quarter performance followed a 40 per cent fall in first-half profits, blamed on last year's decline in the prices of petrochemicals and plastics.

Selling prices in the six-month period were down 6 per cent, while sales volume rose 1 per cent, helped by last year's acquisition of Chemie Linz, the Austrian fine chemicals business, which lifted sales 4 per cent.

PROFILE DSM

Market value: \$3.5bn Main listing: Amsterdam

Table with financial metrics for DSM: Historic P/E (5.63), Gross yield (1995) (5.19%), Earnings per share (F129.8), Current share price (F160)



Source: Enel, Datasystem, ABN Amro, Reuters

Chernin emerges as News Corp number two

By Christopher Parkes in Los Angeles

Mr Peter Chernin, a 45-year-old television and film specialist, yesterday emerged as a clear second-in-command to Mr Rupert Murdoch in a sweeping shake-out of News Corp's management structure.

Mr Chernin, appointed group president, will also take on the role of chairman and chief executive of the media empire's North American operations, which will be consolidated under the Fox Group.

He will share the job of chief operating officer at News Corp with Mr Chase Carey, a 42-year-old television expert.

The promotions, which follow two years of relative stability within the group's upper US echelons, appear to conclude the long-running debate over the successor to Mr Murdoch, the 65-year-old chairman.

Mr Murdoch, main architect, spokesman and relentless driver of the business, has been under pressure from US investors for some years to act.

He will remain in clear overall control, although he also announced the formation of a new management group - a so-called "Office of the Chairman" - in an apparent concession to consensus. His 24-year-old son, Mr Lachlan Murdoch, named managing director of the group's Australian operations last month, was yesterday moved further up the pecking order, joining the News Corp board with Mr Chernin and Mr Carey.

Although the changes are likely to meet most investors' demands, they appear to add further layers of complexity to the power structure at News Corp. The group, which generates revenues of \$10bn a year from its international operations, this year inaugurated an 11-person strategic executive committee to steer the company.

The Office of the Chairman has been set up to manage international operations. Participants led by Mr Murdoch Sr include Mr Chernin, Mr Carey, Mr David DeVoe, chief financial officer, and Mr Arthur Siskind, the group's legal brain.

Mr Chernin, former president of the Lorimar film company, was promoted from the Fox TV programming arm to lead 20th Century Fox in 1992 after the departure of Mr Joe Roth, now film supreme at Walt Disney.

Mr Carey's last promotion, to chair Fox Television, came in 1994 when the group's broadcasting chief, Ms Lucie Salhani, quit.

Both men have played leading roles in propelling the Fox television network to a position from which it may challenge the influence of US broadcasting's "big three" - NBC, CBS and ABC. However, its progress has slowed recently.

SGS-Thomson upbeat on chips

By Paul Taylor in London

After a year-long slump, the global semiconductor market appears to be on the brink of recovery, according to Mr Pasquale Pistorio, president and chief executive of SGS-Thomson Microelectronics, the Franco-Italian chip manufacturer.

Mr Pistorio said yesterday the market was likely to pick up from the second half of next year, ending the difficulties for semiconductor manufacturers caused by worldwide over-supply and falling prices for their products.

During a visit to Japan, Mr Pistorio said: "We don't have a crystal ball, but we estimate that, when you are coming out of an inventory stabilisation phase, as we are now, prices tend to stabilise even at a very low level."

His comments confirm the growing optimism among semiconductor manufacturers that the slump - which

has seen sales fall for the first time in a decade and forced some manufacturers to slash production - may be coming to an end.

Earlier this month the US Semiconductor Industry Association (SIA) published figures showing that its book-to-bill ratio, a leading indicator of market trends, rose in September to its highest level this year.

Mr Doug Andrey, SIA's director of information systems and finance, described the figures as "the most positive numbers we've seen all year". The data suggested the 1996 slowdown had "bottomed out", he said.

Yesterday, Mr Pistorio predicted that semiconductor supply and demand should level out this year as huge stocks are cleared.

"In the second half of 1997, we see adequate utilisation rates with demand and capacity in balance. So we expect the market will again follow the standard pattern of growth in the semiconductor industry," he said.

Canal Plus signs fresh film deal

By Andrew Jack in Paris

Canal Plus, the French pay TV group, yesterday signed the second agreement in two days with a large US media group for exclusive distribution of films on its satellite and terrestrial channels.

It agreed a contract, expected to last about five years, with Columbia Tristar International Television, a division of Sony Pictures Entertainment, which holds the rights to a large collection of US films.

The contract gives Canal Plus exclusive access to the first French broadcasting rights to the new films controlled by the US group for Kiosque, the pay-per-view service on its Canalsatellite service, as well as the existing encrypted Canal Plus television channel.

Columbia's recent films include *Sense and Sensibility*, *Jumanji* and *Legends of the Fall*, while its rights to earlier productions include such films as *Lawrence of Arabia* and *Ghostbusters*.

The news follows the announcement by Canal Plus on Monday that it had signed an exclusive contract for pay television with MCA, the US TV and entertainment group, for its catalogue.

That would bar rival pay television groups - and notably competitor satellite services - from using the catalogue, although unencrypted terrestrial channels could still have access to MCA's catalogue of films.

Canal Plus stressed the agreements did not increase the size of its existing film acquisitions budgets.

Financial Regulation Report. Financial Regulation Report is a monthly newsletter available on subscription, covering worldwide regulatory developments. Published by FT Financial Publishing it describes and summarizes new regulations and legislation and comments on the implications for the markets concerned.

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SGS-Thomson upbeat on chips. After a year-long slump, the global semiconductor market appears to be on the brink of recovery, according to Mr Pasquale Pistorio, president and chief executive of SGS-Thomson Microelectronics, the Franco-Italian chip manufacturer.

HKS 1,000,000 Kookmin Bank Floating Rate Notes due 1999. In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 29th January 1997 has been fixed at 5.96250% per annum.



COMPANIES AND FINANCE: EUROPE/AFRICA

# Taking a slice of the action

TelePizza's IPO may encourage other small Spanish businesses

After a long period of domination by solid stocks in the banking and utility sectors, Madrid's Bolsa is due to gain an unusual newcomer. It is TelePizza, a company which opened its first fast-food business in 1986 and now controls 35 per cent of Spain's home-delivery pizza market.

The offer, launched this week, is for 45 per cent of the company. It is worth some Pta22bn (\$93.7m), as the market value of the fast-food group is estimated at between Pta23bn and Pta27.2bn.

In spite of its small size, the TelePizza listing is a cultural revolution, partly because it belongs to a wholly new sector and is certain to encourage other small family-owned companies on to the market.

With TelePizza, it is claimed, the Bolsa will at last begin to reflect changing Spanish lifestyles. Spain was a late starter in the fast-food sector, but now leads European growth with an annual growth rate of more than 30 per cent in the past five years.

TelePizza has benefited from this growth. It opened 187 pizzerias between 1991 and 1995, and will have launched more than 30 more by the end of this year. It plans to be running more than 420 by 1999, mostly through franchises, of which about 90 will be outside Spain.

The company does not believe this rapid expansion will cause indigestion. Ana-

lysts are forecasting continued growth in the pizza segment because fast-food consumption in Spain still lags that of France and Germany.

The listing is revolutionary also because it will be aimed primarily at domestic institutions and retail investors. It thus bucks a trend by which public offerings have been weighted towards the international markets.

The only comparable

**Analysts say TelePizza's listing will provide an ideal test of the view that greater shareholding opportunities should be given to Spanish investors**

recent IPO in Spain is that which raised \$275m last July for Sol Meliá, the hotel group based on the holiday island of Mallorca.

However, 60 per cent of the Sol Meliá offering was placed with international institutions and 40 per cent was reserved for the domestic institution and retail tranches.

By contrast, the TelePizza IPO involves an interna-

domestic market to absorb stock offerings.

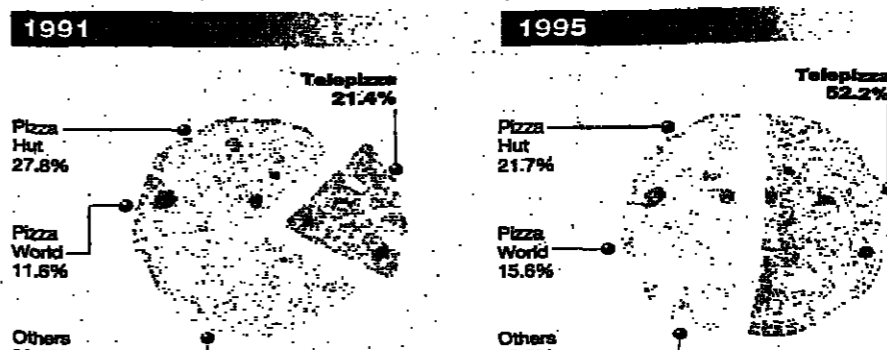
The domestic offering was 22 times oversubscribed. Analysts now say that TelePizza provides an ideal test of the view that greater shareholding opportunities should be given to Spanish investors. Should the new tranche weighting designed for TelePizza be successful, it is likely to influence the offer structure of further listings.

Madrid brokers believe there will be several more small companies seeking to tap the markets in the near future - even with the planned privatisation next year of Telefonía, the telecoms operator, the oil group Repsol and the power utility Endesa. Together, these placements are expected to realise some Pta1,000bn.

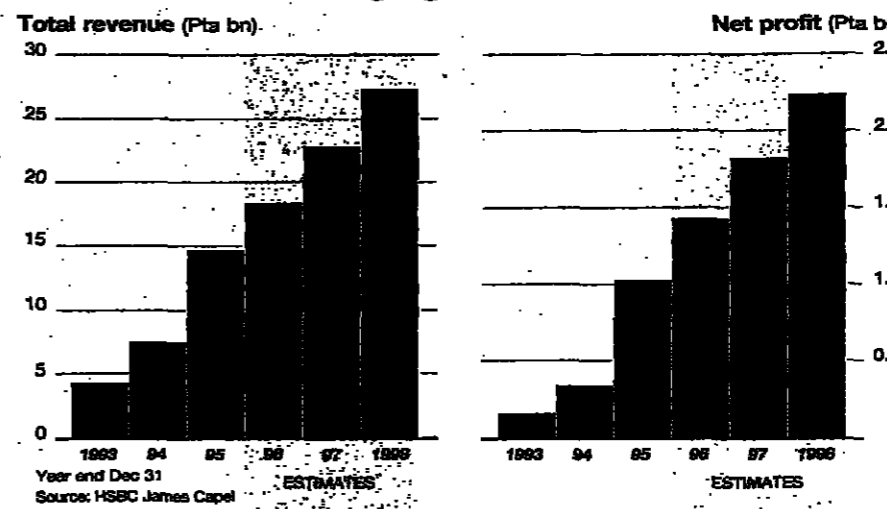
Offerings by as many as five family-owned groups, worth Pta25bn, are understood to be in the pipeline, and a further 10 of a similar size are under serious consideration in the wake of TelePizza's example.

Tom Burns

## TelePizza gobbles market share...



## ... and drives earnings growth



# Handelsbanken ahead 19% at nine-month stage

Handelsbanken, the Swedish bank, posted operating profit after provisions for the first nine months up 19 per cent from SKr3,794bn to SKr4,528bn (\$688m), AFX News reports from Stockholm. Net profits rose from SKr2,658bn to SKr3,470bn on revenue up from SKr10,520bn to SKr11bn.

The market had expected a figure of between SKr4.4bn and SKr4.6bn. The shares rose SKr0.50 to SKr162. Earnings per share rose from SKr11.39 to SKr14.57.

Handelsbanken said non-performing loans fell by 28 per cent to SKr2,638bn, or to 0.9 per cent of the total loan portfolio compared with 1.3 per cent a year earlier. The bank said the

improvement in operating profit after loan loss provisions was mainly due to increased net interest income and growth in commission income, while provisions continued to fall. Loan loss provisions fell from SKr1,770bn to SKr1,240bn.

Mr Arne Maartensson, chief executive, said margins in the third quarter improved for the first time since 1992. "Now it seems possible that we have reached a level where margins can begin to stabilise or go up somewhat," he said.

He saw productivity increasing 25 per cent over the next five years, as the bank's new transaction system comes into operation in 1999.

Commission income for the nine months rose from SKr1,660bn to SKr1,970bn, boosted by increased volumes in share trading and corporate finance operations. Net interest income benefited from increased volumes in deposit and lending operations, Handelsbanken said.

Total costs rose from SKr1,950bn to SKr5,190bn. Part of the increase was due to write-off costs of its leasing operations at its Handelsbanken Finans unit and its acquisitions in Finland.

Handelsbanken said its capital ratio at the end of September was 11.7 per cent, compared with 14.2 per cent at the end of 1995.

# Engen trebles full-year profit

By Mark Ashurst in Johannesburg

Engen, South Africa's largest oil retailer, has prepared for further consolidation in the African oil industry by announcing a threefold increase in full-year profits.

Higher international crude oil prices, improved refining margins and the sharp devaluation of the rand boosted net income from R180m last year to R540m (\$75m). The results were in line with expectations and the shares closed up R55 at R2,625.

Mr Rob Angel, managing director, said that "further rationalisation was inevitable" in the local industry following the sale in June of a 30 per cent stake in Engen to Petronas, the state-owned Malaysian oil and gas company. "We are going to be a

key player in that process," he said.

Net borrowings fell R896m to R144m, helped by R603m in cash from a rights issue in favour of Petronas. Analysts said that the lower gearing of 4 per cent would enable Engen to expand in the sub-Saharan region and strengthen its hand in negotiating closer ties with Sasol, the synthetic fuel producer which supplies one-third of the South African crude market.

The logic of closer collaboration or even a merger between Sasol, the country's biggest crude oil supplier, and Engen, its biggest retailer, is accepted by both companies.

There was "no doubt the issue would come back on the table," said Mr Angel, adding that Engen would welcome "a deal that makes

sense to shareholders".

Mr Howard Fairbank, marketing manager, said Engen had begun operating 14 Sasol service stations under a franchise agreement. The deal signified that "Sasol's aspirations to get into the retail market place have been curtailed," he said.

Mr Angel said the results confirmed Engen's recovery from a dismal performance in 1995.

Turnover was 21 per cent higher at R10,920m, helped by a 24 per cent increase in refinery volumes. Earnings per share were 218 cents, up from 73 cents last year but well below the 1994 level of 287 cents.

Engen's share of the South African retail market was 24.3 per cent, marginally higher than last year. Return on capital rose from 2.6 per cent last year to 6.6 per cent, which Mr Angel described as "still pretty meagre".

The company had established "beach-heads" for its downstream retail business in Mozambique, Kenya, Tanzania, Zaire and Zimbabwe.

Energy Africa, a subsidiary housing Engen's upstream exploration activities, had raised R344.9m from its listing on the Johannesburg Stock Exchange in March. Engen had retained a 65 per cent stake in Energy Africa, enabling it "to benefit from the value-adding activities without having to fund upstream activities on an ongoing basis".

# Sharp US growth lifts Audi sales 11%

Audi, the Volkswagen subsidiary, said group sales rose 11.1 per cent to DM13.6bn (\$8.95bn) in the first nine months, aided by strong growth in overseas business, reports AFX News in Ingolstadt.

Unit sales rose 7.2 per cent to 362,274 in the period, the company said. For the full year, Audi expected sharply higher earnings. Unit sales were expected to rise more than 7 per cent, from 448,518 in 1995. Mr Herbert Demel, chairman, said the company would continue to pursue a strategy of international expansion, aiming at "young, high-growth markets".

In the first nine months, unit sales in the US jumped 59.3 per cent to 19,731. In Western Europe, unit sales rose 12.1 per cent to 145,358, with growth especially strong in the UK at 26.5 per cent, Spain at 16.1 per cent and France at 13.5 per cent.

In the rest of the world excluding China, unit sales rose 29.2 per cent to 28,202. Unit sales in China rose 40.3 per cent to 9,489, while in Japan they were up 22.4 per cent to 7,341. In Germany, unit sales rose 0.8 per cent to 159,494.

The company said its market share slipped to 5.9 per cent from 6.3 per cent the year earlier. "By the end of the year, market share should have reached 6 per cent again," Audi made investments totalling DM981m in the reporting period, up 93.4 per cent year-on-year. At the end of September, the company had a workforce of 85,362, up 5.8 per cent. In Germany, staff levels grew 3.9 per cent to 84,450 employees.

BMW, the German automotive group, expects 1996 US sales of more than 100,000 cars, after a 13 per cent rise in the first nine months, reports AFX News in Frankfurt.

Mr Helmut Panke, chairman and chief executive of BMW's US arm, said sales reached 80,149 units in the period to September.

# Complete change of underwear

Frederick Stüdemann on how eastern bloc bra maker VEB Trikotex was transformed into a leading German designer

Seven years ago, the small town of Mittelbach in Saxony could claim to be an essential part of communist Europe. In a modest red-brick local factory, VEB Trikotex manufactured much of the underwear worn in the eastern bloc.

Mittelbach still turns out underwear, but under a different guise. The factory that once housed VEB Trikotex is now the headquarters of Bruno Banani, one of Germany's leading makers of designer underwear. It represents an instructive as well as successful example of a company turnaround in the former East Germany.

A traditional textile town just outside Chemnitz, in eastern Germany's industrial heartland, Mittelbach once made standard bras by the million for the Soviet Union's mass market. Now it makes "active wear" bodies - sold under the motto "Not For Everybody" - for the designer boutiques of western Germany's wealthier cities.

Bruno Banani, formed three years ago after privatisation, expects sales this year of more than DM10m (\$6.58m) - double the 1995 figure.

It will also make a profit, says Mr Wolfgang Jassner, chief executive and majority owner.

Mr Jassner, who formerly worked for a big west German underwear maker, came to Mittelbach shortly after the fall of communism as a consultant, sent by the German textile manufacturers' federation to advise Trikotex on how to adapt to capitalism.

At the time, the Treuhänder privatisation agency was unsure what to do with the company, which once employed 2,500.

Like many east German companies, Trikotex had skilled workers, but its machinery was outdated and the company found it difficult to compete with more sophisticated western competitors.

Trikotex had won a few contracts to supply west German companies, but knew there was little future in being a piece-work opera-



"In the end all we are talking about is a pair of underpants" - Klaus Jungnickel, Bruno Banani managing director

tor in a mass market. "There are enough cheap producers in the world," says Mr Klaus Jungnickel, Trikotex's business manager and now managing director of Bruno Banani.

"We were very ambitious

and were determined continually to raise the quality of our output," Mr Jungnickel says.

He was interested in establishing Trikotex as a brand, but lacked the knowledge of how to go about doing so.

The arrival of Mr Jassner, who has a background in marketing, was highly fortuitous.

In the first three years DM4m was invested in the company. Much of this went into new machinery, but there was also heavy expenditure on marketing. An advertising agency was called in to advise on giving the company a new image - starting with a new name.

Freelance designers, mostly in west Germany, were commissioned to design new ranges with an emphasis on the body-hugging and sporty. Every 45 days a new range is launched to sit alongside the basic lines. Both are backed up by slick promotional material.

Mr Jungnickel says the heavy emphasis on image is necessary to distinguish the product.

"In the end, all we are talking about is a pair of underpants," he says.

This year, Bruno Banani expects to make 750,000 items, five times more than in its first year of trading.

On the distribution side the company has concentrated on upmarket outlets in good locations.

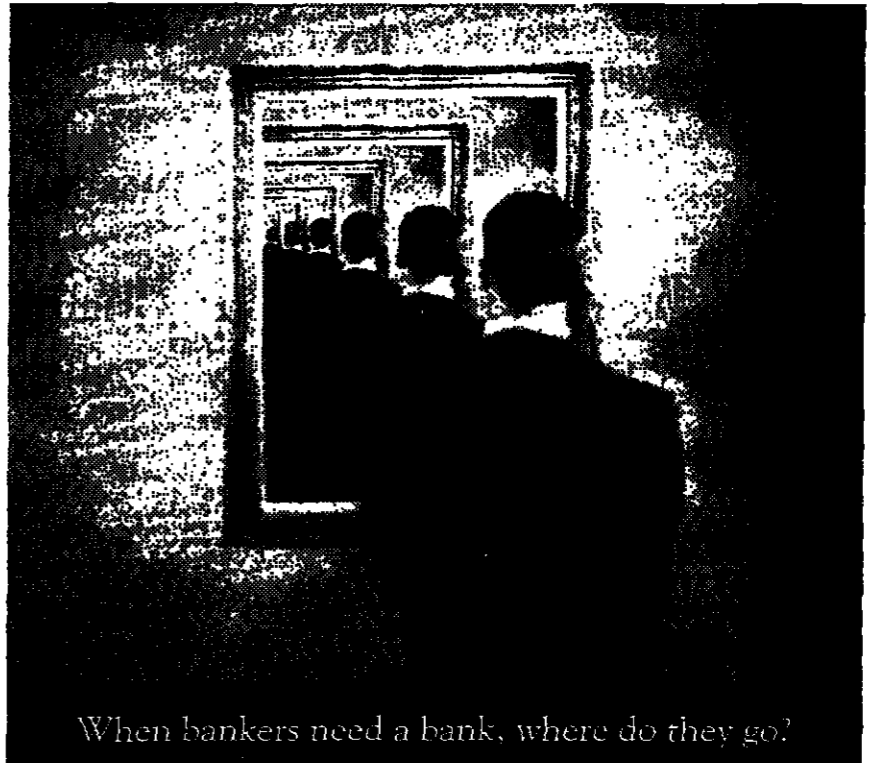
It is there, says Mr Jassner, that the ideal customer - sporty, image- and quality-conscious - can be found. Most of Bruno Banani's 700 stockists are in west Germany, though recently the company has started to export as well and is proud that Harrods has shown an interest.

Products are priced to be at the lower end of the designer underwear market.

Margins at Bruno Banani are helped by the wage bill for its workforce - totalling about 100 - which earns on average only about 70 per cent of its western German counterpart.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Property sales in Manila financial district development drive spectacular profits rise

Corporate City lifts net 560% at Filinvest

By Edward Luce in Manila

Filinvest Development (FDC), one of the Philippines' largest property companies, said net profits surged 560 per cent to 2.9bn pesos (\$110.4m) in the first nine months of 1996, on the back of strong property development sales.

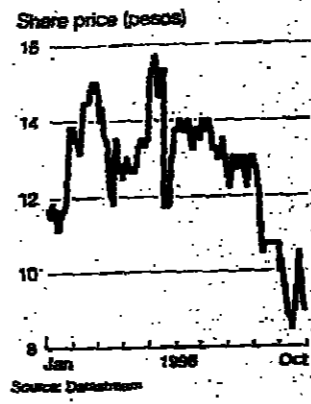
Corporate City, which is competing with other projects to become Manila's next business district, sold 6ha of lots in the first nine months, at 70,000 pesos/sq m. Shares in Filinvest Land, FDC's main property subsidiary, closed slightly up at 8.7 pesos yesterday. Filinvest Land's net earnings grew 110 per cent to 1.4bn pesos. "Corporate City is the main reason for Filinvest's

growth," said Mr Rafael Garbitorena, analyst at W.I. Carr in Manila. "Filinvest got the land from the government for free and it is posting gross margins of 90 per cent on lot sales." Analysts said the results, which are in line with the strong growth seen by other Philippine property companies this year, reflect Filinvest's low base in 1995 and rapidly advancing property prices this year. Filinvest Land, whose shares are trading at a price/earnings ratio of 17 - in line

with the composite average - is regarded as relatively insulated from the expected property downturn. Apart from Corporate City, which is targeted at industrial rather than mainstream business clients, Filinvest's assets are concentrated in the middle-income housing market. Most of Filinvest Land's debt comes from lending to buyers of its middle-range housing. The company, which has a debt-to-equity ratio of 61 per cent, has largely avoided high-profile investments in

the luxury residential and high-rise office sectors, which are seen as most vulnerable to a fall in the market. The rapid growth of the middle-class housing market, on the other hand, is expected to continue. However, the company also has a 4 per cent stake in the Fort Bonifacio development, the main rival to Makati, Manila's first business district. Filinvest Land's shares have dropped sharply in the last few weeks in line with the overall decline in property stocks.

Filinvest Developments



ASIA-PACIFIC NEWS DIGEST

Somprasong debt crisis deepens

Debt obligations of Somprasong Land, the big Thai property developer, were called into question yesterday as Mr Prasong Panichpakdi, the company's chairman and managing director, was taken into police custody on charges of doctoring financial statements, falsifying company reports and destroying evidence. Somprasong, understood to be having liquidity problems as a result of the downturn in Thailand's property sector and delays in the completion of projects, has a \$3.1m interest payment to make in January on a convertible eurobond it issued in 1994. Company officials had pledged that the payment would be made to bondholders; that, however, is now seen as unlikely by investors, who marked down the shares of some of Somprasong's main creditors in Thailand, as well as stock in other property developers.

Somprasong's difficulties have been known for months, and the price of the bonds has been marked down almost tenfold. Thai creditors of the company include National Finance & Securities, Dhana Siam, Nava Finance & Securities, Krung Thai Bank, Finance One and Siam City Bank. Shares in nearly all of these companies fell yesterday, although the exact amount owed to each of them is unknown.

Somprasong said recently it had assets worth B19.3bn (\$364.4m) and liabilities of B15.9bn and was therefore able to continue business operations. Brokers estimate that nearly three-quarters of the company's assets are in inventories of land and completed and unfinished property developments. Creditors have also argued that most of their loans to Somprasong are backed by collateral, but Mr Som Jatusitpitak, Siam City Bank president, said the actual value of the land was less than outstanding loans.

Somprasong recently attempted to raise liquidity by offering to sell about 50 per cent of its land bank for B12bn. Such a sale, as well as discussions with HKR International of Hong Kong and Lam San Properties of Singapore to take a capital stake in the company, have been unsuccessful.

The warrant for Mr Prasong's arrest was issued after a complaint was filed by a Somprasong shareholder, who alleged that the company had falsified its earnings from several property projects. When police arrived at Somprasong headquarters, they found documents being destroyed, witnesses said. If found guilty, Mr Prasong faces up to 10 years in jail.

San Miguel studies HK plan

San Miguel, the Philippines brewery which is one of Asia's largest producers, is considering the privatisation of its listed Hong Kong subsidiary, San Miguel Brewery. Hong Kong said it had been approached by Neptunia Corporation, its controlling shareholder and a wholly-owned subsidiary of San Miguel Corporation, about buying in all the stock and taking it off the market. Neptunia envisaged an indicative price of HK\$3.75 a share in San Miguel Brewery Hong Kong. This compares with a price of HK\$3.675 at the close on Monday, before the shares' suspension on the Hong Kong market yesterday morning. Neptunia holds about 64 per cent of the shares in the Hong Kong arm of the brewer.

Bombay SE clear to expand

The Bombay Stock Exchange, the oldest share market in India, has been given conditional approval to expand around the country. The approval, by market regulator the Securities and Exchange Board of India, will allow the BSE to take on its rival, the National Stock Exchange. In the two years since its formation, the NSE has grown rapidly and now outstrips BSE in trading volumes. The NSE also has put pressure on the older stock market to modernise and reform.

BHP cuts 250 steel jobs

Broken Hill Proprietary, the Australian resources group, is to shed 250 jobs at its Whyalla steelworks in South Australia. The company said the job losses were part of its plan to improve "business performance" at the South Australian unit. The Whyalla plant employs about 2,300. The redundancies come as BHP, Australia's biggest company, is restructuring its struggling steel division.

Memtec shares up on bid news

Shares in Memtec, the Australian filtration company, jumped A\$3 - or more than 8 per cent - to A\$38 yesterday, after news that its bid for the US-based Gelman group had fallen through. Memtec made a US\$300m share exchange offer for Michigan-based Gelman earlier this year, in a friendly deal which was thought at the time to be generously priced. However, last month Memtec warned that a rival suitor, Pall, was also talking to Gelman and that its own bid might be jeopardised. Overnight, Pall and Gelman announced they had agreed merger terms, prompting Memtec to rule out any increase in its own offer. Yesterday's share price rise seemed to reflect speculation that Memtec itself could now be vulnerable to a bid.

Bridgestone to buy Firestone S Africa parent

By Michio Nakamoto

Bridgestone, one of the world's leading tyre makers, is to buy South Africa's second-largest manufacturer in a deal that will expand the Japanese group's sales and manufacturing base in the region. Bridgestone has agreed in principle to buy all of Fedstone, for R290m (\$62.2m), by the end of the year. The South African group is a holding company with subsidiaries including Firestone South Africa, one of the largest tyre manufacturers in the country, as well as retail and car maintenance outlets.

The move reflects Bridgestone's expectations that the South African market for tyres will expand, and supports its strategy to take a 30 per cent share of the world market by 2000. South Africa's tyre market, which saw demand of 67,000 tonnes last year, is only a fraction of the Japanese market, where demand totals about 600,000 tonnes a year.

However, Bridgestone expects South African demand to grow to 80,000 tonnes by 2000. Bridgestone already has a 25 per cent share of the South African market, where it is particularly strong in large tyres for construction vehicles, such as dump trucks. Firestone South Africa was sold to Fedstone in 1987, when the parent left South Africa amid international criticism of apartheid. Bridgestone bought the Firestone brand a year later.

Toyota Tire, Japan's fourth-largest tyre manufacturer, said profits for the half-year would be significantly better than previously forecast. This was because of increased sales and the weakness of the yen, which helped support overseas profits. Toyota said yesterday sales would be Y92.8bn (\$12.3m), rather than Y92bn as forecast earlier, while recurring profits would be Y1.2bn, rather than Y700m. Net profits would improve to Y400m from a previously forecast Y300m.

South Africa's tyre market, which saw demand of 67,000 tonnes last year, is only a fraction of the Japanese market, where demand totals about 600,000 tonnes a year.

Weak demand hits profits at Hino Motors

By Michio Nakamoto in Tokyo

Hino Motors, a leading Japanese truckmaker, yesterday reported reduced profits on lower sales in the first half of the year, which it blamed mainly on the weakness of the domestic economic recovery.

Non-consolidated sales in the period declined nearly 7 per cent to Y286.2bn (\$2.5bn), while recurring profits fell 34 per cent to Y4.7bn.

Net profits fell 28 per cent to Y2.8bn. Hino, which specialises in diesel trucks, said the weak economic environment in Japan had hit sales of large, high-margin trucks in particular, as these are the first to be affected by sluggish conditions. Demand for its large trucks fell 9 per cent, the company said.

About 40 per cent of the company's large trucks are used in the construction industry, which has been affected by a downturn in public works and stagnant private investment. Transport trucks, which make up the rest of the large truck category, were in turn affected by weakness in manufacturing activity, Hino said.

Overseas, the company was hurt by a slowdown in demand from Thailand and Indonesia. Sales in Thailand have fallen to 7,000 units in the period, from 8,500 units in the first half of last year.

Meanwhile, Hino's operations in the US and Australia also suffered from intensified competition. As a result of these setbacks, the company's exports declined 14 per cent.

Hino has been cutting costs in response to the difficult environment. Costs declined Y1.5bn in the first half. Hino does not expect conditions to improve significantly in the second half. For the full year, it forecasts a rise in sales to Y618bn, from Y586.7bn last time, because of increased production orders from

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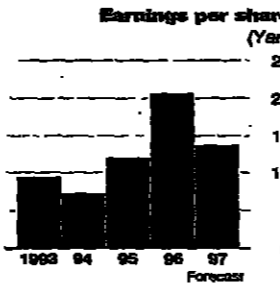
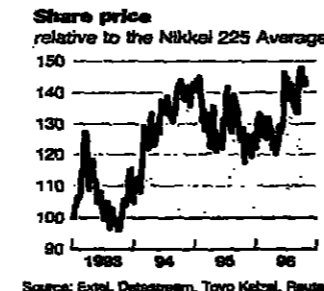
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PROFILE

Hino Motors

Market value: \$3.01bn Main listing: Tokyo

Table with 2 columns: Metric and Value. Includes Historic P/E (51.0), Gross yield (0.57%), Earnings per share (¥20.59), Current share price (¥1040.0).



Source: Ecol, Datastream, Tokyo Keizai, Reuters

Toyota Motor, its largest shareholder and for which Hino manufactures light trucks and some recreational vehicles.

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HK groups buy stakes in GIH

By John Ridding in Hong Kong

Jardine Fleming and Sun Hung Kai Properties, two of Hong Kong's most prominent companies, will both take a 30 per cent stake in the financial services arm of Goodwill Investment Holdings, the Hong Kong property and financial concern, according to an agreement announced yesterday.

Although the deal is relatively small, involving a total investment which is estimated at about HK\$140m (US\$18.2m), it marks a strategic move for the companies involved. It gives Goodwill powerful backers from the Hong Kong business establishment, strengthening its expansion plans.

For Jardine Fleming, the investment banking arm of the Jardine Matheson group, it brings access to new clients - including wealthy Hong Kong Chinese individuals. For Sun Hung Kai, one

of the territory's largest property groups, the deal marks a diversification into financial services.

Mr Raymond Kwok, managing director of Sun Hung Kai, expressed confidence in the prospects for the sector. "Hong Kong will be playing an increasingly important role as the financial centre for China and the region."

Under the terms of the deal, Goodwill Investment Holdings will retain a 40 per cent stake in its financial services arm. GIH is controlled by Goodwill International Holdings, a privately held company whose shareholders include some of Hong Kong's most prominent business groups.

Mr Gary Chan, Goodwill's finance director, said the company would complement Jardine Fleming's existing operations in financial services. "Often we can source a deal, but we need Jardine Fleming to handle the issue."

Thai SEC warns on margin trade

By Ted Bardacke in Bangkok

Investigators at Thailand's Securities and Exchange Commission have uncovered at least two cases of listed companies buying their own shares on margin - mainly through borrowed funds - through shell nominees. This suggests that the problem with the B120bn (\$4.7bn) in outstanding margin loans in the country's stock exchange may be larger than thought.

"In one case, the executive directors [of the company] were forced to assume the whole portfolio, while in the other we ordered them to immediately liquidate the position," said Mr Prasarn Trairatvorakul, deputy secretary-general of the SEC. "The practice is not widespread... but we're looking more deeply at margin lending."

Analysts say more cases exist, but fear detailing the extent of the problem would depress Bangkok's ailing stock market even further. The problem is particularly acute in the property sector, they say, where several finance companies are doubly exposed, having lent to property companies for development and then

extended margin loans to large shareholders trying to prop up the share prices.

Regulators declined to name the two companies sanctioned, but the country's central bank has been lending money to a number of small finance companies which are facing severe liquidity problems partly as a result of enthusiastic margin lending, officials say.

While margin lending accounts for only 4 per cent of the stock markets' capitalisation, nearly one-quarter of all margin loans have been used to buy shares in just 20 companies, and nine finance companies have extended

margin loans of more than B5bn each.

Mr Kanchai Marudom, governor of the Bank of Thailand, recently said that although the central bank would not let a finance company fail, it would encourage mergers among the 46 that have ties with commercial banks.

"When these companies suffer financial difficulties, the impact inevitably spreads across the industry," he said. Of the 97 finance companies licensed by the central bank, only 25 are expected to remain after an industry shake-out, says a senior Bank of Thailand

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COMPANIES AND FINANCE: INTERNATIONAL

# Bre-X moves to end Indonesian uncertainty

By Bernard Simon in Toronto

A company controlled by a son of Indonesia's President Suharto will receive consultancy fees totalling US\$40m and a 10 per cent stake in a rich gold property in return for helping a small Canadian exploration company bring the deposit to production.

Bre-X Minerals said it had concluded the deal with PT Panutan Duta, part of a diversified industrial and resources group controlled by Mr Sigit Harjojuanto, President Suharto's oldest son.

Calgary-based Bre-X controls the Busang property in east Kalimantan, which is widely believed to be one of the world's richest gold deposits. Reserves are currently estimated at 47m ounces, but analysts expect the final figure to be much higher.

However, Bre-X has recently encountered a number of hurdles, including delays in receiving a government "contract of work" to build a mine at Busang. It has also faced claims from minority Indonesian partners for a bigger slice of the project.

The uncertainty pushed Bre-X's shares, which are listed in Toronto, down by about a quarter in recent weeks. The shares had previously rocketed from under C\$2 in early 1995 to a peak of C\$24.65, after a 10-for-one share split.

The shares have jumped by about 16 per cent since the deal with Panutan was announced last on Monday. They were trading at C\$24.20 at midday yesterday.

Bre-X said it retained Panutan as a "consultant to assist in administrative, technical and other support matters in Indonesia." Panutan

will receive a fee of \$1m a month for 40 months.

The Canadians will advance funds to enable Panutan to acquire the interests of the existing dissatisfied Indonesian partners. The funds will be recovered from the mine's cash flow. Bre-X and Panutan also plan to set up a jointly-owned venture to supply utilities, fuel and limestone to the project.

The deal is conditional on Bre-X obtaining "contracts of work" from the government for two phases of the Busang project.

Bre-X said it was "delighted to have formed an alliance with a strong Indonesian partner". It did not mention that Mr Sigit is President Suharto's son.

Officials at other Canadian mining companies described the deal as a necessary cost of doing business in countries like Indonesia. But one said that "it raises all kinds of moral questions. There are not too many 50m-ounce deposits around." Bre-X is currently seeking a partner, probably a large international mining group with the expertise and financial resources to help develop the deposit.

# Margins squeezed at Banamex

By Leslie Crawford in Mexico City

Greater competition for deposits and falling rates for borrowers squeezed interest income and margins at Banamex, Mexico's largest bank.

Nevertheless, the bank recorded a net profit of 601m pesos (\$76.2m) in the third quarter of 1996, 13 per cent higher than a year ago. That was mostly thanks to a large tax credit. The group recorded a pre-tax loss of 160m pesos.

Interest income fell from 10.66bn pesos in third quarter of 1995 to 9.20bn pesos, while the net yield on earning assets - such as loans and equities - fell from 5.1 per cent to 4.4 per cent. The average return on assets was 1.1 per cent, unchanged from a year ago.

The contraction in interest margins is even sharper when compared to the 6.7 per cent yield achieved in the second quarter of 1996.

Banamex said the lower yields were the result of its increased share of government securities - received in exchange for the sale last year of 15bn pesos of bad

loans to the government - and lower share of loans in its total earning assets. It said it had also seen an increase in real interest rates on its liabilities.

Mr José García-Cantera, Latin America banking analyst at Salomon Brothers in New York, said the results could signal the beginning of a worrying trend for Banamex, which is having to reward depositors with higher returns in the face of strong competition.

"Competition will become stronger from now on," Mr García-Cantera said. Serfin, Mexico's third-largest bank, also reported narrower margins in the third quarter.

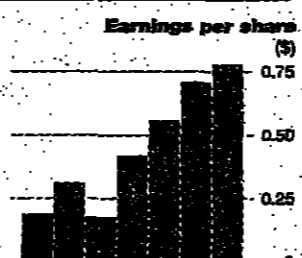
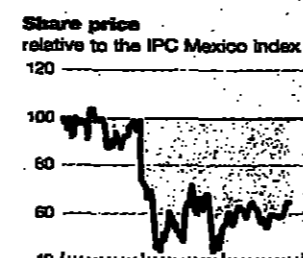
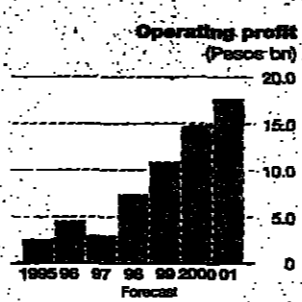
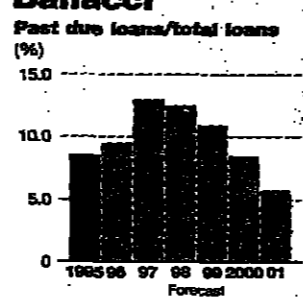
Banamex continued to provision heavily against loan losses, setting aside 1.66bn pesos in the third quarter, an amount equal to 76 per cent of its net interest income.

Banamex said growth of past-due loans had slowed to 4 per cent in the third quarter, against 5 per cent in second quarter of 1996 and 17.8 per cent a year ago.

The bank's provisions now cover 84 per cent of past-due loans. Higher provisioning led to a pre-tax loss of 160m pesos,

PROFILE

Banacci



Source: Datapoint, Morgan Stanley

compared with a profit of 1.37bn pesos in the third quarter of 1995. For the year to September, however, pre-tax profit totalled 1.21bn pesos, against a 2.23bn peso profit in the first nine months of 1995.

Grupo Financiero Banamex-Accival, the financial group which owns Banamex, recorded an operating profit of 1.22bn pesos in the third quarter of 1996, an increase of 72 per cent on the year-earlier period.

# Compaq targets workstations

By Louise Kehoe in San Francisco

Compaq Computer, the world's leading personal computer manufacturer, yesterday launched an aggressive attack on the market for technical computer workstations with the introduction of high-powered machines that undercut prevailing prices.

"We expect to become the workstation market leader," said Mr John Rose, senior vice-president of Compaq's enterprise computing group. The company will initially target three segments of the market - mechanical design, financial modelling and advanced graphics applications, such as special effects for the film industry.

Compaq's move into the market for workstations reflects its ambitions to become one of the world's top three computer companies by 2000.

But Compaq faces entrenched competitors in the workstation market, notably Sun Microsystems, the market leader, as well as Hewlett-Packard, Digital Equipment, International Business Machines and Silicon Graphics.

All of these companies offer workstations built using proprietary Risc (reduced instruction set computing) microprocessors and various versions of the Unix operating system.

In contrast, Compaq's new workstations run on Intel's

latest Pentium Pro microprocessors and Microsoft's Windows NT operating system, bringing the "Wintel" combination of hardware and software into the workstation arena.

Compaq's products will accelerate a technology shift in the workstation market, industry analysts said. "Windows NT workstations will outstrip Unix workstations in 1997," said Mr Tom Copeland, director of workstation research at IDC, a market research group.

Already, some Unix workstation manufacturers are hedging their bets. Hewlett-Packard and Digital Equipment, for example, now offer Windows NT workstations as well as Unix models. Moreover, other PC manufacturers are expected to follow Compaq's lead into the Windows NT workstation arena.

Compaq's workstation prices are also expected to cause a stir. With prices ranging from \$4,300 to \$10,200, Compaq claims to have undercut Sun's prices by up to 75 per cent.

However, Mr Scott McNealy, Sun chairman and chief executive, was derisive in his response. "Price is not everything in the workstation market," he said. "You don't go to your best, highly-paid engineer and say 'Hey, have I got a cheap workstation for you? Try this toy.' This is a very different market than Compaq is used to."

# Sun Micro unveils its 'JavaStation'

By Louise Kehoe in San Francisco

Sun Microsystems yesterday unveiled its much-anticipated "JavaStation" network computer - and responded in scathing terms to a competing initiative announced by Microsoft and Intel on Monday.

Mr Scott McNealy, Sun chairman and chief executive, announced that the JavaStation "thin client" computer would sell for \$742, with shipments scheduled to begin in December.

A version including a colour monitor will sell for \$995.

Mr McNealy said that JavaStations would significantly reduce the complexities and costs of running a corporate network of desktop computers.

Similar claims, however, are being made by Microsoft



Scott McNealy: NetPC a fat client in corsets

and Intel for their "NetPC", which is a simplified version

of the traditional PC. Unlike Network Computers, the NetPC will use Microsoft's Windows operating system as well as Intel chips. The companies promised technology advances to reduce administration costs.

The NetPC will "absolutely not" be less expensive to administer than a traditional PC, Mr McNealy responded. "You cannot have zero administration costs - which is what we are aiming at - on a Windows PC."

"Rather than stealing our thunder, they have amplified our thunder," Mr McNealy added.

He referred to the NetPC as a "fat client in corsets" - a PC that is being squeezed to resemble a slimmer network computer.

The NetPC initiative has been pulled together hastily

over the past two weeks in response to Sun's anticipated announcement, according to one of the participants.

Nonetheless, it has gained the support of several leading PC manufacturers.

Notably absent from the list of NetPC supporters, however, is IBM, which has already announced its own network computer, called the IBM Network Station.

Oracle, which sparked off the industry-wide activity by promoting the concept of a low-cost network computer over the past year, is expected to demonstrate a new prototype version later this week.

Like the NetPC, it will be based on an Intel microprocessor chip but, in contrast, will run Netscape software and Java applications. Thin clients and fat servers, Page 19

# US insurers look for lifeline

Competition from banks and mutual fund groups is increasing

US insurance companies look likely to tap the market for new capital as they face new competition from banks and mutual fund companies in their life assurance operations.

Yesterday, Chubb, the insurance company, announced that it had retained Goldman Sachs, the US investment bank, to assist with a strategic review of its life assurance companies "including the possible sale or spin-off of the business". It is also considering selling its real estate company.

According to Mr Mark Puccia, an analyst at Moody's Investor Services, the credit rating agency, "there are a large number of companies who are looking at life company spin-offs to grow capital."

Companies with life operations in fast growing sectors, such as annuities, had to provide sufficient

capital to compete in a market where volumes were more important. Mr Puccia says.

Mr Dean O'Hare, chairman of Chubb, which specialises in property and casualty insurance, suggested to journalists and analysts last week that Chubb Life's disappointing performance was due to scale. "Chubb Life is a mid-sized player in a field of giants. I expected more success in getting our new products ready to be sold and achieving these sales."

Earlier this week, Nationwide Insurance Enterprise, a mutual company and the fourth-largest property and casualty provider in the US, refused to deny reports that it was considering a flotation of its fast-growing life company, although it said it was not actively considering it.

Mr Lawrence Mayewski, analyst at A.M. Best, another rating agency, says such a

move would not be surprising because "in the long term, the property and casualty company would have to fund a significant portion of the life company's growth".

He suggests that the growth in the popularity of variable annuities - in which pensioners are not guaranteed a fixed sum but receive payments which fluctuate with the market - had put more pressure on life insurers to build sales volume.

Though such products require less underwriting capital, profit margins are lower, so providers need high sales volumes to make the business economically viable.

This favours the large mutual fund companies, such as Fidelity Investments, which already have sizeable distribution channels.

According to the Investment Company Institute, the trade association for mutual

funds, 10 per cent of all mutual fund sales are now linked to variable annuities.

It is difficult for small and medium-sized life companies to invest in the distribution channels needed to compete in this market without significant extra capital, or growth through acquisition.

Mr Mayewski also suggests that regulatory changes to banking could add to the pressures on life companies to consolidate, as the tight rules which have barred banks from selling insurance since the 1930s are now slowly being lifted.

"Unless they are in a niche marketplace with a defensible position, life companies today are competing in a broad-based financial services marketplace against mutual funds and banks, and they need capital flexibility."

John Authers

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COMMERZBANK

INTERNATIONAL NEWS DIGEST

# Elan income at \$28.5m in quarter

Elan Corporation, the Irish-based drug delivery company, said that net income for the three months to end September was \$28.5m before a one-time charge. A charge of \$484.8m arose from the acquisition of Athena Neurosciences and largely represents the value of the acquired "in-process research" in Athena which has been written off in the income statement, Elan said.

The pharmaceutical group, which reported unchanged earnings per share of 29 cents, said the one-time charge included a provision of \$30m for the integration, rationalisation and repositioning of certain Elan businesses including the disposal of non-strategic interests.

"At the same time, a process of review and re-focusing of the drug delivery business is in progress to maximise the opportunities for our drug delivery technologies and to ensure that our manufacturing facilities operate at maximum efficiency," Mr Donal Geaney, president, said. Elan reported an increase of 70 per cent in total revenues for the quarter to \$83.3m compared to the same quarter in 1995 but the underlying revenue growth rate, excluding the revenue contribution from Athena, was 36 per cent, it said.

Revenue from product sales rose 78 per cent for the quarter, largely reflecting the launch of the drug Naprelan and the inclusion of Athena revenues for the first time, it said.

# AOL to take \$406m charges

America Online, responding to challenges posed by the Internet, said it was taking \$406m in charges this year as it restructures its operations and revises pricing plans to make it more competitive. AOL, the world's leading provider of computer online services, said it would separate into three operating units and begin offering a number of new pricing options, including a flat monthly rate of \$19.95 for unlimited access. AOL's stock, which recently moved to the New York Stock Exchange from the Nasdaq market, jumped \$1.375 to \$26 in early trading.

The company said it was taking a \$385m charge in its fiscal first quarter, which ended September 30, to account for deferred subscriber acquisition costs, an accounting method for which it has been criticised. It also plans to take a one-time charge of up to \$76m in the current quarter for costs it expects to incur as it reorganises.

# CANTV registers with NYSE

The US Securities and Exchange Commission authorised the Venezuela telecoms company, Compañía Anónima Nacional Telefonos de Venezuela (CANTV) to register its shares with the New York Stock Exchange as part of a global offering of a 40 per cent stake in the company, due in late November. CANTV reported a net profit of \$831.255bn (\$865.5m) on total revenues of \$2525.8bn for the first half of 1996, a 58.3 per cent drop in profits from the same period last year.

# Modelo profit down 8%

Modelo, the Mexican brewer and bottler, reported net profit in the first nine months of 1996 totalling 836.3m pesos (\$106m), down 8.6 per cent from 914.8m pesos in the same period in 1995. Sales fell 2.6 per cent to 8.5bn pesos. Operating profit fell from 1.9bn pesos to 1.8bn pesos.

AP-DJ, Mexico City

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COMPANIES AND FINANCE: UK

M Clark outlines plan to regain sales

By Frederick Oram, Consumer Industries Editor

Matthew Clark, the cider producer which has seen its share price halved in the past six weeks, received a cautious investor response yesterday to its outline plans for regaining sales lost to alcopops.

Its shares closed up 17 1/2p at 317 1/2p as it said it would maintain its interim dividend but the news was overshadowed by the death of Mr Michael Cottrell, its chair-

man, who died in his sleep Monday night after finalising the recovery strategy.

Mr Cottrell, 57, was widely respected in the drinks industry. He had spent 22 years at Courage, the brewer, where he was managing director until 1982.

It is Mr Peter Aikens, chief executive, however, who is the focus of investor unhappiness and on whose shoulders the company's recovery rests, analysts and investors said. Briefly a stock market star for its aggressive acq-

sitions under Mr Aikens of Taunton Cider and other companies, Matthew Clark shocked investors at its annual meeting last month by saying that Diamond White cider and other key brands had suddenly lost sales to alcopops.

Blame appears to lie with Mr Aikens' cost cutting strategies which denuded the group of marketing expertise and budgets, the City believes. Bulmer, the leading cider producer and a heavy advertiser of its

brands, has suffered less from alcopops.

The company said Mr Aikens would remain chief executive but take direct charge of its branded drinks division which is the bulk of its business. Mr Andrew Nash, the division's managing director is leaving.

The company is seeking a senior marketing director to join the board and it is increasing the sales and marketing staff for branded drinks from 170 to 210.

Results of an extensive

review of marketing strategy will be unveiled with interim results in January. Meanwhile, it was too early to say more about what went wrong with its premium ciders and how sales would be rebuilt, the company said.

Their marketing spend is about £20m a year behind Bulmer's, one analyst said. "If they increase it, does that mean profits have to fall another £20m?" The City is already expecting pre-tax profits to drop by about £20m this year to £48m.

MG sells British Biotech shares

By Daniel Green

Morgan Grenfell yesterday sold £2.1m British Biotech shares from funds formerly managed by Peter Young, its disgraced ex-fund manager.

The shares, sold at 210p to Morgan Stanley, were placed at 215p. They dropped 20p to 230 1/2p yesterday, but remain about 5 per cent higher than last week.

Morgan Grenfell said the sale would "realign" the portfolios in the two Morgan Grenfell Asset Management funds formerly managed by Mr Young that were suspended last month after irregularities were discovered.

About half the British Biotech shares held in the funds were sold, and Morgan Grenfell said a "substantial" profit had been made.

Morgan Grenfell said its fund manager was now happy with the balance of investments in the funds, and no further large sales were planned.

Other Morgan Grenfell funds did not sell British Biotech yesterday, and the investment house, a subsidiary of Deutsche Bank, still controls more than 30m shares.

In September, Morgan Grenfell said it held 71.5m shares, representing 10.94 per cent of the company's equity. British Biotech shares have been among the most volatile in the market: a year ago they were trading at below 100p, and at one point in May rose to well over 300p.

The recent rise in the share price has partly been the flotation of Lonrho's asset portfolio of non-mining assets, ranging from the Dutton Forshaw motor distributor in the UK to sugar plantations in South Africa.

Anglo is expected to sell its interest in the African trading business, or its rights, to Mr Bock. The Lonrho name, strong in Africa, will probably be transferred to the trading business, and Mr Bock will become chief executive.

The on-going mining business, with interests in platinum production and a 32 per cent share in Ghana's Ashanti gold mine, the most profitable on the African continent, will then fall under the sway of Anglo American, previously its chief rival. Mr Rowland will remain on the Ashanti board. The assets will be sold, but the empire will be no more.

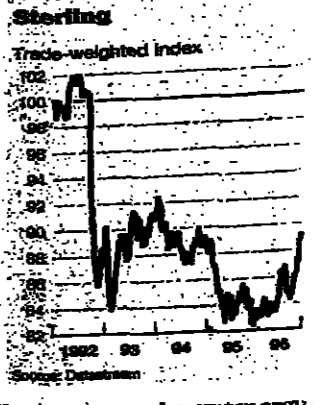
LEX COMMENT UK economy

When Mr Kenneth Clarke, the chancellor, and Mr Eddie George, governor of the Bank of England, get together for their monthly chat this morning, the conversation is likely to be depressingly familiar.

The governor, doubtless, will make a persuasive case for raising interest rates. And there is copious evidence in his favour. Consumer credit is booming; so, still, is monetary growth. Moreover, Friday's strong output data should assuage lingering concerns about the state of manufacturing. In response the chancellor has one real counter-argument: sterling, whose trade-weighted value has risen by 5.8 per cent since the beginning of August. According to the Treasury's hackneyed rule of thumb, this should have had roughly the same tightening effect on the economy as a 1 1/2 per cent rise in interest rates.

Nonetheless, this is dangerous logic. For a start, sterling's strength partly reflects such impermanent phenomena as sky-high oil prices. Ironically, it also reflects hopes of UK rate rises. If these fall to materialise, sterling's gains could very easily go into reverse.

Of course, none of these arguments is likely to weigh as heavily on Mr Clarke's mind as electoral politics. Yet the politics do not all point one way. After all, a rate rise now would be less painful for the Conservative party than one closer to the election. It could also - irrationally - make the markets much more tolerant of a really aggressive tax-cutting budget. Mr Clarke could surprise us all yet.



Howden wins Chinese deal

Howden Group, the Scottish industrial equipment manufacturer, is today expected to announce its largest order for more than 10 years for tunnel boring machines, writes Tim Burt.

The group, a leading international supplier of tunneling products, has won a \$60m contract to supply two boring machines for the Qinling mountain tunnel - the longest in China.

The shares improved 1 1/2p yesterday to 77p.

Howden said the order would protect hundreds of jobs at its Wirth plant near Dusseldorf, where the

machines will be made.

Mr Johnny Johnson, chief executive, predicted the group would make a "reasonable profit" on the deal, which was signed in Beijing last week following several months of talks with China's National Technology Import and Export Corporation.

He also vowed there would be no repeat of the disputes that dogged Howden's contract for Denmark's Great Belt Waterway tunnel in the early 1990s, and which forced the group to take large exceptional provisions.

The machines are scheduled for delivery next year.

Bock calls time on Rowland's empire

It has taken Mr Dieter Bock three years to take apart the empire which Mr Tiny Rowland spent his lifetime assembling.

By next spring, if all goes to plan, Lonrho's hotels will have been sold, its African trading businesses demerged, and the remaining mining interests will be under the wing of Anglo American, the South African mining colossus.

A German property dealer, scarcely known in the UK, Mr Bock originally first came to Britain looking for property assets. But in late 1987, he was introduced to Mr Rowland, then chief executive of Lonrho.

Mr Rowland, who was looking for successor in his own image, was persuaded to sell Mr Bock half his 15 per cent stake in the business in December that year.

A few months later, in February 1993, Mr Bock underwrote a rights issue to help the cash-starved group rebuild its balance sheet, taking his own stake to just over 18 per cent.

But their collaboration as joint chief executives quickly turned to acrimony.

After a series of battles, Mr Rowland was finally ousted in the spring of 1995, allowing Mr Bock to draw up plans to break up the group and release the value.

This spring, impatient at the slow progress being made by Lonrho's advisers,

Ross Tieman on the dismantling of Lonrho

Deutsche Morgan Grenfell, Mr Bock had SBC Warburg to help in the planning.

The first firm step came in March, when he bought 5.85 per cent, most of Mr Rowland's remaining interest, and sold the shares on to Anglo American, South Africa's biggest company.

Within a month, he had arranged a two-way option, giving Anglo the right to buy his own 18.3 per cent at 220p, and Mr Bock the right to put his shares to Anglo at 180p. That is the option he exercised yesterday.

By June, the rest of the strategy was clear. Mr Bock's most pressing problem was the need to raise £500m (\$780m) to clear Lonrho's borrowings. Interest payments were swallowing most of the profits, leaving the company continually short of cash.

His solution: sell Lonrho's five Metropole hotels in Britain, and the ten Princess resort hotels in the Caribbean, Mexico and the US.

To clear the ground, he bought back for £351m the 33 per cent stake in Metropole sold by Mr Rowland to the Libyan Foreign Investment Company for £177m in 1992.

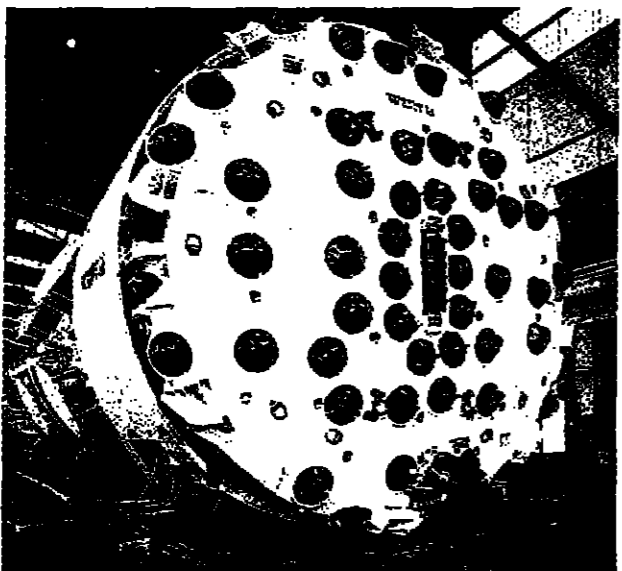
The two hotel chains are now set to be sold separately, within a fortnight, to

realise more than £650m. Stakis is expected to buy Metropole, while Prince Al-Waleed, the Saudi investor, is expected to acquire the Princess chain. It is clear that Anglo has already given approval to this deal, as it has to the demerger of Lonrho's African trading interests that will follow.

Now scheduled for early next year, this will involve the flotation of Lonrho's asset portfolio of non-mining assets, ranging from the Dutton Forshaw motor distributor in the UK to sugar plantations in South Africa.

Anglo is expected to sell its interest in the African trading business, or its rights, to Mr Bock. The Lonrho name, strong in Africa, will probably be transferred to the trading business, and Mr Bock will become chief executive.

The on-going mining business, with interests in platinum production and a 32 per cent share in Ghana's Ashanti gold mine, the most profitable on the African continent, will then fall under the sway of Anglo American, previously its chief rival. Mr Rowland will remain on the Ashanti board. The assets will be sold, but the empire will be no more.



Boring for China: the deal will protect hundreds of jobs

Zeneca sales advance 14%

By Daniel Green

Zeneca, the UK's third biggest pharmaceuticals company, yesterday confirmed its place as one of the fastest growing businesses in its sector by revealing nine-month sales up 14 per cent to £4.1bn (\$6.29bn).

Pharmaceuticals sales rose 14 per cent to £1.8bn, and agrochemical sales, excluding seeds, rose to £1.4bn; up 14 per cent; however, it was an 11 per cent increase in local currencies.

Seeds sales rose 21 per cent to £1.7m (18 per cent in local currencies), while specialities sales rose 10 per cent to £902m (9 per cent in local

currencies).

No profit figures for the period to September 30 were given.

"Good volume growth [in pharmaceuticals] has been achieved following several new product launches, but pricing pressures continue, particularly in Japan and some European markets," Zeneca said. It added it expected full-year sales growth for the division to be broadly in line with its current performance.

The total sales figure excludes Zeneca's partly-owned US company Salick Health Care, a cancer clinic operator, which is still preparing results.

CalEnergy raises UK stake

By Simon Holberton and Chris Tigue

CalEnergy, the US independent power producer which launched a hostile \$1.3bn offer for Northern Electric on Monday, yesterday increased its stake in the target to 13.5 per cent, as Northern's share price weakened.

Northern's shares fell at one point to 630p, the level of CalEnergy's offer, which enabled the predator to enter the market under takeover code rules, where it bought a further 800,000 shares, taking its total to 13.62m.

Northern closed down 8 1/2p at 639 1/2p. CalEnergy's non-investment grade credit rating emerged as an issue that Offer, the electricity industry regulator, is likely to consider when examining

its suitability for a supply licence. Offer and the secretary of state for trade and industry have a duty to ensure that licence holders are financially sound.

Mr Richard Fletcher, a vice-president at Moody's Investor Services, the US ratings agency, said the regulator would need to interpret whether this meant the owner of an electricity company should be of investment grade. "Northern is the first rec to be subject to a bid by a junk-rated company," he added.

Moody's has put both CalEnergy and Northern on credit watch. CalEnergy's senior unsecured debt is rated B2, and its subordinated debt is rated B3.

Offer issued a consultation paper on the bid yesterday, and called for responses by 7 November.

Mr David Sokol, chairman and chief executive of CalEnergy, rejected suggestions that the credit rating was a limiting factor in the bid. He said the ratings agencies failed to understand the company's conservative financial structure. All the projects it was involved with were financed on a non-recourse basis. Some of these were rated BBB and BBB+, he said.

Mr Sokol also pointed out that Peter Kiewit Sons' Inc, CalEnergy's partner in the bid, was financially solid.

The corporate vehicle for the Northern bid is CE Electric UK, owned 70 per cent by CalEnergy and 30 per cent by Kiewit. CalEnergy's gearing after the takeover would be between 60-100 per cent.

Mr Sokol added that his company would be "happy to

sit down, at their [Northern's] request, and turn this into a recommended deal. We'd be happy to look at any new information" which might alter the 630p valuation.

Mr David Morris, Northern's chairman, was yesterday in discussion with Schroders, the company's financial adviser, and Ernst and Young, its accountants, about bringing forward Northern's interim results, and how it might secure a higher price from CalEnergy.

One Northern adviser noted: "At the end of the day if CalEnergy puts enough money on the table Northern will recommend it, but at 630p they will fight it."

Northern's trade unions yesterday attacked the way its directors had handled the initial talks with CalEnergy.

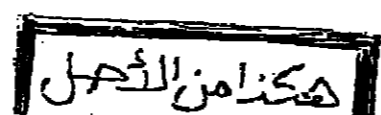
RUSSIA NOTE TO INVESTORS. Russia is about to issue bonds on the international market. We wish to draw investors' attention to the fact that subscribing to such bonds entails very considerable risks. Association Française des Porteurs d'Emprunts Russes (AFPER) 9-11, avenue Franklin-Roosevelt, 75008 Paris. TEL: 01 45 62 15 95. Fax: 01 43 59 16 78

Danka fails to meet expectations Premier confirms Thailand gas deal. Mr Paul Dumond, company secretary, said the group was still feeling the effects of increased costs of a sales recruitment drive in the US. Productivity levels had dropped as some staff were promoted to non-sales roles and the combination of new sales personnel and inexperienced managers lowered output. Profits were also restrained by a move to centralise regional units. The Office of Fair Trading yesterday said it would consider whether the takeover required an investigation by the department of trade or a referral to the Monopolies and Mergers Commission. It said a referral was unlikely.

Scottish Highland Hotels plc. Placing of 10,235,200 Ordinary Shares of 5p each at 125p per share. Sponsored and Underwritten by Bell Lawrie White & Co. (a division of Brewin Dolphin Bell Lawrie Limited). Share capital following the Placing: Authorized £2,000,000, Number 40,000,000, Issued and fully paid £1,217,864, Number 24,357,280.

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RESULTS table with columns for Company, Turnover (£m), Profit (£m), EPS (£), Dividend (£), and Total for year. Includes companies like Chesterfield, Danka Business, and Investment Trusts.





INFORMATION TECHNOLOGY

Using the Internet • Louise Kehoe

Thin clients and fat servers

A look at JavaStation, Sun Microsystems' new low-cost desktop computer

When computer industry executives start talking about a "paradigm shift" in information technology, it is usually times for corporate computer buyers to hold on to their wallets. The launch of Sun Microsystems' JavaStations may be an exception. The company, a leader in high-powered computer workstations and in network servers, yesterday unveiled a new generation of low-cost desktop computers which, it claimed, will significantly reduce the running costs of corporate computer networks.

JavaStations are Sun's version of the much-hyped Network Computers. But unlike the consumer-oriented prototypes demonstrated over the past year by Larry Ellison, chairman and chief executive of Oracle, the Sun machines are aimed squarely at business users.

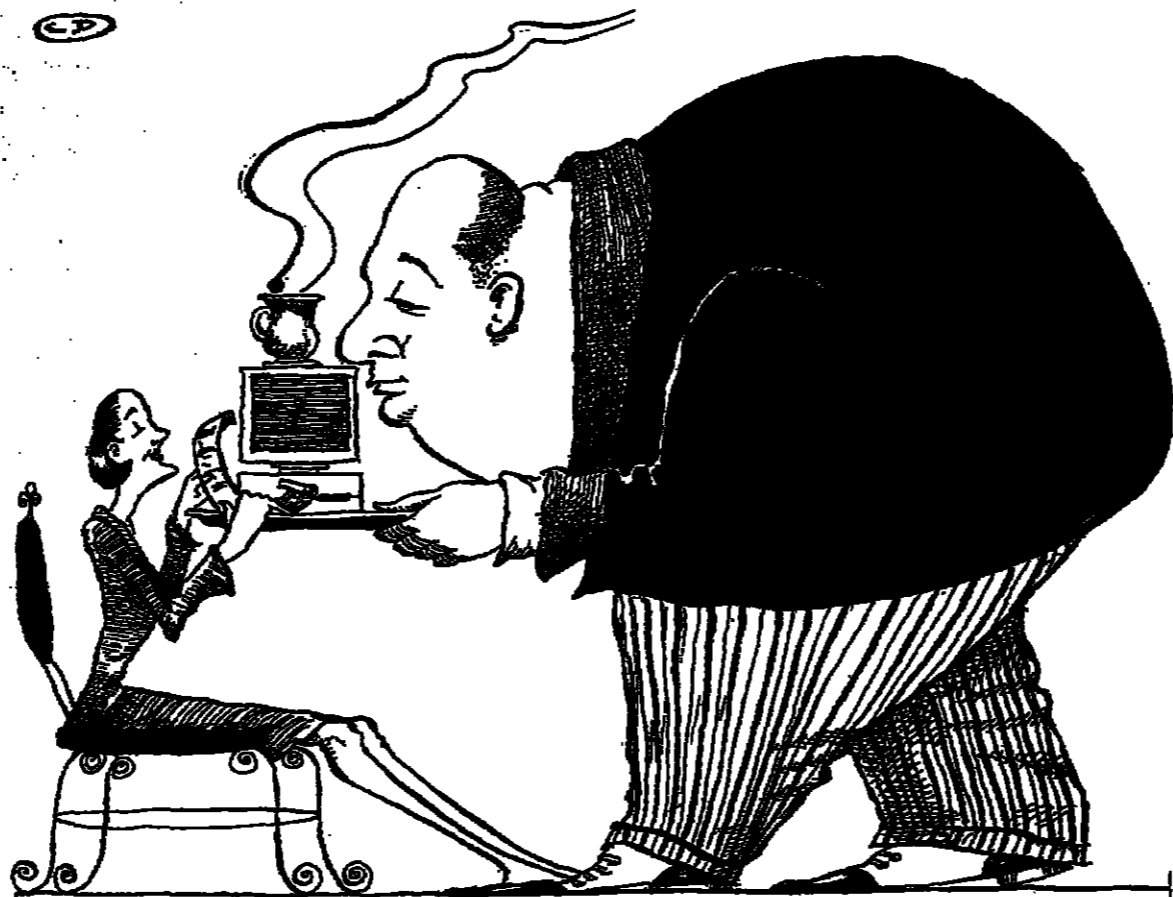
"While it is fun to talk about Network Computers that can access the Internet, the real need is for products that can... do mission-critical work at a drastically reduced cost. That's what Java Computing is all about," says Ed Zander, president of Sun's computer division.

"We think we are on the brink of a new computing model that will be every bit as significant as the introduction of the PC in the late 1970s or the minicomputer in the late 1980s," he adds.

This new computing model can be described in simple terms: thin clients, fat servers and big pipes. The JavaStation is the thin client, or simplified desktop computer. It has no hard drive, no floppy drives and no CD-Rom and will sell for about \$750 in the US.

Sun also introduced new versions of its "fat servers": powerful computers designed to host programs and data files for networks of JavaStations. High speed networks, the third essential element, are already in place in many offices.

The typical PC network, in contrast, comprises increasingly powerful desktop machines, with built-in programs and data storage disk drives, linked to "file servers"



containing corporate databases. Another difference is the software. JavaStations are optimised to run programs written in Sun's Java programming language, although they can also run Windows programs through emulation.

Cynics might suggest that for Sun and Oracle the low-cost Network Computer creates opportunities to sell more of their core server and server software products. Yet Network Computers such as the JavaStation address a rising concern in many businesses about

the high cost of supporting large networks of PCs. Recent studies by computer market research firms, including the Gartner Group of the US, have estimated the "total cost of ownership" of a PC linked to an office network at between \$8,000 and \$13,000 a year, depending on what they are used for.

These costs include depreciation, maintenance, support, training and the administration of upgrading software. Hidden costs in lost time and productivity can be as much as half of the total cost, according to the Gartner Group. These can include the time lost when highly paid professionals help colleagues fix computer problems, time wasted by people struggling to understand the complexities of a PC and the effects of viruses or other interruptions.

Over the typical three-year life span of an office PC, costs can mount to over \$40,000. "It is like spending \$200,000 on oil, petrol, insurance and maintenance for a \$20,000 automobile,"

groups, customer databases and credit card transaction processing.

British Telecom has been testing prototype JavaStations as a possible alternative to the PCs the telephone company currently places on the premises of large customers to enable them to order services and receive bills electronically. The cost of supporting these PCs is about \$6,000-\$8,000 a year, says Terry Carlin, head of Systems and Product Launch at BT Customer Service.

"We would expect to see support costs halved. These savings must be offset, however, against the overhead costs of network usage," he adds. So far, the balance is tipping in favour of the JavaStation.

Sun's competitors point out that there may be additional expenses involved in installing JavaStations. Sun's estimates are "highly suspect", according to Pat Gelsinger of Intel, the leading supplier of microprocessors to the PC industry. Installing a network of JavaStations will mean replacing servers, the network and training users - an "enormous investment", he predicts.

Another expense is the development of software. BT, for example, has rewritten its Service View software in Java.

JavaStations are initially expected to be used in situations where people currently use a PC for a relatively narrow range of functions such as order entry or hotel reservations.

First Union Bank, another beta tester, plans to add JavaStations in its capital markets operations for use by support personnel running custom, in-house developed applications. The addition of the Network Computers is "a natural evolution of our focus on network-centric computing", says Peter Kelly, senior vice president, capital markets technology and support.

Perhaps the most telling response to the JavaStation, however, has come from competitors. On Monday Microsoft, Intel and several leading PC manufacturers announced a competing initiative to develop "NetPCs" - simplified Windows/Intel computers for introduction in mid-1997. The initiative was thrown together over the past couple of weeks following a demonstration of the JavaStation, according to one insider.

"I guess we struck a nerve with Intel and Microsoft," says McNealy.

Watching brief



Transactions made safer

New "fast crypto" chips from Motorola promise a big improvement in the security of transactions on the Internet. The microchips, launched this week by the US electronics company, are designed for smartcards that companies such as Microsoft are promoting for online commerce.

Smartcards containing one of the new chips can be inserted into a reader in a personal computer, for instance, to enable information such as credit card details to be transmitted securely. The cards disguise the data using public-key cryptography, which is very hard to crack.

The fast crypto chips, which Motorola claims can encrypt information at 200 times the speed of conventional smartcard devices, can use longer keys which Motorola says would take a supercomputer 50 years to unpick. France's Schlumberger, the leading smartcard manufacturer, has selected the Motorola microchips for an electronic payment system under development.

Motorola, UK: tel. (0)1355 565447; fax (0)1355 242743.

Transactions made safer

action" letter. The first IPO on the Net, of Spring Street Brewery, raised \$1.6m last year and this month launched a further \$3.3m offering.

In an Internet IPO, the investor can view the prospectus on a personal computer screen and place an order electronically, thereby saving costs and making smaller offerings financially viable.

W.J. Gallagher, US: tel. 713 517 0874; fax, 713 517 0171; e-mail, http://www.sarnaz.com/spotnet/

Snap happy on the Web

Live pictures draw attention to Web pages, but setting up a camera to take and view snapshots over a network can be cumbersome.

Axix Communications, a Swedish networking products company, has launched a colour digital camera designed to simplify connecting a camera to a network. The Axix NetEye 200 is self-contained, palm-sized and can be attached directly to a 10MB Ethernet network. It acts as a standalone Web server, allowing images to be seen with any standard Web browser, such as Netscape. Other applications for the Net Eye include network-connected security cameras and creating an Intranet photo library.

Axix Communications: Sweden, tel 46 2701800; fax 46 136130; e-mail Thomas.Pehrsson@axix.se

Watching Brief is compiled by Nicholas Denton: tel. (0)171 873 4357; fax, (0)171 873 4343; e-mail, Nick.Denton@FT.com.

Offerings on the Net

The US Securities and Exchange Commission has signalled tacit acceptance for initial public offerings over the Internet. It has given de facto approval for a \$5m (\$3.2m) offering by Netter Digital Entertainment, a Hollywood production company, by issuing a "no

Information Technology  
● The FT's review of Information Technology appears on the first Wednesday of each month

SOFTWARE Challenge of translating the spoken word

Nation shall speak unto nation

A machine that can translate a complex conversation is usually seen as the stuff of fantasy. But a prototype of a pioneering speech translation system, unveiled in Germany last week, represents a step, albeit an early one, in that direction.

The Verbmobil system is designed to help Japanese and German managers who can understand a little English to agree on the time and place of a meeting. It can translate 2,500 German words and 400 Japanese words into English. It provides the "correct" translation in 75 per cent of cases.

That may seem a modest achievement. But it represents a significant advance in some of the most difficult aspects of independent speech recognition, language processing and synthesis.

"Verbmobil is, right now, the largest, most innovative speech-to-speech translation system there is in the world," says Reinhard

Karger, the project manager. Unlike conventional dictation systems or those that process written language, the Verbmobil system has to deal with the intermediate sounds of speech such as "ers and uns" or sneezing.

The system also has a speech-rhythm module that works out phrasing from breaks and intonation.

It can also distinguish the meaning of an ambiguous word from the emphasis in the sentence. For example, the German indefinite article can be translated as "a" or "one" in English. By analysing the stresses in the sentence, the system can work out the difference between, say, "to meet for one hour" and "to meet for an hour". Other ambiguities are handled by reference to the context of the speech.

The project, which has received DM64.9m (£28.20m) in sponsorship from the German government and DM31m from industry, has involved

150 researchers and engineers from 29 universities and companies in Germany, the US and Japan - including Alcatel, Daimler-Benz, IBM and Philips. The project is run by Professor Wolfgang Wahlster at the German Research Centre of Artificial Intelligence in Saarbrücken.

The system is composed of 24 communicating modules. The acoustic modules record and digitise the speech, while the recogniser modules use statistical language models, lexicons and key-word spotters.

The linguistic modules use complementary forms of analysis, known as deep and flat. The deep analysis searches for strings of words that are grammatically correct, and analyses their meaning by referring to a module containing a lexicon of phrases. The flat analysis deals with non-grammatical sentences by extracting words and phrases that appear relevant to

the conversation. The transfer module then translates the phrases into their structurally correct English equivalent, which is synthesised into speech.

The modules developed for the translation system can be used in other devices. For example, Mercedes-Benz has used the speech recognition technology in a device for car telephones that recognises phone numbers.

The next phase of the project aims to extend Verbmobil's vocabulary to 10,000 words and expand its scope to deal with travel planning as well as meetings. It will also be developed to translate into German and Japanese.

Researchers on the Verbmobil project are confident that it will lead to viable products. But the development of a machine that can handle a free-ranging conversation is not yet on the horizon.

Vanessa Houlder

IT in action • Andrew Baxter

Ideas for a better Net

What improvements would internet users like to see to the network? Some clues emerge from a report on internet awareness, access and usage.

The most common complaint concerns speed of access and downloading formation - nearly half of sample of UK users said they would like to see the it made faster. Almost 30 per cent of the sample said they would like to find information more easily, with tier search engines or free focused browsers, for example.

1996 Internet Report. Continental Research. Fax, (0)171 1174 2195 plus VAT.

Value for money

Can you ensure your investment in IT is not wasted?

Potential improvements to the Internet

Speed up access and downloading information	47
Make it easier to find information	28
Improve security and success of accessing	12
Improve security of transmitting information	9
Make it more user-friendly	9
More censorship (eg of pornographic material)	8
Make it cheaper	8
Improve visual display	7
Exclude and reduce junk mail	4
Increase bandwidth	4
Keep it free (eg control and censorship)	2
No improvements necessary	7

\* Base 100. Respondents were asked what improvements they would like to see. Source: Continental Research.

A practical guide to help chief executives has been launched by an organisation whose members include companies such as Barclays Bank and Imperial Chemical Industries.

The forum claims that in spite of the UK's annual spend of £20bn on IT, 70 per cent of users believe they obtain little return on their investment.

Information for Profit: the CEO's Agenda for Action.

£17.50. IT Skills Forum, fax +44 181 840 1591, e-mail itzf@itzf.co.uk

Figuring finance out

Financial software is an increasingly important tool for accountants, but still frequently disappoints. A survey of 570 members of the UK's Chartered Institute of Management Accountants

found 61 per cent believe core financial software does not readily provide information that supports management decision-making. The need to integrate financial and non-financial information was viewed as particularly important by 85 per cent of the survey, according to a preliminary report.

Investment in software products to aid the financial reporting process was seen to be cost-effective by 79 per cent, but seen by 75 per cent as requiring a lot of attention.

Further information from Jyoti Banerjee at Tax Bro-maid, tel +44 (0)181 332 6160, mobile 0978 323440.

Business & Environment

The weekly Business and the Environment Page will be relaunched in a new monthly format on Wednesday November 6.

INFORMATION FROM THE BANK OF ENGLAND

GILT-EDGED CONVERSION OFFER FROM 12% EXCHEQUER STOCK 2013-2017 INTO 8% TREASURY STOCK 2015

The Bank of England announces an offer to convert holdings of 12% Exchequer Stock 2013-2017 into 8% Treasury Stock 2015 on 12 December 1996. The rate of conversion will be set at the discretion of the Bank of England. It will be on a clean price basis, announced at 3.30 pm on 12 November 1996, together with details of the action required to be taken by holders to assent to the terms of the conversion offer.

Registered holders of 12% Exchequer Stock 2013-2017 at the close of business on 5 December 1996 who have exercised the option to convert will be entitled to the full interest payment, gross or net of income tax as appropriate, due on 12 December 1996, the next interest payment date for 12% Exchequer Stock 2013-2017. However, an amount equal to five days gross accrued interest on 8% Treasury Stock 2015 (in respect of the period from 7 December 1996, the previous interest payment date for 8% Treasury Stock 2015, to the date of the conversion), at the rate of £0.10959 per £100 nominal of the converted amount of stock, will be deducted from the payment made, as consideration for the purchase of the gross accrued interest.

8% Treasury Stock 2015 issued as a result of the conversion will be fungible in all respects with the existing stock from the date of conversion. Holders who exercise the option to convert will receive the full six months' interest payment on 8% Treasury Stock 2015 due on 7 June 1997 which will be paid without deduction of income tax to all holders on that and all subsequent interest payment dates.

BANK OF ENGLAND LONDON

29 October 1996









# D-Mark gains on fears of Emu delay

By Stan Kuper

The D-Mark was the big winner on the foreign exchange markets yesterday, gaining 1.5 per cent to 1.5111, 10.38 higher against the yen at 175.53 and 19 pfennigs firmer against the pound at DM2.12. It also broke through resistance at SF90.831.

also said German interest rates could rise if M3 money supply growth stayed above target. Furthermore, the institutions said Germany could fail to meet the Maastricht treaty criterion of a budget deficit of 3 per cent of GDP or less in 1997. This raised the prospect that European monetary union could be delayed.

would remain on hold for the moment. This failed to hit the dollar, partly because the news encouraged buying of US Treasury bonds. Mr Tony Norfield, treasury economist at A&N Amro in London, said the D-Mark could have risen even further yesterday but for market interventions by European central banks.

Starting Against the D-Mark (DM per £) 2.5 2.4 2.3 2.2 2.1 2.0 1.9 1.8 1.7 1.6 1.5 1.4 1.3 1.2 1.1 1.0 0.9 0.8 0.7 0.6 0.5 0.4 0.3 0.2 0.1 0.0 -0.1 -0.2 -0.3 -0.4 -0.5 -0.6 -0.7 -0.8 -0.9 -1.0 -1.1 -1.2 -1.3 -1.4 -1.5 -1.6 -1.7 -1.8 -1.9 -2.0 -2.1 -2.2 -2.3 -2.4 -2.5

By delayed from its planned start. These fears could hit convergence traders - bets on high-yielding peripheral European currencies such as the lira and the peseta. Mr Norfield said: "With the France Telecom issue clouding the outlook for Emu again, it could give the D-Mark some firmness over the next couple of days."

consultancy, said that this was the "first time a Bundesbank has spelled out what they consider to be an acceptable 'fudge' of the Maastricht criteria". But the strategists say that fresh signs that various countries were struggling to meet the Maastricht criteria could affect governmental support for Emu, and would thus boost the D-Mark.

sterling was volatile yet again, losing almost 2 pfennigs against the D-Mark after gaining almost 3 pfennigs in the two previous days of trading. Currency strategists said the pound's volatility was making some investors nervous.

Yesterday's retreat was almost entirely due to the strong D-Mark, as UK consumer credit data were stronger than expected.

The first boost for the D-Mark yesterday came from forecasts by German research institutes that gross domestic product growth this year would be 1.5 per cent, twice as high as previously forecast. They

emerged weaker than expected, suggesting that US rates would remain on hold for the moment. This failed to hit the dollar, partly because the news encouraged buying of US Treasury bonds.

But perhaps the most intriguing news item of the day emerged too late to have much of an effect in the London market. It was reported shortly before trading closed that the European Commission's advisory group of statisticians last week disagreed

about whether France could use receipts from the partial privatisation of France Telecom to cut its budget deficit to 3 per cent of GDP.

The reports sent the French Franc falling from DM3.377 to close in London at DM3.381 - a large drop for a currency that usually gains against the D-Mark.

The reports also attributed to fears that Emu could be delayed from its planned start. These fears could hit convergence traders - bets on high-yielding peripheral European currencies such as the lira and the peseta.

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Yesterday's retreat was almost entirely due to the strong D-Mark, as UK consumer credit data were stronger than expected.

## POUND SPOT FORWARD AGAINST THE POUND

Oct 29	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month %/p.a.	Three months %/p.a.	One year %/p.a.	Bank of England
Europe	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Australia	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Canada	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Japan	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Switzerland	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
US Dollar	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
UK	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Oct 29	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month %/p.a.	Three months %/p.a.	One year %/p.a.	J.P. Morgan
Europe	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Australia	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Canada	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Japan	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
Switzerland	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
US Dollar	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0
UK	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0

## CHSS RATES AND DERIVATIVES

Oct 29	CHF	DM	FF	DM	IE	L	F	Nkr	Es	Pta	Skr	Sfr	C	S	Y	Esc
France	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Germany	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Italy	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Japan	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
UK	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								

## EXCHANGE CROSS RATES

Oct 29	CHF	DM	FF	DM	IE	L	F	Nkr	Es	Pta	Skr	Sfr	C	S	Y	Esc
France	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Germany	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Italy	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
Japan	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								
UK	1.5111	-0.0035	0.10	1.5120	1.5095	1.5100	1.5105	105.0								

## US INTEREST RATES

Oct 29	Overnight	7 days	One month	Three months	Six months	One year
US	5.50	5.50	5.50	5.50	5.50	5.50
UK	5.50	5.50	5.50	5.50	5.50	5.50
Japan	5.50	5.50	5.50	5.50	5.50	5.50
Germany	5.50	5.50	5.50	5.50	5.50	5.50
France	5.50	5.50	5.50	5.50	5.50	5.50

## JAPANESE YEN FUTURES (MIA) Yen 12.5 per Yen 100

Oct 29	Open	Latest	Change	High	Low	Est. vol	Open int.
Dec	108.11	108.38	+0.025	108.65	108.11	78,794	3.5
Mar	108.00	108.05	+0.028	108.67	108.00	34,511	2.5
Jun	108.00	108.04	0.004	108.67	108.00	15	2.5

## EMU EUROPEAN CURRENCY UNIT RATES

Oct 29	Rate against Euro	Change on day	% +/- from 1st weekstart	Div. incl.		
Ireland	0.78214	0.78498	+0.00284	-0.2	2.36	6
Finland	0.50089	0.50115	+0.00027	-0.78	2.22	6
Portugal	185.787	185.428	-0.359	-0.19	2.13	6
Spain	162.483	162.020	-0.463	-0.29	1.72	2
Netherlands	1.25824	1.25580	-0.00244	0.18	1.25	-1
Belgium	38.398	38.587	+0.0187	0.48	0.94	-4
Germany	1.41000	1.41000	0.00000	0.00	0.81	-6
Austria	13.4383	13.5199	+0.0816	0.61	0.81	-4
Denmark	7.28580	7.32211	+0.03631	1.32	0.10	-2
France	6.49208	6.49720	+0.00512	1.42	0.00	-12

## PHILADELPHIA SE 6/S OPTIONS C31.250 (cents per pound)

Strike	Nov	Dec	Jan	Nov	Dec	Jan
1.800	3.05	3.30	2.25	0.15	0.56	0.68
1.800	1.45	1.82	2.27	0.38	0.90	1.30
1.810	0.84	1.38	1.77	0.77	1.38	1.78
1.870	0.43	1.29	1.56	1.44	2.36	2.52

## THREE MONTH EURO DOLLAR (MIA) \$1m points of 100%

Oct 29	Open	Latest	Change	High	Low	Est. vol	Open int.
Dec	94.39	94.42	+0.03	94.43	94.37	19,891	484.983
Mar	94.30	94.36	+0.06	94.37	94.29	29,822	385.506
Jun	94.16	94.24	+0.08	94.24	94.14	17,753	279.877

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## BASE LENDING RATES

Bank	Rate	Bank	Rate	Bank	Rate
Barclays	5.75	Cyprus Popular Bank	5.75	MidWestminster	5.75
Bank of America	5.75	Dunlop Bank	5.75	Royal Bank of Scotland	5.75
Bank of Montreal	5.75	Easton Bank Limited	6.75	Sanger & Freedlander	5.75
Bank of Scotland	5.75	Financial & Gen Bank	7.00	Smith & Weller	5.75
Bank of Ireland	5.75	Robert Fleming & Co	5.75	South Western Bank	5.75
Bank of Cyprus	5.75	Carobank	5.75	TSB	5.75
Bank of Greece	5.75	Genes Bank	5.75	United Bank of Kuwait	5.75
Bank of London	5.75	Hellenic Bank AG	5.75	Western Trust	5.75
Bank of France	5.75	Paribas Bank	5.75	Yorkshire Bank	5.75
Bank of Spain	5.75	Monte de Piedad	5.75		
Bank of Portugal	5.75	Commerzbank	5.75		
Bank of Italy	5.75	UniCredit	5.75		
Bank of Germany	5.75	Deutsche Bank	5.75		
Bank of Austria	5.75	Bank Austria	5.75		
Bank of Denmark	5.75	Danske Bank	5.75		
Bank of Sweden	5.75	Svenska Handelsbanken	5.75		
Bank of Norway	5.75	Storebrand	5.75		
Bank of Finland	5.75	OP Financial Group	5.75		
Bank of Ireland	5.75	Bank of Ireland	5.75		
Bank of Cyprus	5.75	Bank of Cyprus	5.75		
Bank of Greece	5.75	Bank of Greece	5.75		
Bank of London	5.75	Bank of London	5.75		
Bank of France	5.75	Bank of France	5.75		
Bank of Spain	5.75	Bank of Spain	5.75		
Bank of Portugal	5.75	Bank of Portugal	5.75		
Bank of Italy	5.75	Bank of Italy	5.75		
Bank of Germany	5.75	Bank of Germany	5.75		
Bank of Austria	5.75	Bank of Austria	5.75		
Bank of Denmark	5.75	Bank of Denmark	5.75		
Bank of Sweden	5.75	Bank of Sweden	5.75		
Bank of Norway	5.75	Bank of Norway	5.75		
Bank of Finland	5.75	Bank of Finland	5.75		

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Jun	94.16	94.24	+0.08	94.24	94.14	17,753	279.877

## US TREASURY BILL FUTURES (MIA) \$1m per 100%

Oct 29	Open	Latest	Change	High	Low	Est. vol	Open int.
Dec	94.93	94.95	+0.02	94.96	94.82	35	3.970
Mar	94.88	94.88	-0.02	94.89	94.88	12	3.823
Jun	94.73	94.74	0.01	94.73	94.68	12	3.587

## EURO DOLLAR (MIA) \$1m points of 100%

Oct 29	Open	Latest	Change	High	Low	Est. vol	Open int.
Dec	94.39	94.42	+0.03	94.43	94.37	19,891	484.983
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Jun	94.16	94.24	+0.08	94.24	94.14	17,753	279.877

## WORLD INTEREST RATES

Oct 29	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	5.50	5.50	5.50	5.50	5.50	5.50	2.50	-
France	5.50	5.50	5.50	5.50	5.50	5.50	2.50	-
Germany	5.50	5.50	5.50					



COMMODITIES AND AGRICULTURE

Hamanaka admits forging documents in relation to Sumitomo's \$2.6bn copper market losses

LME seeks more transparency

By Deborah Hargreaves in London and William Dawkins in Tokyo
The news came as Mr Raj Bagri, chairman of the London Metal Exchange, detailed controversial reforms to the market that he wants to implement in the wake of the copper trading scandal.

the Tokyo prosecutors' office.
Mr Hamanaka was arrested last week after being sacked by Sumitomo four months ago for running up huge losses from unauthorised copper trades.

Japan, said the reforms being considered could be introduced by the end of the year. He said the LME was discussing with the metals industry the possibility of traders divulging greater information about their copper stocks.

Market users would be extremely sensitive to board members knowing their full position, since most board members are also traders in the market.
"Do you publish the information about stocks - and that is changing all the time - or do you just let the board know? Even that is dodgy," one trader said.



Raj Bagri (left), LME chairman, addresses a Tokyo news conference yesterday with his deputy Ralph Kestbaum.

Nelson Gold to shut down Tajik venture

By Sander Thoenes in Almaty
Nelson Gold, the Canadian mining group, yesterday said it was closing down its gold venture in western Tajikistan after a series of conflicts with the Tajik government, its partner in the project.

"Are they our partners or what are they?" said Kazi Radzhabov, deputy chairman of the Commission on Precious Metals and Gems, which represents the government in the venture. "They are not acting homely."

The squabbles over the investment - the largest western venture in the country - highlight the weakness of many of the early investments in the former Soviet Union.
Zaravshan Gold, set up to run the mining, processing and exploration joint venture, is 49 per cent owned by Nelson, which has management control. However, it claims the government is blocking exports of 25,000 ounces of gold worth \$9.5m and says it will mothball its operations from tomorrow.

The government demanded an effective veto right over transfers on the venture's gold account in Switzerland, while Nelson maintains that it has full control of the account to obtain multilateral banking.
Mr Laing said the government had agreed on compromise solutions to a number of issues earlier this summer, but failed to act in the agreement. He said that the government had breached the contract by forcing the venture to renege on its local sale, and then failed to implement tax reductions it had offered as compensation for extra refining costs.

Selling spree prompts slide in copper prices

MARKET REPORT
By Deborah Hargreaves
The copper market slid 5 pence yesterday as a selling spree hit the London Metal Exchange. Prices tumbled \$115 a tonne in late trading to \$1,925 a tonne for three-month metal.

drop in stocks because traders had the perception that a lot of metal is available and the market is moving into significant surplus.
Strong selling from the Chinese had also pushed the price down. Traders believe

down by almost \$1 a barrel to \$23.70. On the New York Mercantile Exchange, the price of December futures slipped 64 cents to \$24.21 by mid-session.
November heating oil futures slipped 1.9 cents on Nymex to 69.6 cents a gallon, and jet fuel prices on the Rotterdam market were \$2 a tonne weaker at \$254 a tonne.

By Alison Meikland
Agricultural futures contracts have "huge potential" for growth in Europe, a US expert in financial markets said yesterday.
Mr Paul Knapp, president of Chicago-based Catalyst Institute, a research organisation specialising in markets and financial institutions, said the US was far ahead of Europe. Farm-related futures in the US consist of 37 contracts on 18 commodities, traded on seven exchanges. By comparison, the four European exchanges - in London, Paris, Amsterdam and the citrus futures exchange in Valencia - trade 18 contracts on nine commodities.

Europe urged to embrace farm-related contracts

modities, and does 17 times the trading volume," Mr Knapp said at a London conference on risk management in European agriculture.
He said contracts for new products should meet seven criteria. They should: have a large cash market in the territory to be served by the exchange; attract a high level of hedging interest by a large number of market participants; be a similar product through the territory; have a volatile price; have readily available price information about the underlying cash market; have a lack of competing contracts; have a good system for physical delivery or cash settlement.

He said continued EU price supports undermined certain contracts. However, as these supports were reduced or eliminated the contracts could become more attractive in the longer term.
Earlier, Mr Joseph Dial of the US Commodity Futures Trading Commission, the federal regulator of the futures industry, said US farmers had to learn more about risk management, biotechnology, computers, precision farming and business management to survive.
The new era of agriculture, following the passage of this year's reforming farm bill, would create "an astounding realignment" in farmer numbers. Currently, just over 80 per cent of the value of US farm commodities is produced by about 20 per cent of farmers.

COMMODITIES PRICES

BASE METALS
LONDON METAL EXCHANGE
(Prices from Ametalgol Metal Trading)
ALUMINIUM 99.7 PURITY (\$ per tonne)
Oct 1377-78 1409-7
Nov 1394.5-95.5 1429-34
High/Low 1414/1388
AM Official 1372-2.5 1402-2.5
Kerb close 1408-9
Open Int. 226,520
Total daily turnover 72,991

Precious Metals continued
GOLD COMEX (100 Troy oz; \$/tray oz)
Oct 380.4 -3.6 383.7 383.2 4 5
Nov 381.6 -3.0 384.7 381.5 7,948 100.3K
Dec 381.5 -3.0 384.4 383.4 591 18,932
Jan 381.7 -3.0 387.4 385.0 118 10,258
Feb 381.0 -3.0 380.0 387.7 236 11,131
Mar 380.3 -3.1 381.5 380.8 5 4,427
Total 5,895,187,847

GRAINS AND OIL SEEDS
WHEAT LIFFE (\$ per tonne)
Oct 97.80 -0.15 98.00 98.00 8 250
Nov 98.00 +0.50 100.15 98.85 90 2,252
Dec 100.90 -0.50 101.25 101.80 23 1,834
Jan 102.00 -0.25 103.50 101.50 283 2,081
Feb 103.75 +0.50 103.75 103.75 10 178
Mar 103.00 -0.50 - - - 138
Total 179 9,948

SOFTS
COCOA LIFFE (\$/tonne)
Dec 932 +4 937 923 1,388 27,784
Nov 961 +6 966 956 1,916 42,885
Mar 976 +7 980 971 490 18,418
Apr 985 +8 987 979 493 18,014
May 1008 +8 1010 1002 128 5,008
Jun 1019 +7 1023 1015 128 4,539
Total 4,258 132,128

MEAT AND LIVESTOCK
LIVE CATTLE CME (40,000 lbs; cents/bal)
Dec 68,675 -68,900 68,500 6,441 38,724
Nov 63,550 +0.02 63,800 63,400 2,554 18,367
Apr 65,076 +0.1 65,250 65,000 2,491 12,522
Feb 62,525 +0.15 62,575 62,550 647 5,264
Oct 62,500 +0.125 62,525 62,400 680 8,124
Nov 60,000 +0.25 60,125 60,800 117 2,988
Total 15,349 94,888

ALUMINIUM ALLOY (\$ per tonne)
Oct 383.7 -4.7 389.0 383.1 848 18,210
Nov 386.3 -4.7 390.0 386.9 52 7,804
Dec 389.1 -4.7 393.0 390.0 8 819
Oct 382.6 -4.9 388.0 383.5 1 27
Total 3,798 38,184

PLATINUM NYMEX (50 Troy oz; \$/tray oz)
Jan 383.7 -4.7 389.0 383.1 848 18,210
Nov 386.3 -4.7 390.0 386.9 52 7,804
Dec 389.1 -4.7 393.0 390.0 8 819
Oct 382.6 -4.9 388.0 383.5 1 27
Total 3,798 38,184

WHEAT CBT (5,000 bu; mtr; cents/bu)
Dec 384.50 -0.25 387.50 378.00 5,445 33,228
Nov 376.00 -0.75 378.50 374.00 3,948 16,033
Mar 382.00 -0.25 385.00 381.50 283 2,081
Sep 382.50 +0.75 385.00 381.00 591 10,081
Sep 355.00 +1 358.00 355.00 8 285
Dec 384.00 -0.25 384.00 384.00 178 178
Total 13,218 81,888

COFFEE LIFFE (\$/tonne)
Nov 1322 -2 1334 1316 1,713 6,340
Jan 1400 +9 1405 1382 1,239 14,910
Feb 1333 -4 1342 1321 817 4,344
Mar 1315 -1 1325 1315 225 3,023
Jul 1318 +2 1325 1318 106 433
Total 1320 +4 1322 1322 4,187 33,114

LIVE HOGS CME (40,000 lbs; cents/bal)
Dec 54,600 +0.175 54,200 53,575 4,323 15,277
Feb 74,025 +0.2 74,100 73,400 2,491 6,046
Apr 62,525 +0.15 62,575 62,550 647 5,264
Oct 62,500 +0.125 62,525 62,400 680 8,124
Nov 60,000 +0.25 60,125 60,800 117 2,988
Total 15,349 94,888

ENERGY
CRUDE OIL NYMEX (1,000 barrels; \$/barrel)
Dec 24.30 -0.26 24.78 24.11 10,676 100.3K
Nov 23.90 -0.46 24.34 23.70 18,010 51,800
Oct 23.50 -0.38 23.88 23.30 5,599 36,327
Jan 23.00 -0.38 23.29 22.90 3,357 23,019
Apr 22.25 -0.33 22.80 22.42 3,385 15,689
May 22.14 -0.29 22.15 22.10 1,240 11,230
Total 63,289 491,304

SOYBEAN OIL CBT (5,000 bu; mtr; cents/bu)
Dec 22.10 -0.03 22.30 22.50 5,914 49,139
Nov 22.10 -0.03 22.30 22.50 5,914 49,139
Mar 22.10 -0.03 22.30 22.50 5,914 49,139
Sep 22.10 -0.03 22.30 22.50 5,914 49,139
Total 23,656 195,555

SOYBEAN MEAL CBT (100 tons; \$/ton)
Dec 228.9 -1.1 230.1 227.2 10,670 40,987
Nov 229.4 -1.4 230.6 227.9 2,998 10,292
Mar 229.2 -1.4 230.6 227.9 2,998 10,292
Sep 229.2 -1.4 230.6 227.9 2,998 10,292
Total 19,664 72,861

WHITE SUGAR LIFFE (\$/tonne)
Dec 314.2 -0.5 315.0 313.7 638 8,238
Nov 316.3 -0.8 317.1 315.8 1,233 8,233
Jan 317.0 -0.5 317.7 316.4 170 4,344
Mar 317.0 -0.5 317.7 316.4 170 4,344
Jul 317.0 -0.5 317.7 316.4 170 4,344
Total 3,181 12,759

BRANDS SPOT MARKETS
CRUDE OIL FOB (per barrel)
Duba 821.45-1.55x -0.70
Brent Blend (dec) 823.26-0.28 -1.185
Brent Blend (dec) 823.66-0.28 -0.845
WTI 824.27-4.25x -0.855
Oil Products (except diesel) 825.07

PRECIOUS METALS
LONDON BULLION MARKET
(Prices supplied by N.M. Rothschild)
Gold (1000 gms) 381.50-381.70
Silver (1000 gms) 327.228 478.199
Morning Fix 327.228 478.199
Afternoon Fix 327.228 478.199
Day's High 327.228 478.199
Day's Low 327.228 478.199
Previous close 327.228 478.199

UNLEADED GASOLINE
NYMEX (42,000 US gal; \$/barrel)
Dec 22.70 -0.029 22.78 22.68 40,727
Nov 22.70 -0.029 22.78 22.68 40,727
Mar 2.540 +0.025 2.560 2.475 3,337 13,155
Apr 2.300 +0.025 2.330 2.300 1,474 9,498
May 2.170 +0.025 2.195 2.165 583 5,201
Jun 2.060 +0.025 2.085 2.070 302 4,659
Total 52,887 147,284

FUTURES DATA
Minor Metals
European base metal, from Metal Bulletin, 5 per lb in warehouse, unless otherwise stated. Last week's in brackets, where changed. Auctioneer: 99.99%, 5 per tonne, 2,000-2,000 (2,000-2,100). Warehouse: 99.99%, 5 per tonne, 2,000-2,100. Warehouse: 99.99%, 5 per tonne, 2,000-2,100. Warehouse: 99.99%, 5 per tonne, 2,000-2,100.

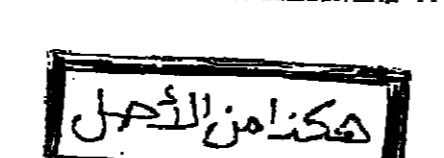
INDICES
Retailers (Index: 1982=100)
Oct 28 197.5 197.5 197.5 210.7
Nov 197.5 197.5 197.5 210.7
Dec 197.5 197.5 197.5 210.7
Total 197.5 197.5 197.5 210.7

CRUDE OIL NYMEX (10,000 barrels; \$/barrel)
Dec 22.70 -0.029 22.78 22.68 40,727
Nov 22.70 -0.029 22.78 22.68 40,727
Mar 2.540 +0.025 2.560 2.475 3,337 13,155
Apr 2.300 +0.025 2.330 2.300 1,474 9,498
May 2.170 +0.025 2.195 2.165 583 5,201
Jun 2.060 +0.025 2.085 2.070 302 4,659
Total 52,887 147,284

JOTTER PAD
A grid for taking notes, with a header and a large empty area for writing.

CROSSWORD
No. 9,212 Set by CINEPHILE
A crossword puzzle grid with clues provided on the right side.

SOLUTION 9,211
A list of crossword puzzle solutions corresponding to the previous puzzle, including words like 'Chub', 'Biblical book', and 'Meaning to build on'.









Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4376 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG (SIB RECOGNISED)

Main table containing financial data for various offshore funds and insurances, including columns for fund names, prices, and other financial metrics.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

Table listing various fund categories such as Global, Asia, Europe, and US, with columns for Fund Name, Price, and other details.

Table listing various fund categories such as Global, Asia, Europe, and US, with columns for Fund Name, Price, and other details.



Advertisement for FORTE Posthouse, featuring a large 'F' logo and text: 'Shouldn't your company spend less on hotel bills? If your company books over 250 nights hotel accommodation a year, call now and find out about the great savings on our Corporate Rate Programme.'

OTHER OFFSHORE FUNDS

Table listing various offshore fund categories such as Asia, Europe, and US, with columns for Fund Name, Price, and other details.

MANAGED FUNDS NOTES: This section provides detailed information and disclaimers regarding the managed funds service, including contact details for the FT Cityline Help Desk.











LONDON STOCK EXCHANGE

Chilling signals blow across from Germany

MARKET REPORT By Peter John

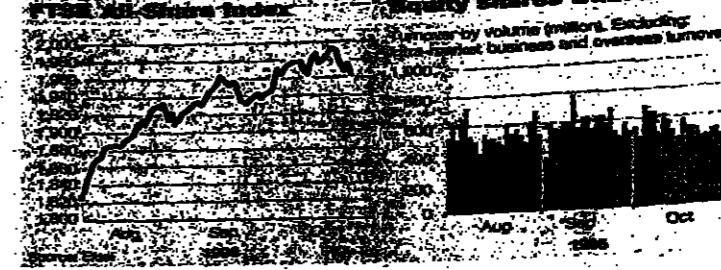
Following the heaviest winds since the 1997 hurricane, London's marketmakers batted down the hatches against the possibility of some stormy financial weather.

Their comments follow hints from the Bundesbank last week that the downward rate trend may be over.

Brokers with long memories and a superstitious nature were recalling that it was a German interest rate rise which sparked off the 1987 crash.

Closer to home, government bonds were initially weaker on the back of stronger than expected net new consumer credit data for September.

Mr Neil Parker, economist with the Royal Bank of Scotland, said the strength of the consumer credit data was just one more



Indices and ratios table with columns for index name, value, and change.

Best performing sectors table with columns for sector name and percentage change.

Worst performing sectors table with columns for sector name and percentage change.

Lonrho up on Bock sell-out

By Joel Kibazo, Lisa Wood and Ramraj Gogna

Industrials group Lonrho returned to the limelight after Mr Dieter Bock announced he was stepping down as chief executive and selling his 18.3 per cent stake to South African giant Anglo American.

Following an agreement made earlier this year, Mr Bock exercised an option to sell his holding of 143m shares to Anglo at 180p a share.

Several brokers sounded cautious noises following the news and one said: "This now puts a ceiling of 180p a share on this stock."

"If Anglo American is not going to bid and Mr Dieter Bock is selling out, this does not send a positive signal to other investors."

But the price received a final lift late in the day when rumours circulated that Carlton Communications was preparing a bid.

Several regional newspapers traded higher including Midland Independent Newspapers, which strengthened 4% to 125p.

Following the trade, shares in the group tumbled 20 to 220 1/2p, making them

the worst performer in the FTSE 250 index.

The rise and rise of Zeneca finally lost some momentum after the group announced nine-month sales that may have been up by 14 per cent against the same period last year.

Shares in mobile phone company Vodafone Group fell 3 to 233 1/2p following a broker's recommendation.

FT 30 INDEX table with columns for date, high, low, and change.

imminent management changes to be followed shortly afterwards by some favourable strategic decisions.

Elsewhere in the sector bid talk continued to boost General Cable. The shares put on 3% to 211p with some 5.2m shares having changed hands during the course of the session.

Heavy profit-taking in Cable & Wireless brought turnover of 8.3m. The shares eased 1% to 488p.

London market data table with columns for index, high, low, and change.

switch into Allied on grounds of rating.

The market responded well to the plans by Flex-tech, the cable and satellite TV company, for eight new channels in a joint venture with the BBC.

Concerns that Marks & Spencer may still enter the over-the-counter medicine market resulted in Boots falling 9 to 628 1/2p.

Allied Domecq rose 5% to 470p and Grand Metropolitan fell 5% to 470p with Kleinwort Benson recommending profit-taking in Grand Metropolitan and a

trend and closed 5% off at 350p.

Dalgety fell 8 to 313 1/2p with analysts given a trading update on a visit to the group's pet food plant in France.

Analysts said this was good news, particularly if advertising spend was to be increased on the main brands.

FT GOLD MINES INDEX table with columns for index, high, low, and change.

FUTURES AND OPTIONS

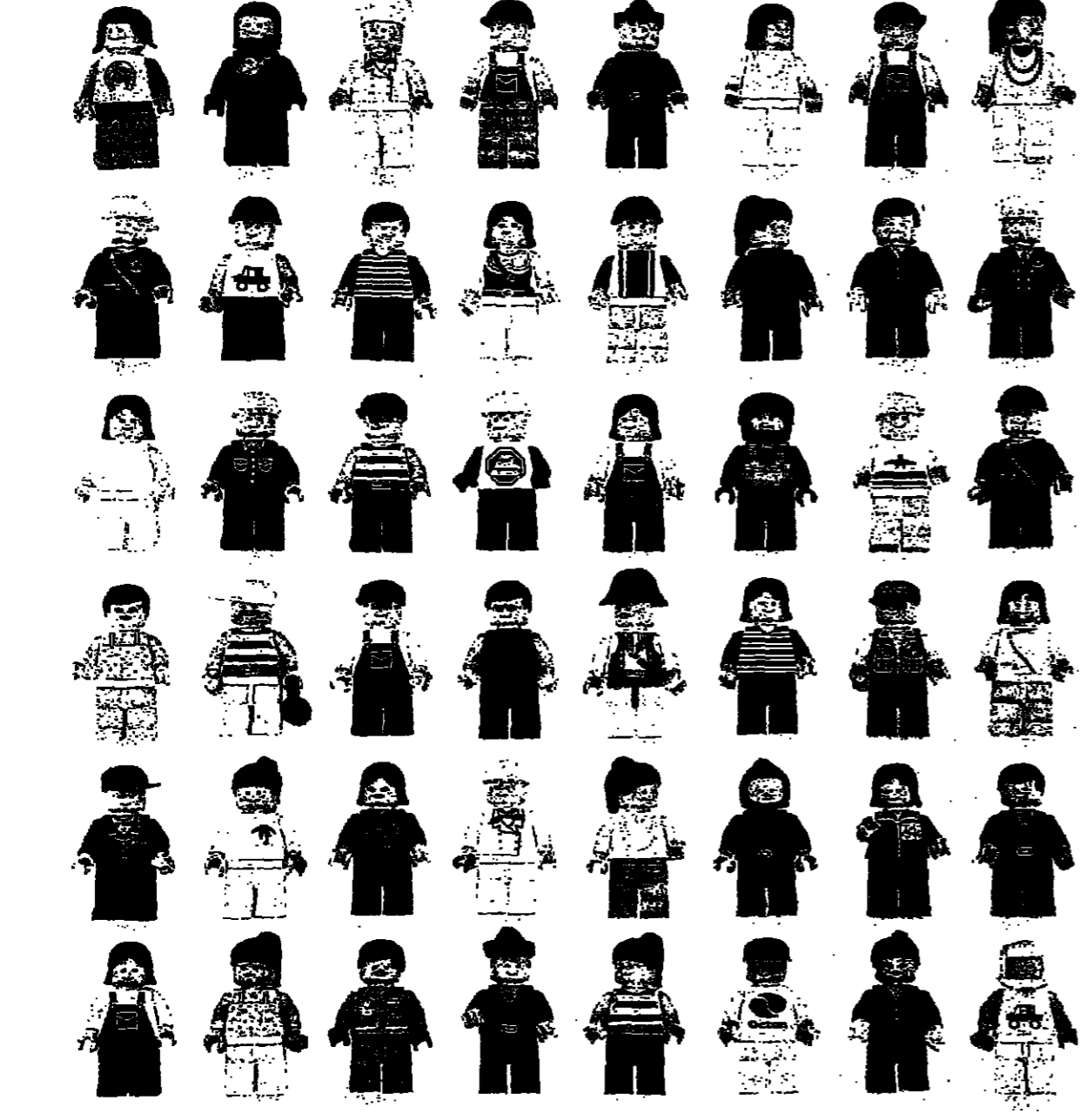
FTSE 100 INDEX FUTURES table with columns for date, open, high, low, and change.

FTSE 250 INDEX FUTURES table with columns for date, open, high, low, and change.

FTSE 100 INDEX OPTIONS table with columns for date, open, high, low, and change.

TRADING VOLUME

Major Stocks Yesterday table with columns for stock name, volume, and price change.



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome.

UNHCR United Nations High Commissioner for Refugees

FTSE Actuaries Share Indices

Large table of FTSE Actuaries Share Indices with columns for index name, value, and change.

Hourly movements

Hourly movements table with columns for time, index, and change.

FTSE 380 Industry baskets

FTSE 380 Industry baskets table with columns for industry name, value, and change.

FTSE 100 Daily Highs

FTSE 100 Daily Highs table with columns for date, high, and low.

FTSE 100 Daily Lows

FTSE 100 Daily Lows table with columns for date, low, and high.

FTSE 100 Daily Ranges

FTSE 100 Daily Ranges table with columns for date, high, and low.

FTSE 100 Daily Vol

FTSE 100 Daily Vol table with columns for date, volume, and change.

FTSE 100 Daily % Chg

FTSE 100 Daily % Chg table with columns for date, % change, and index.

FTSE 100 Daily % Vol

FTSE 100 Daily % Vol table with columns for date, % volume, and index.

FTSE 100 Daily % Range

FTSE 100 Daily % Range table with columns for date, % range, and index.

FTSE 100 Daily % High

FTSE 100 Daily % High table with columns for date, % high, and index.

FTSE 100 Daily % Low

FTSE 100 Daily % Low table with columns for date, % low, and index.

FTSE 100 Daily % Range

FTSE 100 Daily % Range table with columns for date, % range, and index.

FTSE 100 Daily % High

FTSE 100 Daily % High table with columns for date, % high, and index.

FTSE 100 Daily % Low

FTSE 100 Daily % Low table with columns for date, % low, and index.

FTSE 100 Daily % Range

FTSE 100 Daily % Range table with columns for date, % range, and index.

هكمان للأعمال

FTSE INTERNATIONAL



WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

Table of stock market data for Europe, including sections for Germany (DAX), France (CAC), Italy (MIB), Spain (IBEX), and Portugal (BVL). Each section lists various stock indices and their performance metrics.

Table of stock market data for Japan (TOPIX) and Korea (KOSPI).

Table of stock market data for Hong Kong (HSI) and Taiwan (TAIEX).

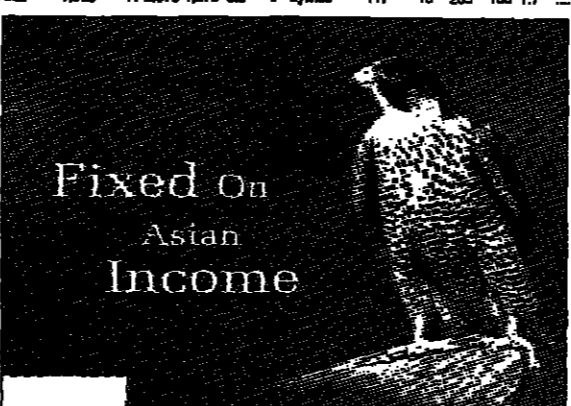
Table of stock market data for Australia (ASX) and New Zealand (NZSE).

Table of stock market data for South Africa (JSE) and India (SENSEX).

Table of stock market data for Indonesia (IHSG) and Malaysia (KLSE).

Table of stock market data for Singapore (SEI) and Thailand (SET).

Table of stock market data for the Philippines (PSE) and South Korea (KOSPI).



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Peregrine has the largest team of professionals dedicated to the origination and distribution of Asian fixed income securities.

Table of stock market data for Turkey (BIST) and Greece (ASE).

Table of stock market data for the Pacific region, including Japan (TOPIX) and Korea (KOSPI).

Table of stock market data for Australia (ASX) and New Zealand (NZSE).

Table of stock market data for South Africa (JSE) and India (SENSEX).

Table of stock market data for Indonesia (IHSG) and Malaysia (KLSE).

Table of stock market data for Singapore (SEI) and Thailand (SET).

Table of stock market data for the Philippines (PSE) and South Korea (KOSPI).

Table of stock market data for Taiwan (TAIEX) and Hong Kong (HSI).

Table of stock market data for Australia (ASX) and New Zealand (NZSE).

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Table of stock market data for the Philippines (PSE) and South Korea (KOSPI).

INDICES

Table of various stock indices including DAX, CAC, MIB, IBEX, BVL, TOPIX, KOSPI, HSI, TAIEX, ASX, NZSE, JSE, SENSEX, IHSG, KLSE, SEI, SET, PSE, and KOSPI.

US INDICES

Table of US stock indices including Dow Jones, S & P 500, NASDAQ, and various sector indices.

AFRICA

Table of stock market data for South Africa (JSE).

ASIA

Table of stock market data for various Asian markets including Indonesia, Malaysia, Singapore, Thailand, Philippines, and South Korea.

EUROPE

Table of stock market data for various European markets including Germany, France, Italy, Spain, Portugal, and Greece.

Notes and disclaimers regarding the data provided, including information about the FT Free Annual Reports Service and other financial data sources.



NEW YORK STOCK EXCHANGE PRICES

4 pm close October 29

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Power Steering by Hewlett-Packard. Text: 'If the business decisions are yours, the computer system should be ours.' Includes HP logo and website 'www.hp.com/go/computing'.

Handwritten Arabic text: 'مکان العمل' (Place of work)

Continued on next page





NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'T', 'U', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', and 'Z'.

AMEX PRICES

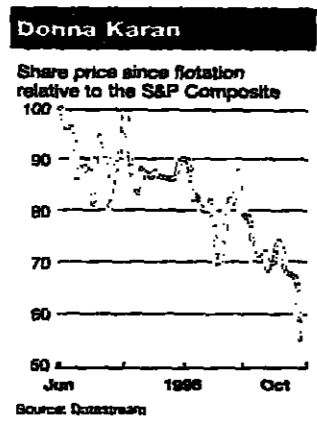
Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for 'Portugal' featuring the text 'Have your FT hand delivered in Portugal' and 'Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.'



Banks soar, Rate forecast sends Europe into retreat taking lead from bonds

US shares were mixed at mid-session as strength in the bond market helped to lift large companies while the technology-rich Nasdaq composite continued the sell-off seen in recent sessions, writes Lisa Branstetter in New York.



Elsewhere, Donna Karan, the US fashion company which went public this summer, tumbled 2.7%, or 15 per cent, to \$15 after reporting disappointing third-quarter results and forecasting further weakness in the current quarter.

Sao Paulo up 1.7%

Better than expected export figures drove SAO PAULO 1.7 per cent higher at mid-session. Government figures showed that exports averaged \$224.6m a day in the fourth week of October, up from \$168.8m in the previous week and sharply above market expectations of around \$190m.

Weaker rand hits S Africa

Heavy futures-related trade pushed industrials and golds to a weaker close, fuelled by concern at a struggling rand which tested another all-time low against the dollar.

trade the Nasdaq composite, about 40 per cent of which is in technology shares, was off 5.9 at 1,210.70 and the Pacific Stock Exchange technology index was 0.4 per cent weaker.

Several computer makers saw sharp losses. Compaq computer fell 8.2%, or 3 per cent, at \$68.75 and Dell Computer 2.2%, or 3 per cent, at \$78.5. Gateway 3000, however, rose 1.1% at \$49.

TORONTO was held back by a weak gold sector and profit-taking after its strong performance since the start of September and the TSE-300 composite index was 11.36 weaker by mid-session at 5,542.00 in hefty volume of 52.8m shares.

Bre-X Minerals lost 25 cents to C\$24 as investors digested news that the gold prospector had struck a deal with a company controlled by the son of Indonesia's President Suharto to resolve a dispute over its huge Busang discovery.

Rate-sensitive issues gave up some of their recent gains. Bank of Nova Scotia fell 15 cents to C\$41.05.

dropped 106.8 to 8,114.4 and golds slipped 11.7 points to end at 1,706.0.

Malbak, the diversified industrial conglomerate, rose 30 cents to R21.80 following Monday's better than expected annual results and the release of further details of the group's intended unbundling which, the company said, could add 15 per cent in value for shareholders.

De Beers lost 375 cents to R133.25 and First National fell 140 cents to R25.90.

EUROPE

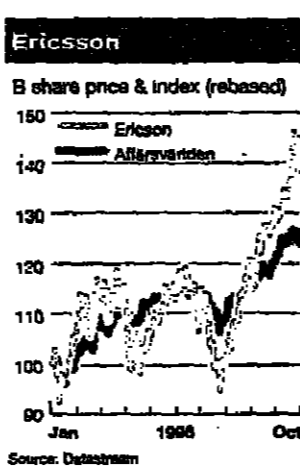
A heavily qualified forecast from six German economics institutes put the cat among the pigeons yesterday. The institutes' report said that the Bundesbank's next interest rate move just might be upwards. While neither strategists nor investors believed a rate rise was just around the corner, there was a feeling that bourses were high, vulnerable and sensitive to talk of an autumn shakeout.

STOCKHOLM exemplified the state of continental sentiment with Ericsson B's tumbling 5K9, or 4.8 per cent, to SKr180, although the telecommunications group's nine-month report matched market expectations with a 30 per cent rise in profits.

Dealers said that Ericsson had simply become expensive after a rise of SKr40 since its previously quarterly report.

Another index heavyweight Astra saw its A shares fall SKr7 to SKr303 on news that the pharmaceuticals group had made a deep, but limited price cut in its ulcer treatment drug Losec in the Danish market.

The Affarsvarlden General index fell 38.8, or 1.8 per cent, to 2,152.9. Shares which withdrew the trend included Handelsbanken up SKr0.50 at SKr182 on nine-



month figures which conformed to market forecasts, and Orrefors, the glass-maker, which received a bid worth SKr155 a share and rose SKr12 to SKr152.

FRANKFURT took the intensity of rate worries on board and saw a further weakening in the dollar, DMI.509 at the close of this trading compared with over DMI.51 less than two weeks before.

This demolished the exporter-led element in the rally which, taking in international enthusiasm for corporate restructuring prospects, had lifted the Dax Index through 2,700 yet again on Monday. The key index fell 27.85, or an Ibis-indices 2.67%, to 2,675.50. Turnover was moderate at DM7.4bn.

ASIA PACIFIC

A technical rebound after six straight days of losses took MANILA higher on the view that many shares were oversold. At the same time, heavy selling pressure on PNB eased slightly.

The composite index, down 3.7 per cent on Monday, closed 52.25, or 1.8 per cent, higher at 2,947.41, lifted by a 2 peso rise in Ayala Land B to its day's high of 27.50 pesos.

PNB slid another 12.50 pesos to 300 pesos in response to its scaled-down 1996 profits target and the conversion of PNB warrants in December.

TOKYO closed moderately higher on strong buying by domestic institutions, although foreign investors stepped up their selling on concerns that the weakening yen was depressing the value of their Japanese equity holdings, writes Owen Robinson.

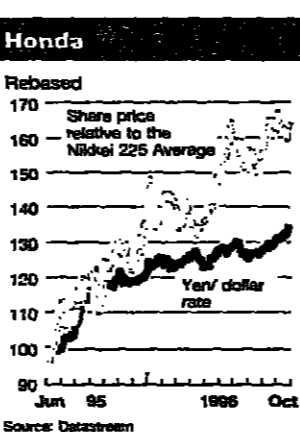
The Nikkei 225 average rose 76.87 to 20,968.08 after moving between 20,918.84 and 21,054.80. The Topix index of all first-section stocks climbed 7.86 to 1,572.80 and the capital-weighted Nikkei 300 was up 1.61 at 294.73.

Volume edged back up to an estimated 256m shares, after plunging to 196m on Monday. It advanced, lifted declines by 877 to 344 with 195 unchanged.

In London, the ISE/Nikkei 50 index rose 1.65 to 1,427.71. The dollar's rally continued to drive export-oriented stocks, particularly leading carmakers.

The latter will shortly announce their interim earnings and are expected to raise their full-year profit forecasts substantially in what is, for them, a favourable exchange rate situation.

However, there were anxieties about the extent and speed of the US currency's



gains and their potential effect on import-dependent Japanese companies and those with large overseas operations.

Net selling by foreign investors on concerns about the Japanese economy and the weak yen slightly dampened the effects of brisk buying by domestic institutional investors.

Securities analysts also noted that some US mutual funds were planning to unwind their Japanese equity holdings in the month to come.

Meanwhile, financial institutions and securities companies chased export-oriented blue chips, while trust fund managers placed large, index-linked buy orders. Toyota Motor scheduled to announce interim profits next week, climbed Y30 to Y2,730 and Honda by Y30 to Y2,730. Car parts makers benefited from the interest in car issues, with Bridgestone advancing Y20 to Y1,950.

High-tech stocks also drew strong buying interest, with Matsushita Electric Industrial rising Y30 to Y1,850. However, electronics makers were sold heavily by foreign investors, leaving NEC and Sony unchanged at Y1,240 and Y8,980 respectively. In Osaka, the OSE average

However, at the end of the day, the setback hit exporters and domestically oriented stocks alike. BMW and Daimler dropped DM9.90 to DM890 and DMI.11 to DM88.74 and the international pharmaceuticals group Schering fell by DM2.35, or 1.9 per cent, to DM122.45.

The big retailer Metro shed DM2.85, or 2.2 per cent, to DM125.35 and RWE, the utility group, lost DMI.14, or 1.8 per cent, at DMI61.76.

PARIS fell 1.15 per cent on weakness in the dollar and bonds and on German interest rate concerns. The CAC-40 index closed 24.65 lower at 2,125.74.

The promise of a public debate on the Thomson privatisation by the prime minister Mr Alain Juppé weakened the winner of the bid battle, Lagardere, which closed FF3.50, or 2.3 per cent, lower at FF151. However, the loser, Alcatel Alsthom, fared even worse with a fall of FF13.40, or 3 per cent, to FF480.

Renault fell FF3.40 to FF112.1, extending its weakness since last week's report which signalled difficulties in its truck motor collaboration with Germany's MAN.

Sanoel fell FF1.15 to FF446 after it said it was removing its Transopal muscle relaxant from the market and had notified doctors that the

FTSE Actuaries Share Indices

Table with columns for FTSE Actuaries Share Indices (100, 200, 300) and dates from Oct 29 to Oct 27.

drug had caused side effects. Among the winners, the retailer Casino rose FF6 to FF236.50 on renewed merger speculation and Pernod Ricard put on FF5.60 at FF274.60 on reports that UDF party representatives in the ruling conservative coalition were challenging a planned 17.1 per cent tax increase on spirits.

ZURICH's pull-back took the SMI index down 31.5 to 3,730.

MILAN was weak on losses in the lira and a dip in bonds and was pulled lower for much of the day by losses in Eni, the energy holding company.

The Comit index lost 9.13 to 806.96 while the real-time Mibtel index picked up from a low of 9,623 to close 106 weaker on the day at 9,692.

Early weakness in East was attributed to the market's difficulties in absorbing the L7,700bn placement which closed last Friday, while some analysts also blamed arbitrage between the new and old shares. Late in the

1 per cent drop with another of 1.4 per cent amid uncertainty over the earnings outlook for Telecom, the persistently strong currency, foreign selling and weakness in the paper industry. The NZSE-40 Capital index fell 32.72 to 2,294.48 as Telecom slid 9 cents to NZ\$7.15.

TAIPEI lost 1 per cent as the market's recent sluggish performance prompted investors to shift funds elsewhere. The weighted index lost 65.05 to 6,959.87 with financials hardest hit as funds were redirected to the recently strong over-the-counter market.

Against the trend, some electronic shares found late demand.

HONG KONG was weak for a fourth straight session on profit-taking - most notably in HSBC Holdings - and futures-related activity. The Hang Seng index finished 70.60 down at 12,192.17 in turnover of HK\$5.5bn.

HSBC Holdings led the market down with a loss of HK\$2 to close at HK\$35.50 in active turnover of HK\$375.8m. Its subsidiary, Hang Seng Bank, was marked down HK\$1 to HK\$89.75.

SINGAPORE saw further heavy selling of the foreign branches of SIA, the national carrier, on a pessimistic view of its future earnings prospects and as brokers still advised clients to avoid

day, the stock turned round on short-covering, picking up from a low of L7,070 to close L44 higher at L7,234.

Banking and insurance sectors posted another losing session with Generali down L52 to L29,478 while Alliance lost L295 to L10,894.

AMSTERDAM featured weakness in DSM, Philips and Royal Dutch, as the AEX index fell 9.40, or 1.6 per cent, to 581.75.

DSM brought in lower than expected third-quarter earnings, said results would remain under pressure in the fourth quarter and fell F15.10 to F161.50. Philips reversed gains posted last week after tough talk from its new chairman, Mr Cor Boonstra, falling F12.10 to F159.20. A F14.40 drop to F1289.90 in Royal Dutch was attributed to profit-taking after a strong run-up since early September.

MADRID saw early strength in Telefonos trimmed by a Goldman Sachs downgrade based on its high share price. The stock closed Ptas higher at Ptas2,640 as the general index fell 2.55 to 878.05. Tabacalera fell Ptas40 to Ptas4,500 on talk that Philip Morris of the US would win the bidding for Tabacalera of Portugal.

Written and edited by William Cochrane and Michael Morgan

Manila rebounds as yen spur Tokyo exporters

A technical rebound after six straight days of losses took MANILA higher on the view that many shares were oversold. At the same time, heavy selling pressure on PNB eased slightly.

The composite index, down 3.7 per cent on Monday, closed 52.25, or 1.8 per cent, higher at 2,947.41, lifted by a 2 peso rise in Ayala Land B to its day's high of 27.50 pesos.

PNB slid another 12.50 pesos to 300 pesos in response to its scaled-down 1996 profits target and the conversion of PNB warrants in December.

TOKYO closed moderately higher on strong buying by domestic institutions, although foreign investors stepped up their selling on concerns that the weakening yen was depressing the value of their Japanese equity holdings, writes Owen Robinson.

The Nikkei 225 average rose 76.87 to 20,968.08 after moving between 20,918.84 and 21,054.80. The Topix index of all first-section stocks climbed 7.86 to 1,572.80 and the capital-weighted Nikkei 300 was up 1.61 at 294.73.

Volume edged back up to an estimated 256m shares, after plunging to 196m on Monday. It advanced, lifted declines by 877 to 344 with 195 unchanged.

In London, the ISE/Nikkei 50 index rose 1.65 to 1,427.71. The dollar's rally continued to drive export-oriented stocks, particularly leading carmakers.

The latter will shortly announce their interim earnings and are expected to raise their full-year profit forecasts substantially in what is, for them, a favourable exchange rate situation.

However, there were anxieties about the extent and speed of the US currency's

gained 128.42 to 21,496.38 in volume of 16.50m shares.

SEUL was marked 1.8 per cent down on continuing concerns of a supply and demand imbalance next month.

Analysts noted that between Won200bn and Won900bn in margin loans would have to be paid back in November. At the same time, an estimated Won700bn of new share supply was expected next month from initial public offerings and rights issues.

The composite index finished 3.75 lower at 766.32.

WELLINGTON returned to work after a long weekend break, adding to Friday's

1 per cent drop with another of 1.4 per cent amid uncertainty over the earnings outlook for Telecom, the persistently strong currency, foreign selling and weakness in the paper industry. The NZSE-40 Capital index fell 32.72 to 2,294.48 as Telecom slid 9 cents to NZ\$7.15.

TAIPEI lost 1 per cent as the market's recent sluggish performance prompted investors to shift funds elsewhere. The weighted index lost 65.05 to 6,959.87 with financials hardest hit as funds were redirected to the recently strong over-the-counter market.

Against the trend, some electronic shares found late demand.

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SINGAPORE saw further heavy selling of the foreign branches of SIA, the national carrier, on a pessimistic view of its future earnings prospects and as brokers still advised clients to avoid

the stock, SIA foreign lost 30 cents at S\$12.50 as the Straits Times Industrials index eased 5.87 to 2,061.98.

KUALA LUMPUR recouped some of its early losses, leaving the composite index to close 1.24 weaker at 1,180.85. YTL fell 10 cents to RM44.40 ahead of news, after the market closed, that the infrastructure developer had withdrawn its bid to acquire a controlling interest in Hong Kong power utility Cepa.

BANGKOK was weak for the fourth consecutive session, depressed by talk that some property developers faced cashflow problems. The SET index lost 6.95 at 924.56.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

Table with columns for Regional Markets (Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, Indonesia, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Philippines, Singapore, South Africa, Sweden, Switzerland, Thailand, United Kingdom, USA) and columns for Dollar Index, Monday October 28 1996, and Friday October 25 1996.

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